



AGENDA

Ordinary Council meeting Monday, 23 May 2022

I hereby give notice that an Ordinary Meeting of Council will be held on:

Date: Monday, 23 May 2022

Time: 9.30am

**Location: Bay of Plenty Regional Council Chambers
Regional House
1 Elizabeth Street
Tauranga**

Please note that this meeting will be livestreamed and the recording will be publicly available on Tauranga City Council's website: www.tauranga.govt.nz.

**Marty Grenfell
Chief Executive**

Terms of reference – Council

Membership

Chairperson

Members

s 7(2)(f)(ii)

Quorum

Half of the members physically present, where the number of members (including vacancies) is even; and a majority of the members physically present, where the number of members (including vacancies) is odd.

Meeting frequency

As required

Role

- To ensure the effective and efficient governance of the City
- To enable leadership of the City including advocacy and facilitation on behalf of the community.

Scope

- Oversee the work of all committees and subcommittees.
- Exercise all non-delegable and non-delegated functions and powers of the Council.
- The powers Council is legally prohibited from delegating include:
 - Power to make a rate.
 - Power to make a bylaw.
 - Power to borrow money, or purchase or dispose of assets, other than in accordance with the long-term plan.
 - Power to adopt a long-term plan, annual plan, or annual report
 - Power to appoint a chief executive.
 - Power to adopt policies required to be adopted and consulted on under the Local Government Act 2002 in association with the long-term plan or developed for the purpose of the local governance statement.
 - All final decisions required to be made by resolution of the territorial authority/Council pursuant to relevant legislation (for example: the approval of the City Plan or City Plan changes as per section 34A Resource Management Act 1991).
- Council has chosen not to delegate the following:
 - Power to compulsorily acquire land under the Public Works Act 1981.
- Make those decisions which are required by legislation to be made by resolution of the local authority.
- Authorise all expenditure not delegated to officers, Committees or other subordinate decision-making bodies of Council.
- Make appointments of members to the CCO Boards of Directors/Trustees and representatives of Council to external organisations.
- Consider any matters referred from any of the Standing or Special Committees, Joint Committees, Chief Executive or General Managers.

Procedural matters

- Delegation of Council powers to Council's committees and other subordinate decision-making bodies.
- Adoption of Standing Orders.
- Receipt of Joint Committee minutes.
- Approval of Special Orders.
- Employment of Chief Executive.
- Other Delegations of Council's powers, duties and responsibilities.

Regulatory matters

Administration, monitoring and enforcement of all regulatory matters that have not otherwise been delegated or that are referred to Council for determination (by a committee, subordinate decision-making body, Chief Executive or relevant General Manager).

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1 OPENING KARAKIA

2 APOLOGIES

3 PUBLIC FORUM

3.1 s 7(2)(a) - Privacy **Links Ave**

4 ACCEPTANCE OF LATE ITEMS

5 CONFIDENTIAL BUSINESS TO BE TRANSFERRED INTO THE OPEN

6 CHANGE TO THE ORDER OF BUSINESS

7 CONFIRMATION OF MINUTES

7.1 Minutes of the Council meeting held on 2 May 2022

File Number: A13485071

Author:

Authoriser:

s 7(2)(f)(ii)

RECOMMENDATIONS

That the Minutes of the Council meeting held on 2 May 2022 be confirmed as a true and correct record.

ATTACHMENTS

1. Minutes of the Council meeting held on 2 May 2022



MINUTES

**Ordinary Council meeting
Monday, 2 May 2022**

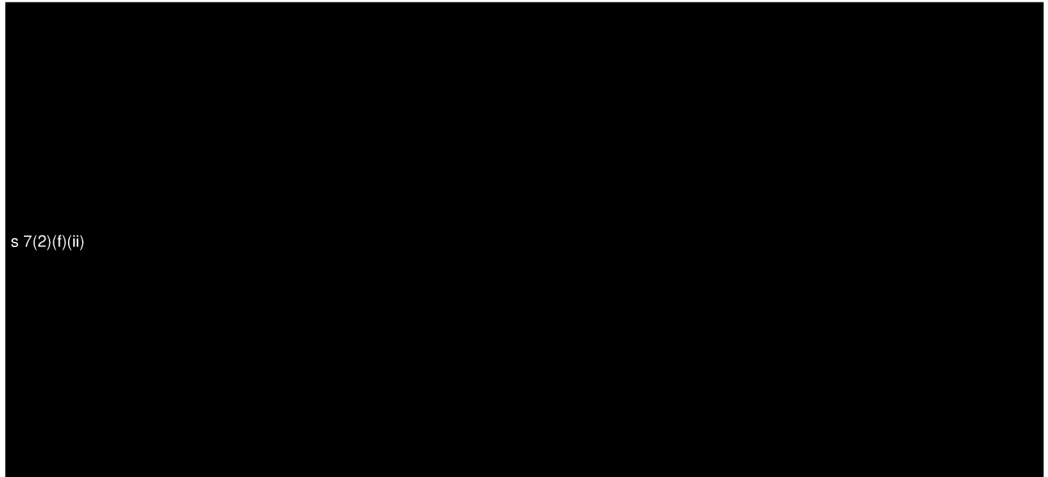
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**MINUTES OF TAURANGA CITY COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE BAY OF PLENTY REGIONAL COUNCIL CHAMBERS, REGIONAL HOUSE, 1
ELIZABETH STREET, TAURANGA
ON MONDAY, 2 MAY 2022 AT 10AM**

PRESENT:

IN ATTENDANCE:



s 7(2)(f)(ii)

1 OPENING KARAKIA

s 7(2)(f)(ii) opened the meeting with a karakia.

2 APOLOGIES

Nil

3 PUBLIC FORUM

Nil

4 ACCEPTANCE OF LATE ITEMS

Nil

5 CONFIDENTIAL BUSINESS TO BE TRANSFERRED INTO THE OPEN

Nil

6 CHANGE TO THE ORDER OF BUSINESS

Nil

7 CONFIRMATION OF MINUTES

Nil

8 DECLARATION OF CONFLICTS OF INTEREST

Nil

9 DEPUTATIONS, PRESENTATIONS, PETITIONS

Nil

10 RECOMMENDATIONS FROM OTHER COMMITTEES

Nil

11 BUSINESS

11.1 Te Ara o Wairakei Landscaping - Report Back on Stakeholder Meetings and Confirmation of Next Steps

Staff

s 7(2)(f)(ii)

Key points

- Objective of the consultation was to find a middle ground between various parties so work can proceed with a planting plan appropriate for stormwater management and also acceptable for the surrounding properties.
- The Environment Court requirement was to produce cultural plans and a landscape plan in consultation with various groups including iwi, landowners, community groups.
- Bay of Plenty Regional Council (BOPRC) consent – considered there was a primacy for particular stakeholders regarding consultation; Tauranga City Council (TCC) had treated all interested parties evenly. The BOPRC position was likely based on ensuring that the applicants/appellants to the consent were properly considered and involved.

In response to questions

- The project was put on hold in 2020, resolutions passed at this meeting would kick start the implementation project again
- Consultation required with the original Papamoa consent would have been held, then again through the consent variation process, and also with the recent process of developing the cultural and landscape plans. Further consultation was held when the implementation of the plan started, and a significant number of meetings held with representative groups; including a survey completed and residents' meetings held. Consultation was also held with other interested groups.
- Consultation was held with iwi and hapū groups, adjoining landowners and the wider Papamoa community. The impossibility of pleasing everyone was noted, with the result being compromises for all parties.
- All Commissioners were comfortable with the position reached.
- Both model yacht clubs provided feedback with the proposed amended plan and agreed with the recommendations.
- Planned that Areas 4 and 5 be planted next planting season and noted the plan still needed to go out to the residents.
- Formal approval was not required from BOPRC, as long as consultation with the various parties was completed as required within the resource consent.

Discussion points raised

- There had been extensive consultation over the years and also by the Commission. Endeavoured to satisfy the conditions of the consent and the desires of the local community.
- The need for ongoing quality maintenance of the area was noted, with offers from some local residents to maintain the areas in the vicinity of their houses.
- Ongoing discussions would be held with individual landowners once planting started.

RESOLUTION CO7/22/1

Moved:

Seconded: s 7(2)(f)(ii)

That the Council:

- (a) Receives this report, “Te Ara o Wairakei Landscaping - Report Back on Stakeholder Meetings and Confirmation of Next Steps”;
- (b) Approves the ‘amended planting plan’ for implementation within Palm Beach West (Area 2) over the 2022/3 planting season.
- (c) Receives a report back, within six months, on the implementation of the amended planting plan, the ongoing maintenance programme planned for area 2, and the consultation undertaken with residents on the planting plan for Areas 4 and 5.

CARRIED**11.2 Delegations relating to Civil Defence Emergency Matters**

Staff

s 7(2)(f)(ii)

Key points

- This delegation needs to be made as the previous Commission was terminated and a new Commission appointed, albeit with the same membership.
- There was no other requirement to alter established governance arrangements. The governance structure established by the previous commission could remain in place if the commission did not require any alterations

At 10.30 am, s 7(2)(f)(ii) left the meeting.

At 10:34 am, s 7(2)(f)(ii) returned to the meeting.

s 7(2)(f)(ii) was absent for the vote.

RESOLUTION CO7/22/2

Moved:

Seconded: s 7(2)(f)(ii)

That the Council:

- (a) Receives the report “Delegations relating to Civil Defence Emergency Matters”.
- (b) Pursuant to its powers under clause 32(1) of Schedule 7 of the Local Government Act 2002, delegates to s 7(2)(f)(ii) and in her absence Commissioner s 7(2)(f)(ii) the powers conferred under section 25(5) of the Civil Defence Emergency Management Act 2002 (CDEMA) to declare a state of local emergency, or give notice of a local transition period, that covers the district of Tauranga City Council.
- (c) With reference to section 13(4) of the CDEMA, appoints s 7(2)(f)(ii) as the Tauranga City Council representative, and s 7(2)(f)(ii) as her alternate, to the Bay of Plenty Civil Defence Emergency Management Group.

CARRIED

11.3 Meetings schedule May to December 2022

Staff

§ 7(2)(f)(ii)

Key points

- One minor change with the Tauranga Public Transport Joint Committee on 27 July now being held on 22 June 2022.
- Meeting start times were changed from 10am to 9.30am, for Council and Strategy, Finance and Risk Committee meetings.
- New schedule was required with the appointment of new Commission to July 2024.

RESOLUTION CO7/22/3

Moved:

Seconded: § 7(2)(f)(ii)

That the Council:

- Receives the report "Meetings schedule May to December 2022".
- Adopts Attachment 1 as the meetings schedule for the period May to December 2022.

CARRIED

12 DISCUSSION OF LATE ITEMS

Nil

13 PUBLIC EXCLUDED SESSION

RESOLUTION TO EXCLUDE THE PUBLIC

RESOLUTION CO7/22/4

Moved:

Seconded: § 7(2)(f)(ii)

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
13.1 - City Beautification Services - Review of Service Delivery Model	s7(2)(h) - The withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities s7(2)(i) - The withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good

	commercial and industrial negotiations)	reason for withholding would exist under section 6 or section 7
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CARRIED

14 CLOSING KARAKIA

The meeting closed at 11.00 am.

The minutes of this meeting were confirmed as a true and correct record at the Ordinary Council meeting held on 23 May 2022.

.....
CHAIRPERSON

8 DECLARATION OF CONFLICTS OF INTEREST

9 DEPUTATIONS, PRESENTATIONS, PETITIONS

9.1 Kingswood Road petition

ATTACHMENTS

- 1. Kingswood Rd petition 1 - A13432972** [!\[\]\(9bf097d682561b2ffd12d57a40ca73b1_img.jpg\)](#)
- 2. Kingswood Rd petition 2 - A13432977** [!\[\]\(51d3868eac81c232f6ef399d2bd16077_img.jpg\)](#)

s 7(2)(f)(ii)

RE : Petition for Speed Humps for Kingswood Road, Brookfield, Tauranga

Dea s 7(2)(f)(ii)

We, the residents of Kingswood Road and adjacent side roads, are seeking your help to create a safer environment for residents and visitors.

On February 3rd a driver performing burnouts along Kingswood Road lost control and crashed into the fence/gates of s 7(2)(a) - Privacy and damaged a concrete pole which had been replaced after a similar accident 5 years ago. Unfortunately, this type of dangerous driving, including speeding cars has become more frequent lately and so therefore we are requiring your support.

Vehicles often travel at extreme speeds or perform burnouts and other dangerous manoeuvres on Kingswood Road and the connecting side streets. The worst drivers are those that have nothing better to do than race up and down Kingswood Road repeatedly. Vehicles include cars, motorbikes, ATV style vehicles and modified tractor/ mowers. Dangerous driving occurs at any time of the day and is especially concerning when people, including children, are out in the street.

Kingswood Road is a relatively long-straight road with few bends which seems to encourage high speeds. With our petition (attached), we are seeking council's support for speed humps and or other traffic calming measures to:

1. Encourage motorists to drive slowly and carefully and create a safer environment
2. Reduce vehicle speed to minimise the risk of accidents to drivers and property
3. Make Kingswood Road safer for pedestrians, in particular our children
4. Provide a safer environment for children as they cross Kingswood Road and adjacent roads while traveling to and from school.

Next Steps

We would appreciate the opportunity to meet with you and your fellow commissioners to highlight the issues we are experiencing.

We would also like to meet with the Transport Safety team and, if required, work with them to provide an early submission for funding in the Annual Plan 2022-23.

Sincerely yours,

Petition organisers:

s 7(2)(a) - Privacy

Attachments

Petition - Speed Humps for Kingswood Road, Brookfield Tauranga (3 pages)

[illegible]

On behalf of concerned citizens from Kingswood and adjacent roads (February 2022)

Please sign this petition to slow the traffic moving along and through Kingswood Rd

Overview: Speed humps will

1. Encouraging motorists to drive slowly & carefully and create a safer environment
2. Reduce vehicle speeds to minimise the risk of accidents serious harm to drivers and property
3. Make our street safer for pedestrians, in particular our children
4. Provide a safer environment for children as they cross Kingswood Rd and adjacent roads to and from school

[illegible]

10 of 5

On behalf of concerned citizens from Kingswood and adjacent roads (February 2022)

Overview: Speed humps will

1. Encouraging motorists to drive slowly & carefully and create a safer environment
2. Reduce vehicle speeds to minimise the risk of accidents serious harm to drivers and property
3. Make our street safer for pedestrians, in particular our children
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[illegible]

2 of 5

On behalf of concerned citizens from Kingswood and adjacent roads (February 2022)

Overview: Speed humps will

1. Encouraging motorists to drive slowly & carefully and create a safer environment
2. Reduce vehicle speeds to minimise the risk of accidents serious harm to drivers and property
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[illegible]

3 of 5

On behalf of concerned citizens from Kingswood and adjacent roads (February 2022)

Overview: Speed humps will

1. Encouraging motorists to drive slowly & carefully and create a safer environment
2. Reduce vehicle speeds to minimise the risk of accidents serious harm to drivers and property
3. Make our street safer for pedestrians, in particular our children
4. Provide a safer environment for children as they cross Kingswood Rd and adjacent roads to and from school

[illegible]

485

3rd February 2022



Damage to [REDACTED]
s 7(2)(a) - Privacy

5 of 5

10 RECOMMENDATIONS FROM OTHER COMMITTEES

Nil

11 BUSINESS

11.1 Community Stadium - feasibility study and next steps

File Number: A13421657

Author:

Authoriser:

s 7(2)(f)(iii)

PURPOSE OF THE REPORT

1. This report introduces a feasibility study into a community stadium on the Tauranga Domain, prepared on behalf of a group of project partners led by Priority One and including Council. It also seeks endorsement of continued participation in the project.

RECOMMENDATIONS

That the Council:

- (a) Receives the Tauranga Multi-Function Stadium Feasibility Study (Attachment 1) and appendices (Attachment 2)
- (b) Agrees in principle that the Tauranga Domain is a suitable site for a community stadium
- (c) Approves Council's participation in the project's next steps, including development of the business case and further design work
- (d) Continues to engage directly with mana whenua and affected parties, including existing users of the Tauranga Domain, and with wider stakeholders as appropriate.

EXECUTIVE SUMMARY

2. Priority One have been leading work on the potential development of a multi-function stadium for Tauranga. Tauranga City Council has been involved as a project partner.
3. The project partnership has commissioned and received a feasibility study covering a potential stadium on the Tauranga Domain. That study is now presented as part of this report.
4. Next steps for the project partnership include the development of a detailed business case and the further progression of design work. Council is invited to continue its participation in the project partnership, and to continue a funding contribution to this work in 2022/23.
5. Priority One representatives will attend the meeting and will talk to the feasibility study and proposed next steps.

BACKGROUND

6. On 18 December 2018, Council's then Economic Development & Investment Committee considered a report relating to a proposed assessment of the feasibility of a sub-regional stadium in Tauranga. That report noted that a 'stadium establishment group' of interested stakeholders had been formed, with the backing of council's then-Chief Executive, with the objective of 'taking a robust and analytical approach to the potential for a stadium'. That report proposed Priority One as the co-ordinating agency and identified co-funding partners as being Sport New Zealand, Tauranga City Council, Western Bay of Plenty District Council, Bay of Plenty Regional Council, Priority One, and a 'community contribution'. In response to that report, the Committee resolved to:

Endorse the approach to partner with key regional stakeholders and assess the feasibility of a Western Bay of Plenty (WBOP) sub-regional multi-purpose stadium (Tauranga).

7. A draft report was subsequently received by Priority One, Council and other funding partners in July 2019. This report is referred to in subsequent documents as 'the PwC Needs Assessment Report'.
8. In 2020, Priority One commissioned further work from Beca Limited on the opportunity. In December 2020, Beca Limited completed and delivered to Priority One a report titled 'Pre-feasibility Study'. That report reviews the PwC Needs Assessment Report, identified long-term desired outcomes, develops a multi-criteria analysis framework to support site selection, and develops the characteristics of a potential feasibility study.
9. In August 2021, Beca Limited completed and delivered to Priority One a report titled 'Tauranga Stadium Site Selection'. That report covers a two-stage process of site identification and assessment. Initially 18 sites were identified and then assessed for potential suitability. Sixteen of these sites were in Tauranga city (the majority, but not all, owned or managed by council) and two in the Western Bay of Plenty district. Of these 18 sites, nine were identified as worthy of closer consideration. The second stage of the process further assessed and ranked the nine sites. This assessment and ranking included input from relevant council staff members. The Tauranga Domain was the top-ranked site.
10. Subsequently, the project partners (led by Priority One and now including Tauranga City Council, Bay of Plenty Regional Council, and Sport New Zealand) engaged Visitor Solutions and Tuhura Consulting to 'set the direction and provide recommendations for delivering the right multi-use stadium in the right location'.
11. The report on that work, titled 'Tauranga Multi-Function Stadium: Feasibility Study' ('the Feasibility Study') and dated 27 April 2022, is included as **Attachment 1** to this report. The 14 appendices to the Feasibility Study are included as **Attachment 2** to this report.

The Feasibility Study

12. Key elements of the Feasibility Study, outlined in the Executive Summary on pages 3 and 4 and detailed further in the full document and appendices, include the following:
 - a Tauranga stadium is required 'but only if it is in the form of a world class boutique community-centric development, a "peoples stadium"'
 - the stadium must be multi-functional and accommodate 'community clubs, local cultural events, festivals, professional sport, and commercial concerts alike'
 - the Tauranga Domain can accommodate the proposed stadium and associated facilities
 - a covered arena on the Domain site is not the best option
 - a range of cultural opportunities have been identified for consideration and incorporation into the stadium design and function, one of the strongest of which is direct sightlines to Mauao
 - the optimal size for the stadium includes 8,000 permanent covered seats with the flexibility to expand to circa 18,000 seats in 'full sports event mode', and to accommodate up to 40,000 people in festival mode
 - initial analysis indicates the stadium is best owned by an independent charitable trust and managed by professional facility managers
 - two concept sub-options have been considered, one incorporating a fitness centre (gym), and one incorporating an exhibition space
 - direct construction costs are estimated at \$155 million for the fitness centre sub-option and \$166 million for the exhibition space option¹
 - non-Tauranga City Council capital grant funding of \$60 million has been assumed

¹ These cost estimates include a 20% contingency and construction escalation but exclude 'relocation costs associated with existing users and any new facilities provided, and detailed business case, design, consenting and overheads associated with programme management, fund raising, debt funding, etc'.

- all other funding is also assumed to be by way of a grant 'so that the Trust would have no ongoing debt obligations'
 - both sub-options return positive earnings before interest, tax, depreciation and amortisation ("EBITDA")
 - neither option is cashflow positive over a 50-year timeframe, and neither option 'contributes sufficient profit to cover debt and interest payments nor a satisfactory contribution towards depreciation to fund replacements over time'
 - 'augmented funding can be justified on the grounds of the wider economic and social benefits that are generated from the sub-region'.
13. The Feasibility Study includes five recommendations to the project partners, which effectively form the 'next steps' for the project. These are included on page 5 of the Feasibility Study and cover:
- (1) further analysis of the open-air boutique "peoples stadium" concept
 - (2) further exploring the concept of a charitable trust
 - (3) advancing the detailed business case and further design (as a pre-requisite to the detailed funding discussions needed)
 - (4) further engagement with industry and community stakeholders
 - (5) continued governance oversight of the programme.
14. The Feasibility Study includes a 'development road map' at page 42. Work proposed to be progressed in the next financial year includes:
- business case development
 - establishment of the independent charitable trust
 - developing concept and schematic designs
 - fundraising, and establishing partner and contractor agreements.
15. Resource consent applications are expected to be lodged in the 2023/24 year, with detailed designs completed and building consent applications lodged in the 2024/25 year. An optimistic timeline sees construction commence in the 2024/25 year with the facility opening by the end of 2026.
16. The existing Community Stadium Advisory Group, made up of members of the original 'stadium establishment group', Priority One staff, and mana whenua and TCC representatives, will continue to oversee the delivery of the proposed next steps. The Community Stadium Advisory Group is chaired by the Chair of the Tauranga City Council

s 7(2)(f)(iii)

STRATEGIC / STATUTORY CONTEXT

17. Council is currently refreshing its strategic framework and developing a vision for the city. Together this work will ensure council has a current and cohesive strategic framework that provides a clear line of sight from council activities and policies to strategy documents, and from there, to the city's vision and adopted community outcomes.
18. At a regional level, the **Bay of Plenty Spaces and Places Strategy**, in a section headed 'Proposed Facility Approach – Regional Key Considerations', states²:
- *It is acknowledged that the current stadiums in Tauranga are not optimal for some sports.*
 - *There are a number of proponents and possible proposals regarding the development of a purpose-built stadium in Tauranga to cater to rugby, rugby league, football and events. These proposals should be considered alongside the TCC Events Strategy.*

² Bay of Plenty Spaces and Places Facility Strategy – Reference Report, September 2020, page 178

- *Due to the investment required to provide stadium facilities it is important that their specification is aligned to regular use and their capacity to attract and retain national tournaments such as rugby 7's, international cricket fixtures, northern league football and considerations for special events such as concerts, and commemorations. They also need to be accessible and affordable to be utilised to maximise their use.*
- *(Given) the current infrastructure available, one-off events are better catered for as an event overlay that bolsters the asset's capacity over a peak use period.*
- *The capacity of Tauranga to attract frequent professional sports franchise games is likely to be limited and this fact should be taken into consideration when planning facilities.*

19. These sentiments are consistent with the approach taken in the Feasibility Study.
20. At a city level, the **Te Papa Spatial Plan**, adopted by Council October 2020, includes a multi-purpose stadium development as one of a number of potential key projects for the city centre.

City centre and the Civic Precinct

21. The proposed amendment to Council's Long-term Plan would enable the implementation of the full Te Manawataki o Te Papa (Civic Precinct) Masterplan ("the Masterplan") that was adopted by Council in December 2021.
22. The Masterplan seeks to achieve six objectives, three of which are site-specific and three of which can be applied to the city centre in general. The community stadium proposal is consistent with these three broader objectives which are to:
 - create a more vibrant, safe, accessible and successful city centre
 - create spaces and facilities that generate activity, create attraction and stimulate the area
 - engage with and create opportunity for mana whenua.
23. The Masterplan recognises the Tauranga and Wharepai Domains as being a sports and events precinct within five minutes' walk of the civic precinct site.
24. The Masterplan includes, among many other facilities, a museum and exhibition space.
25. It is currently unclear whether, and how, the proposed exhibition space as part of the community stadium sub-option proposal may complement the exhibition space included in the proposed civic precinct development. It is expected that further clarity will be provided as the business cases and designs for both developments are progressed. Through these processes it will be important to ensure that unnecessary duplication of facilities or services is avoided.

OPTIONS ANALYSIS

26. Council contributed funding and staff involvement to the development of the Feasibility Study and the processes that preceded it. This does not necessarily mean that Council is obligated to be involved in future processes. In particular, if Council does not agree that either the site or the favoured concept for a stadium are appropriate, then it may wish to withdraw from the project partnership.
27. In regard to the site selection, the Tauranga Domain was the highest-ranking site following the assessment process led by Beca Limited, including involvement by a number of relevant council staff members. This assessment process included consideration of:
 - Site size and shape
 - Stadium design potential
 - Current land use and zoning

- Accessibility (including separately assessed sub-categories of: car, passenger transport and cycle accessibility; walking catchment; impact on surrounding network; direct access viability; network connectivity; and on-site or nearby parking opportunities)
 - Critical infrastructure (including separately assessed sub-categories of: site grading; site serviceability; access roads; and impact on existing infrastructure)
 - Natural hazards (including separately assessed sub-categories of: flooding; harbour inundation; tsunami; and slope stability)
 - Opportunities for complementary or shared facilities.
28. The Site Selection Report is included as **Attachment 3** to this report. Staff support the site selection process and its outcome.
29. In addressing the matter of site selection and continued involvement in the project there are three main options:
- (a) Endorse the site selection and Feasibility Study and continue involvement in the project partnership in 2022/23
 - (b) Endorse the site selection and Feasibility Study but withdraw from the project partnership and allow the other project partners to develop the project
 - (c) Do not agree with either the site selection or the favoured concept in the Feasibility Study and advise the other project partners of this fact.
30. Brief commentary on these three options is provided below.

Option (a) – Endorse the site selection and Feasibility Study and continue involvement in the project partnership (recommended)

31. Under this option, the project and council's involvement in it would progress consistent with the recommendations and timelines included in the Feasibility Study.

Advantages	Disadvantages
• The Tauranga Domain was the highest-ranking site following work conducted preceding the Feasibility Study. • Endorsement from Council as the site owner allows the project to proceed through stakeholder engagement, business case, and design phases. • Final agreement to using the site is not required until later in the project development cycle. • Continued council involvement allows for meaningful contribution to the leadership of, and input into, the project, and a strong awareness of potential implications on other council processes and projects, including the Civic Precinct programme and the wider Te Papa Spatial Plan implementation. • Project timelines would be unaffected.	• Relatively small funding commitment required in 2022/23.

Option (b) – Endorse the site selection and Feasibility Study but withdraw from the project partnership and allow the other project partners to develop the project

32. Under this option, Council would ‘allow’ continuation of the project relating to building a stadium on its land, but would take no active part in the process (other than as landowner).

Advantages	Disadvantages
- Site selection advantages as for option (a). - No further financial commitment at this stage.	- Lack of council involvement removes the opportunity for a meaningful contribution to the leadership of the project. - Lack of council involvement would provide for fewer opportunities to understand the potential implications on other council processes and projects, including the Civic Precinct programme and the wider Te Papa Spatial Plan implementation. - The impact on ‘project confidence’ among other project partners and potential funding partners if council withdraws from active participation, is likely to be negative. - Project timelines would be likely to experience some delays.

Option (c) – Do not agree with either the site selection or the favoured concept in the Feasibility Study and advise the other project partners of this fact.

33. Under this option, Council would effectively reject either the site selection findings or the Feasibility Study, or both. This would require that the project partnership reconsider the relevant processes or conclusions and establish a revised path forward.

Advantages	Disadvantages
- Allows for a ‘fresh start’ if that is what is required. - No further financial commitment at this stage.	- A revised assessment of site suitability may need to be conducted, potentially with revised criteria. - A revised Feasibility Study would be required, potentially considering a different site(s). - Engagement processes already undertaken may need to be reset or restarted. - The impact on ‘project confidence’ among other project partners and potential funding partners is likely to be highly negative. - New project timelines would need to be established depending on the outcome of discussions around Council’s concerns.

FINANCIAL CONSIDERATIONS

34. Council has contributed \$100,000 to the work done by Priority One to date. This was sourced from existing strategic planning budgets. This amounts to approximately 30% of the costs incurred by this phase of the project. Other funders have contributed the balance.
35. For the 2022/23 year, council expects to contribute \$175,000 to the project. \$100,000 of this can be sourced from existing strategic planning budgets with the additional \$75,000 included as part of recommendations to the Annual Plan deliberations. Council’s contribution to the anticipated costs in 2022/23 is approximately 25%.

LEGAL IMPLICATIONS / RISKS

36. At this current stage, there are few risks or legal implications to council. However, as the project progresses, attention will need to be given to:
- the robustness of the business case developed in the next phase and the quality of the assumptions under-pinning it (senior staff involvement in this process will help mitigate this risk)
 - legal implications associated with the establishment of the charitable trust, including avoiding the risk that it may become a de facto council-controlled organisation
 - ongoing relationships with mana whenua (noting that significant work has already commenced in this space – see page 29 of the Feasibility Study)
 - consenting risks (covered briefly on page 32 of the Feasibility Study)
 - funding risks, both for the capital development and ongoing operations
 - construction risks including cost risks (noting that a 20% contingency has been built into construction costs in the Feasibility Study).

SIGNIFICANCE

37. The Local Government Act 2002 requires an assessment of the significance of matters, issues, proposals and decisions in this report against Council's Significance and Engagement Policy. Council acknowledges that in some instances a matter, issue, proposal or decision may have a high degree of importance to individuals, groups, or agencies affected by the report.
38. In making this assessment, consideration has been given to the likely impact, and likely consequences for:
- (a) the current and future social, economic, environmental, or cultural well-being of the district or region
 - (b) any persons who are likely to be particularly affected by, or interested in, the matter.
 - (c) the capacity of the local authority to perform its role, and the financial and other costs of doing so.
39. In accordance with the considerations above, criteria and thresholds in the policy, it is considered that the matter of a potential community stadium in Tauranga is of high significance. However, the decision sought by this report, to agree in principle that the Tauranga Domain is a suitable site and to continue council's involvement as a project partner, is considered of medium significance.

ENGAGEMENT

40. Taking into consideration the above assessment, that the decision is of medium significance, officers are of the opinion that engagement with mana whenua and key affected parties, particularly Tauranga Domain existing users, should continue and should be led by council.
41. The Feasibility Study recommends to the wider project partnership, that 'further engagement is undertaken with industry and community stakeholders based on the findings of the feasibility study', and that is appropriate. But council has different relationships, both in recognition of the principles of Te Tiriti o Waitangi and as landowner. As such, it is appropriate that council takes a strong lead on engagement with mana whenua and existing users of the Tauranga Domain.

NEXT STEPS

42. The next steps for the project are covered by the Feasibility Study recommendations and the development road map outlined above at paragraphs 13 and 14.
43. Progress on this project will be reported back to Council on a regular basis through 2022/23.

ATTACHMENTS

- 1. Tauranga Stadium Feasibility Study Final - A13481197 (Separate Attachments 1)**
- 2. Tauranga Stadium Appendix_Final (reduced) 27th April 2022 - A13429917 (Separate Attachments 1)**
- 3. Site Selection Report Final Aug 21 - A13448451 (Separate Attachments 1)**

11.2 Three Waters Reform

File Number: A13402807

Author:

s 7(2)(a) - Privacy

Authoriser:

s 7(2)(f)(iii)

PURPOSE OF THE REPORT

1. The purpose of this report is to provide an update on the recent recommendations of the Department of Internal Affairs Working Group, the Representation, Governance and Accountability (Working Group), and to assess how those recommendations respectively respond, or otherwise, to the concerns captured from the community in September 2021, Te Rangapū and commission, in relation to the original Three Waters Reform proposal.

RECOMMENDATIONS

That the Council:

- (a) Receives the report Three Waters Reforms Programme – Impact Assessment on Working Group Recommendations.
- (b) Notes the approach to consider information based on two categories; (1) Reforms, (2) Transition.
- (c) Notes the summarised updates for the ten key concern categories.
- (d) Notes the revised impact assessment by staff on the concerns raised by community, Te Rangapū and commission.
- (e) Notes that a verbal update will be provided by Te Rangapū representative, post discussions on 19 May 2022.
- (f) Notes and confirms the next steps.

EXECUTIVE SUMMARY

2. Updates Received

Since the Government's initial Three Waters Reform proposals, clarifications and revisions to the original proposal have been advised. These updates have been delivered via:

- (a) Exposure Draft Water Services Entities Bill.
- (b) DIA Letter of response to TCC feedback questions.
- (c) Working Group on Representation, Governance and Accountability recommendations feedback report.
- (d) Government advice that 44 of the 47 Working Group recommendations will be incorporated, in some form, into the Water Services Entities Bill prior to introduction.

3. Reform or Transition Category

Two substantial categories of work have been identified to support the understanding of key concerns raised regarding Three Waters Reform proposals. Those categories are (a) Reform and (b) Transition:

- (a) The Reform category relates to developing strategy, governance and ownership proposals, policy, regulatory framework, and legislation.

- (b) The Transition category relates to the implementation of Cabinet decisions, identifying impacts and preparing TCC for reform, whilst managing risks and minimising disruption to communities.

These two categories have been used to summarise the Tauranga Community concerns raised with Department of Internal Affairs in September 2021.

4. **Re-assessment of TCC Impact**

An assessment has been completed by staff against the key community concerns raised with the original Three Waters proposal. This has been based on the draft legislation, clarifications and recommendations advised. The assessment was completed on the advice from Government that the DIA will adopt most of the Working Group recommendations, in some form.

Six of the ten key concerns raised in September 2021 remain high concerns, two have progressed and one has been resolved, being the 'Privatisation Exclusion' concern. Further details of the assessments by key area, can be found in *Appendix A*.

5. **Te Rangapū Position**

The mana whenua concerns advised to DIA in September 2021 will be reviewed at a Te Rangapū meeting scheduled for 19 May 2022. An update and revised assessment of concerns will be provided verbally by s 7(2)(f)(ii) to the Council meeting on 23 May 2022.

BACKGROUND

- 6. On 30 September 2021, after public consultation, TCC provided a letter to Government advising their position regarding the proposed Three Waters Reform. This letter included tangata whenua and community feedback. A TCC response from DIA was received 7 March 2022 and provided via report to Strategy, Finance and Risk Committee meeting 28 March 2022.
- 7. As a result of the significant feedback received, Department of Internal Affairs (DIA) established a Working Group on Representation, Governance and Accountability (Working Group) to provide independent advice regarding feedback across three key areas being:
 - (a) Ownership of Assets.
 - (b) Protection against Privatisation.
 - (c) Local Voice:
 - (i) The Working Group, comprising equal number of local government and iwi leaders, released their feedback report in March 2022. Overall, 47 recommendations were provided, a high-level summary of which follows: Strengthen community ownership of assets, and protection from privatisation, through a public shareholding structure where councils hold shares on behalf of their communities. Proposed shareholding for Entity B councils can be found in *Appendix B*.
 - (ii) Strengthen the local voice, with new mechanisms to strengthen the role of the new Regional Representative groups (RRGs) through the establishment of advisory Groups (sub-RRGs) that will feed into the larger body. The proposed governance model has been attached as *Appendix C*.
 - (iii) Recognising and embracing Te Mana o te Wai as an underlying principle of all aspects of the reforms to underpin the Water Service Entity (WSE) framework.
 - (iv) Ensure the continued improvement of Three Waters service delivery and environmental protection through increased representation of our communities, including iwi / hapū, with co-governance as a central principle.

- (v) Government to consider its ongoing communications and engagement with the public to build understanding of both the direct impact and the broader context of the Three Waters reforms.

8. In December 2021, a draft exposure Water Services Entities Bill was released. This Bill included changes from the initial Three Waters Reform proposal and strengthened the owner voice in the overall governance of and direction setting process for the entities.

Summarised changes within Draft Water Services Entities Bill:

- a) Greater flexibility for each Regional Representative Group (RRG) to determine its own arrangements through a constitution, rather than the original proposal which required legislative control.
- b) Provision for regional advisory groups (sub-regional representation groups) based on regional or geographic areas.
- c) Board appointments and removals being made by a RRG Committee, rather than an independent 'arm's length' selection panel.
- d) Direct accountability of the entity to the RRG, with the RRG permitted to remove Board members for not performing their duties.
- e) The Board to give effect to the statement of strategic and performance expectations issued by RRG, enabling more direct influence over the entity's strategic direction.

Taituarā commented in their appraisal / report that:

'These four changes do represent a strengthening of the owner voice in the overall governance of, and direction-setting' process for, the entities. They do not weaken the operational control that the entity Board and management will have.'

9. The City Waters and Three Waters Reform project team have continued to participate in the transition preparation process through:

- (a) Appointments to National Working Groups:
 - (i) Transition Reference Group: Asset Management, Operations, Stormwater
 - (ii) Transition Reference Group: People & Workforce,
 - (iii) Transition Reference Group: Customer,
 - (iv) National Working Group Operational Technology Technical
 - (v) Stormwater Strategic Working Group.
- (b) Appointment and establishment support to the Entity B Local Transition Team (LTT).
- (c) Nominations for National Data Domain Working Groups.
- (d) Nomination for National Information Architecture Working Group.
- (e) Nomination for National Integrated Planning Working Group.
- (f) Attendance of webinars held by National Transition Unit Workstreams.
- (g) Completion of National Transition Unit (NTU) Requests for Information – Workforce and Data and Digital request for high level information. NTU have advised a full 'Discovery' process of numerous requests for information over the coming 12 months.

These engagements, as well as providing a forum for clarification and transparency, have established positive working relationships across the region and nationally.

10. On 29 April 2022, the Minister announced details of which of the Working Group recommendations would be adopted, and how the recommendation would likely be included within the Water Services Entities Bill. A detailed list of all 47 Working Group recommendations and the relevant Government Response is included in *Appendix D*.

11. Government advised that further work is currently underway:
 - (a) With Standard and Poor to confirm the final design of the entity governance and accountability arrangements (achieving balance sheet separation). Whilst the Regional Representative Group (RRG) is to approve strategic direction, Government's requirement was still to preserve balance sheet separation.
 - (b) To align the principle that, for the purposes of three waters service delivery reform, Te Mana o te Wai encompasses the interconnection with, and the health and wellbeing of, all water bodies that are affected by the three waters system – with other Government frameworks and legislation that relate to Te Mana o te Wai. Any legislative changes will be incorporated into the second bill, implementing the three water service delivery reforms.
12. Of note within the Government Response to Working Group recommendations:
 - (a) Flexibility, likely via Entity constitutions, will enable unique characteristics of each Entity to be represented.
 - (b) Two Tier governance through:
 - (i) Regional Representation Group - co-governed, represent views of local communities, appoint Board, monitor and accountability role; and
 - (ii) Entity Board - independent skills based, operational management of entity and hold management to account for delivery of water services.
 - (c) Co-governance, being equal representation between local government and mana whenua applies to the RRG only. Entity Boards will be independent with merit-based appointments taking into account relevant knowledge, competency and experience.
 - (d) RRG role to be extended to allow for comment, but not decisions, on operational matters. RRG cannot direct the entity at a project, investment, or operational / management level.
 - (e) Entity constitutions will enable RRG to set composition of the group. Including representation from mix of urban, provincial, and rural councils. The Minister of Local Government will make the first constitution for each entity in regulations, following engagement with council owners and mana whenua in each entity region.
 - (f) Mana whenua representation will be through iwi and hapū appointments on a tikanga basis reflecting hapū groupings.

13. **Staff Reassessment of Key Concerns**

Staff have reviewed the information and advice received since the key concerns were raised with DIA, post community consultation in September 2021. The impact of these changes on TCC key concerns has been analysed and the position reassessed. The detailed analysis of the key concerns is noted in *Appendix A*.

The re-assessment is summarised in the table below:

Table A: Reassessment of Significant TCC Issues with Original Three Waters Proposal

30 Sept Position – as advised to DIA	Concern Category	29 April Staff Assessed Position
REFORM		
	Governance Arrangements	
	Mana Whenua Concerns	Te Rangapū to advise
	Growth and Development needs are met	
	Stormwater Infrastructure	
	Future privatisation exclusion	
TRANSITION		
	Workforce	
	Communications and Engagement	
	Transition timeline viability	
	Fair transfer of debt and hedging arrangements	
	Funding package adequacy	

RED = Significant Concern AMBER = Work is progressing, closely monitor & engage GREEN = Resolved

Staff confirmed there are a number of transition elements that have progressed within the NTU that will have a positive impact on the concerns raised by TCC. These include national transition strategy, funding allocations and communications and iwi engagement strategy. Staff have taken the view that until these elements have been delivered and a specific TCC impact determined, the concern remains as a red status.

14. Te Rangapū is scheduled to workshop the recent Government advice on the Working Group recommendations and will provide a verbal update to Council on the specific mana whenua concerns raised in September 2021.

NEXT STEPS

15. The next steps have been split into Reform next steps that will be led by Government, and Transition next steps. Transition category activities are where, organisationally, we are more likely to have early influence and responsibility as the Entity B Local Transition Team and future Local Establishment Entity (LEE), once legislated start taking effect. With reform decisions yet to be made, the team are focussing on preparations to best position TCC should Three Waters Reform proceed.

REFORM NEXT STEPS

16. The Minister has advised changes to legislation will now be completed, to incorporate the adopted Working Group recommendations. The revised Water Services Entities Bill is expected to commence the parliamentary process late May 2022, with submission process commencing shortly after.
17. The 3WR Project team will co-ordinate a review and further assessment of the key concerns, aligned to the revised Water Services Entities Bill. Determine community engagement approach and implement.
18. NTU to provide detailed funding arrangements to support transition activities at national level and local level.

19. Two further technical working groups are continuing deliberations to inform the Water Services Entities (Implementation) Bill, expected towards the end of 2022. These two groups are reviewing:
 - (a) The development of policy proposals to ensure an effective interface between the water services entities and the planning and regulatory system, called Planning Technical Working Group.
 - (b) The obligations of water services entities to support rural water schemes and the communities they serve, called Rural Supplies Technical Working Group.
20. Further legislation is expected in the next year to:
 - (a) Provide the functions and powers relating to service delivery.
 - (b) Implement the transition arrangements (including transfer of assets, liabilities and contracts).
 - (c) Make any changes to preserve Treaty settlements or other arrangements between mana whenua and councils.
 - (d) Establish economic regulation and consumer protection regimes.
 - (e) Make detailed, technical changes to other related legislation (such as the Local Government Act 2002).

TRANSITION NEXT STEPS

21. Staff to continue to work closely with NTU at a national level and at a local level with the establishment of an Entity B Local Transition Team so that we strengthen the organisations “readiness” to successfully move three waters operations and services into the proposed future arrangement.
22. Develop funding requirements for ongoing TCC participation to support funding application / allocation to enable backfilling instances where TCC staff provide input into transition activities.
23. Continue to meet discovery request requirements and support requirements as advised by NTU.

ATTACHMENTS

1. **Appendix A - Three Waters Reform Assessments by Key Areas - A13425371** [↓](#)
2. **Appendix B - Three Waters Reform Proposed Shareholder - A13425329** [↓](#)
3. **Appendix C - Three Waters Reform Revised Governance Model - A13424574** [↓](#)
4. **Appendix D - Three Waters Reform Government Response - A13425330** [↓](#)



3 Water Reforms

Appraisal of DIA Working Group on Representation, Governance and Accountability.
Recommendations and impact on TCC.



Tauranga City

Summary of Significant Issues

30 th Sept. Position	Category	Staff assessed Position April 22
	Governance Arrangements	
	Workforce	
	Mana Whenua Concerns – Te Rangapū to advise	
	Growth & Development needs are met	
	Future privatization exclusion	
	Communications and Engagement	
	Transition timeline viability	
	Stormwater Infrastructure	
	Fair transfer of debt and hedging arrangements	
	Funding Package Adequacy	

Tauranga City Council

Summary of Significant Issues (1 of 3 slides)

Category	Definition/Explanation	Clarifications and Proposed Changes	Staff assessed Position - April 22
Governance Arrangements	Accountability to communities Local voice – appropriate representation Uncertainty re Shared interests (Council and iwi) inclusion in Statement of Intent	- Population based shareholding – limited voting rights relating only to proposals involving sale, privatization, merger or change to WSE ownership. Voting rights DO NOT apply to selection of RRG members - Regional Representative Group – develop own constitution (no longer to be legislated) 12-14 min-max membership, ½ Iwi, ½ Council, appointment determined by constitution. This will be a challenge for Entity B with 22 councils and Iwi. The ability to influence will likely rely more on Entity B strategic relationships. - Committee of RRG to determine WSE Board appointments/removals – no longer an independent selection panel - Clarity on RRG and Board roles/resp in draft WSE Bill – Board required to give effect to Statement of Strategic and Performance Expectations (SSPE) issued by RRG – improved influence of RRG over strategic direction and priorities, without dictating day to day operations. - RRG decision making – consensus basis with 75% majorities if decisions not made within set timeframe. - RRG 2 new ways to influence WSE direction: a) Approval of statements of intent, enabling RRG approval of how Board interprets strategic direction set by RRG and b) power to comment on WSE operational direction in key documents, including AMP. Taituara comments this creates stronger reqs than what is req'd by CCOs - To address concerns from smaller rural communities – Sub RRGs (Advisory Groups) to feed into RRG – ensure all have a 'local voice' re investment priorities. Taituara comment overall – Strengthens the accountability of WSE to RRG considerably. Risk identified though, this might extend into operations.	
Workforce	Staff are treated fairly and supported throughout transition Retaining/developing workforce capability	- NTU People & Workforce Transition Reference Group established – TCC representation. - NTU Transition Strategy in development, not yet released. - Job guarantee for those 'primarily engaged' excluding senior management – awaiting criteria - Workforce Development strategy – to attract new resources to water industry - Some Progress made, RFI completed and positive regular meetings underway. - Significant information remains outstanding - remains a 'High' Risk for TCC.	

Tauranga City Council

Summary of Significant Issues (2 of 3 slides)

Category	Definition/Explanation	Clarifications and Proposed changes	Staff assessed Position - April 22
Mana Whenua Concerns	Six specific issues were raised 30 th Sept., and advised to DIA	- DIA provided clarification on one issue raised 30th Sept. Directed to review DIA website for further information. - Appointment of s 7(2)(a) - Privacy as 3WR Strategic Advisor – Iwi Relationships – positive first meeting held April 2022. Further meetings to follow, Donna to join Te Rangapū hui to discuss 3WR. - Te Rangapū to confirm post hui	Te Rangapū to advise post hui
Growth & Development needs met	Timely decision making Tauranga priorities are heard and acted on – new housing development, intensification and redevelopment of inner city Integration of spatial planning processes	- DIA response letter – WSE involved in planning processes – Council remains accountable. WSE required to identify and make provision for infrastructure to support planned growth and development. WSE to 'sequence' infrastructure to support committed development. - Planning Technical Working Group established – to consider interface between 3WR, RMA and LG reforms. No further updates as yet.	
Future privatization exclusion		- WG recommend any sale, privatization, merger or proposal to change WSE ownership would require unanimous consent of LTA owners AND - WG recommend entrenching anti-privatisation provisions in WSE Bill – any legislative amendment would require support of 75% of all sitting MPs to amend. Highly unlikely to be achieved.	
Communications and Engagement	Iwi & community engagement needs significant improvement Community understanding of proposed reforms very low	- National level comms and engagement strategy & approach will provide consistency – not yet released - Acknowledgement that this was not handled well. - WG recommendation:- Crown undertakes a positive communications campaign regarding the 'need for change' and opportunities provided by 3WR. - TCC have developed/resourced an internal communication/engagement approach, will align external approach to NTU strategy.	

Tauranga City Council

Summary of Significant Issues (3 of 3 slides)

Category	Definition/Explanation	Proposed changes – TCC assessed impact	Staff assessed Position - April 22
Transition timeline viability	Quality Iwi/hāpu/community engagement takes time Alignment with other reforms Impact on TCC post reform	- Govt continues to work towards 1/7/24 timeframes- some slippage with legislation processes. - NTU developing Transition Strategy – not yet released. - Potential transition approach where each WSE determines the functioning services to be provided by WSE at 1/7/24 – this would require councils to continue provision of some services, meaning a more staged flexible transition process.	
Stormwater Infrastructure	Clarity required re asset ownership, operating and financial responsibilities	- Stormwater Strategic Reference Group – TCC representative appointed - Stormwater Technical Working Group developed framework – based on predominate use. - IF predominate use is stormwater AND critical to stormwater system functioning – asset (incl. Amenity areas) to transfer to WSE. If not, asset would not transfer. - IF not predominate stormwater use but deemed critical component of stormwater system, interface agreements required to manage asset performance. - Application of framework to TCC, balance between stormwater operations and community amenities TBC	
Fair transfer of debt and hedging arrangements		- No specific advice from DIA received. Outstanding. - Cabinet to obtain advice regarding WG recommendations and impact on balance sheet separation – no update received as yet.	
Funding Package Adequacy	Lack of details regarding funding availability – extent and timing No Worse Off funding to cover ALL stranded costs relating to reform	- Better off funding guidelines have been delivered. Funding to be part provided by WSE – dependent on legislation being passed. - No further details regarding 'Transition' funding – adequacy or timing – TCC are developing financial information to support a transition funding application. - No further details regarding 'No Worse Off' funding criteria to cover stranded costs – timing advised in initial DIA funding package was available from 1/7/24	

Tauranga City Council

Summary of Significant Issues – Te Rangapū

Topic	Definition/Explanation	Proposed changes	Concern Level (Internal) Te Rangapū assessed impact
Te Tiriti o Waitangi and Te Mana o te Wai	Commitment to bringing into action the principles of Te Tiriti o Waitangi	- DIA letter provided clarifications - Exposure Draft WSE Bill - WG recommendations	
Natural Māori alliances	Regionalisation takes into account natural Māori alliances		
Discharge to whenua	Discharge to whenua is more appropriate than discharge to wai.		
Protect kaitiakitanga	Iwi and hāpu must be supported to maintain guardianship over their taonga – including flora and fauna		
Utilisation of Maori Land	Prioritise supporting utilisation of Maori land in the delivery of infrastructure, now and into the future		
Natural form and function of taiao	Plan for better alignment with the natural form and function of the taiao		

Tauranga City Council

Council shareholding in water service entities

Entity A

Council	Population	Shareholding
Auckland Council	1,718,000	35
Far North District Council	72,600	2
Kaipara District Council	26,000	1
Whangārei District Council	99,400	2
Total shares		40

Entity B

Council	Population	Shareholding
Hamilton City Council	178,500	4
Hauraki District Council	21,800	1
Kawerau District Council	7,670	1
Matamata-Piako District Council	36,700	1
New Plymouth District Council	87,300	2
Ōpōtiki District Council	10,300	1
Ōtorohanga District Council	10,750	1
Rangitikei District Council	16,050	1
Rotorua District Council	77,400	2
Ruapehu District Council	12,900	1
South Taranaki District Council	29,100	1
South Waikato District Council	25,500	1
Stratford District Council	10,100	1
Taupō District Council	41,100	1
Tauranga City Council	155,200	4
Thames-Coromandel District Council	33,000	1
Waikato District Council	85,900	2
Waipa District Council	59,500	2
Waitomo District Council	9,640	1
Western Bay of Plenty District Council	58,100	2

Page 1 of 3

Whakatane District Council	38,400	1
Whanganui District Council	48,400	1
Total shares		33

Entity C

Council	Population	Shareholding
Carterton District Council	10,050	1
Central Hawke's Bay District Council	15,600	1
Chatham Islands Council	780	1
Gisborne District Council	51,500	2
Hastings District Council	90,100	2
Horowhenua District Council	36,500	1
Hutt City Council	112,800	3
Kapiti Coast District Council	58,000	2
Manawatu District Council	33,000	1
Marlborough District Council ¹	51,500	2
Masterton District Council	28,200	1
Napier City Council	66,700	2
Nelson City Council	54,700	2
Palmerston North City Council	90,500	2
Porirua City Council	61,900	2
South Wairarapa District Council	11,650	1
Tararua District Council	19,050	1
Tasman District Council ²	57,900	2
Upper Hutt City Council	47,500	1
Wairoa District Council	9,040	1
Wellington City Council	217,000	5
Total shares		36

¹ Note: parts of Marlborough District Council will sit in Entity D, but given small population in those areas shareholding rights are attributed to Entity C.

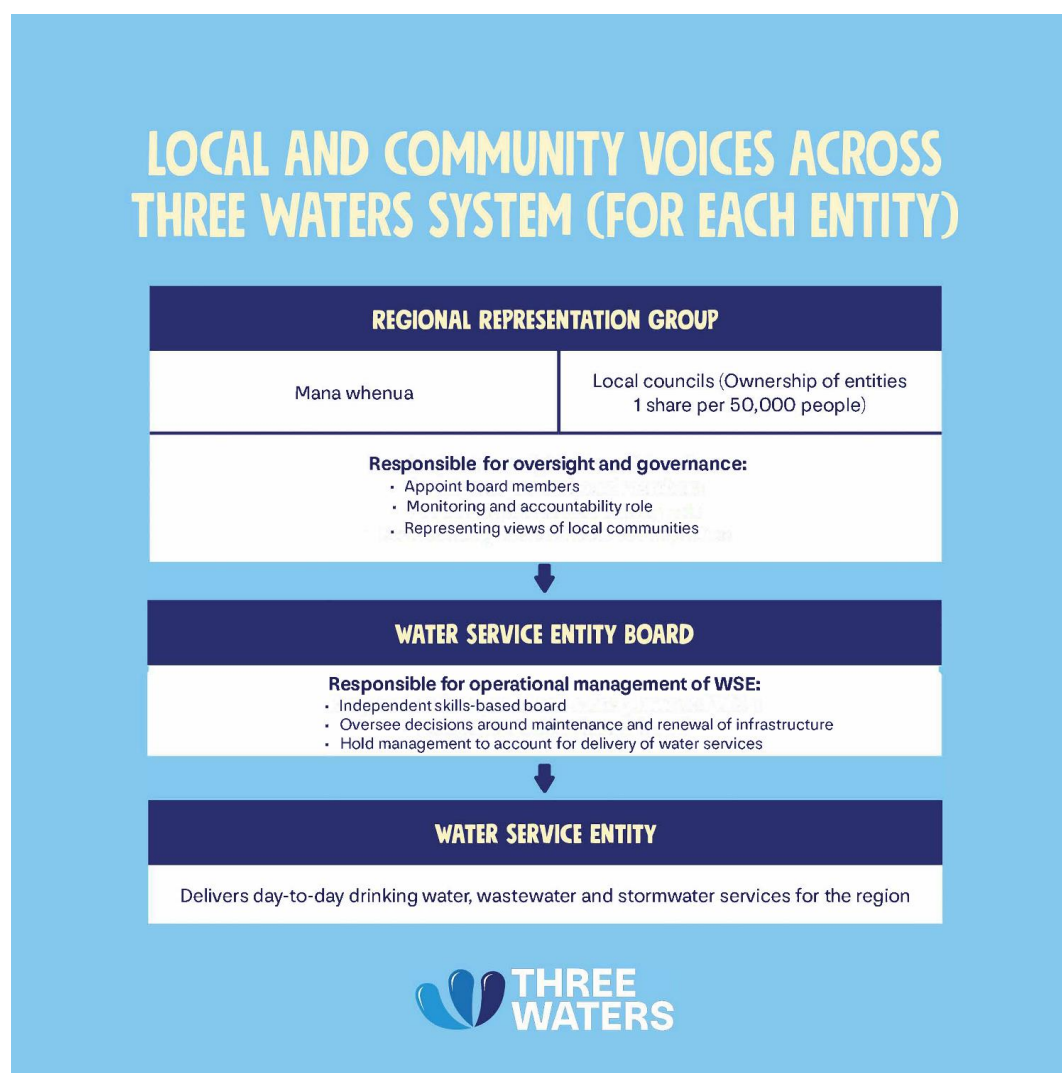
² Note: parts of Tasman District Council will sit in Entity D, but given small population in those areas shareholding rights are attributed to Entity C.

Entity D

Council	Population	Shareholding
Ashburton District Council	35,900	1
Buller District Council	9,660	1
Central Otago District Council	24,800	1
Christchurch City Council	392,100	8
Clutha District Council	18,500	1
Dunedin City Council	133,300	3
Gore District Council	13,050	1
Grey District Council	14,100	1
Hurunui District Council	13,450	1
Invercargill City Council	57,000	2
Kaikoura District Council	4,260	1
Mackenzie District Council	5,480	1
Queenstown-Lakes District Council	48,300	1
Selwyn District Council	73,600	2
Southland District Council	32,700	1
Timaru District Council	46,296	1
Waimakariri District Council	66,300	2
Waimate District Council	8,290	1
Waitaki District Council	23,800	1
Westland District Council	8,910	1
Total shares		32

Appendix C – Council Report 23rd May 2022

Three Waters Reform – Revised Governance Model





Government Response to Three Waters Working Group on Representation, Governance and Accountability recommendations

This document includes a summary of the 47 recommendations of the Working Group on Representation, Governance and Accountability and a summary of the Government responses.

The full Working Group report is available online here: [Report from the Working Group on Representation, Governance and Accountability](#).

The Working Group recommendation references to 'the Bill' relate to the [exposure draft of the Water Services Entities Bill](#) provided to the Working Group for consideration as part of its work.

For a fulsome discussion on the Working Group recommendations and Cabinet considerations, please refer to the Cabinet paper *Strengthening representation, governance and accountability of the new water service entities* which will be published on the Department's website here: [Three Waters reform programme cabinet decisions and reform proposals](#).

Summary of recommendation in Working Group report	Government response
<i>Better explain water services reform</i> <i>Government acknowledges that more can be done to effectively communicate the need for change and to explain the opportunities for communities from water services reform</i>	
Recommendation 1: That the Crown acknowledges the significant contribution that councils have made as stewards of three water infrastructure. We recommend the Crown undertake a positive communications campaign with the nation to explain the universally agreed 'need for change' to serve the needs of communities, expectations of how we best ensure the health of our wai, and the opportunities provided by the three waters reform.	The Government agrees it is important to ensure New Zealanders understand the reasons for reform and the opportunities it brings for communities. It is universally agreed that the status quo is not fit for purpose, and there is a need for significant change to achieve the outcomes communities expect of their three waters services. The Government is committed to ensuring that the public is well informed about the case for change and the legislative proposals, to assist the public with making submissions to the Select Committee.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
<i>Ensure alignment with resource management reform</i> <i>Government has agreed to ensure alignment between water services reform and resource management reform</i>	
Recommendation 2: The Crown ensures Resource Management Act reforms are consistent with and do not undermine the three waters reforms (informed by the recommendations in this report).	There are important intersections between the reforms to the three waters and resource management systems, as well differences in the focus of, and outcomes sought from, these two reforms. The Government notes there will be differences between the governance and decision-making bodies enabled by three waters reforms and those under the resource management reforms; The Government will direct officials in relevant agencies to continue to work together across the two reform programmes, as appropriate, to ensure the new water services entities are able to work within the reformed resource management system; The Government notes that consents for taking and discharging water will continue to be administered by local authorities under the Resource Management Act (which will be transferred into the Natural and Built Environments Act, if enacted).
<i>Entrench Community Ownership</i> <i>Government will introduce legislation to entrench ownership of water services entities by councils for communities</i>	



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 3: The Bill prescribes the collective ownership of each water services entity by local communities through a direct shareholding interest allocated to their territorial authorities. One share for each 50,000 people, rounded up. As shareholding owners of the water services entities, each territorial authority will be required to vote on any proposal for the water services entity to be sold (privatised) or involved in a merger of water services entities, in each case that changes the owners of the water services entity. The proposal will only proceed if there is unanimous shareholder approval. This is in addition to the privatisation protections currently outlined in the Bill.	The Government agrees with the Working Group's recommendations to strengthen community ownership of the new entities. The legislation establishing the new entities will provide that ownership of a water services entity is through shares assigned to each territorial authority in an entity's service area, with each share assigned to the relevant council per 50,000 people in its district (rounded up, with at least one share for every territorial authority). Council shares cannot be sold or transferred for any reason and will not carry any financial interests. The Government agrees that this proposal provides an added layer of protection against privatisation. Council owners would need to vote unanimously in support of any proposal to divest ownership in water services or lose control of significant infrastructure for it to proceed. This is in addition to the further protections against privatisation already proposed by the Government, meaning the public in the service area would then need to vote with a 75% majority in support of any proposal of this nature.
Recommendation 4: The Bill entrenches the need for a majority of 75% of all the members of the House of Representatives to repeal or amend provisions of the Bill where the repeal or amendment of that provision is necessary to allow privatisation of a water services entity.	Cabinet agrees that this provision would safeguard these services against privatisation for all New Zealanders into the future. The Government is seeking cross-party support to entrench these provisions to protect against privatisation of water services infrastructure - this will require a 75 percent majority by Parliament at the Committee of the whole House.
Recommendation 5: The Bill expressly provides a prohibition on local authorities providing financial support to, or for the benefit of, water services entities – this includes by way of guarantee, indemnity or security, or the lending of money or provision of credit or capital.	Balance sheet separation is a priority of the three waters reforms. The legislation establishing the water services entities will include a provision prohibiting local authorities from providing financial support to, or for the benefit of, water services entities by way of guarantee, indemnity or security, or the lending of money or provision of credit or capital.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
Recommendation 6: The Crown should further explore and clarify the thresholds regarding what constitutes a major transaction to be raised to the regional representative group for consideration.	The Government has given this consideration and, based on provisions in the Exposure Draft Bill, the most common definitions of a major transaction already require Regional Representative Group consideration, particularly in relation to merger or privatisation proposals. No additional changes are proposed to the Bill.
<i>Effective Community Oversight</i> <i>Government agrees on the need for strong regional representative groups and the legislation will reflect this</i>	
Recommendation 7: The Bill requires regional representative group co-chairs, one council and one iwi/hapū representative.	The Government agrees that regional representative groups should have co-chairs to cement co-governance principles. The Government agrees to amend the Bill to enable each regional representative group to appoint co-chairs, comprising one council and one mana whenua chair; The Government agrees that details relating to co-chairs of a regional representative group, such as appointment processes, procedures in meetings, and decision-making powers, will be set out in the constitution of each entity.
Recommendation 8: The Bill requires consensus decision making for all decisions on regional representative group. Where consensus cannot be reached within an appropriate timeframe, 75% majority vote will be sought as agreed by co-chairs. This process should be prescribed in the Bill.	The Government agrees that decision making can be strengthened by requiring consensus decision making of the regional representative group. This will be included in legislation and, where consensus decisions can't be reached, co-chairs will be able to move a majority vote of 75%. Procedural details to give effect to this recommendation would be set out in entity constitutions.
Recommendation 9: The regional representative group requires appropriate secretariat and resource provisions to enable it to perform its role, and to allow for meaningful council and iwi/hapū participation in the regional representative group. This should be funded by the water services entity.	The Government agrees that a water services entity should be required to fund the support and resourcing required to enable its regional representative group to properly exercise its functions. This will be provided for in legislation.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
<i>Strong Accountability to Communities</i> <i>Government agrees on the need for strong accountability of water services entities to their communities and will legislate to ensure this</i>	
Recommendation 10: The role of the regional representative group is to collate inputs to the statement of strategic and performance expectations, including alignment with the Government Policy Statement, direction from regulators, local community priorities within the region as outlined in council strategic documents, Te Mana o te Wai statements, and alignment with RMA. This is to ensure that the water services entities receive clear strategic direction. It is recommended that the Bill is amended to reflect this approach and ensure the regional representative group receives all necessary information to undertake its role, this includes receiving copies of the water services entities' Asset Management Plan and Te Mana o te Wai statements to support the development of the strategic and performance expectations, and the ability to seek further information as necessary for it to undertake its role.	The Government agrees that it is important a regional representative group collates information and inputs from a range of sources when developing a statement of strategic and performance expectations. The legislation will be updated to include provisions to ensure the entity provides the information required by its regional representative group. Entity constitutions will contain provisions that enable a regional representative group to consider information and other inputs when developing a statement of strategic and performance expectations.
Recommendation 11: The Bill is amended to ensure the strategic and performance expectations, which covers a period of 3 years, be issued annually to the water services entity.	The Government agrees that the statement of strategic and performance expectations should cover a three-year period, with provision for annual review by the regional representative group.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 12: The role of the regional representative group be extended in legislation to include the approval of the strategic direction outlined by the water services entity in the Statement of Intent (on the assumption that the Statement of Intent is limited to strategic direction only).	The Government agrees the regional representative group should have power to approve the strategic direction of the entity, provided that balance sheet separation is maintained and this does not compromise board independence and accountability. The Government intends to formally test the achievement of balance sheet separation with Standard & Poor's before the Bill is introduced. The Prime Minister, Minister of Finance, and Minister of Local Government have been authorised by Cabinet to consider the findings of Standard & Poor's and confirm the final design of the entity governance and accountability arrangements for inclusion in the Water Services Entities Bill.
Recommendation 13: The role of the regional representative group be extended in legislation to allow comment on the operational direction of the water services entity through the Asset Management Plan and key documents	The Government agrees the role of the regional representative group should be extended to allow comment, but not decisions, on operational matters. The establishing legislation will include provision that enable a regional representative group to comment on the entities statement of intent, asset management plan, funding and pricing plan, and infrastructure strategy, along with a requirement for the board to state how it has responded to those comments.
Recommendation 14: The Bill clarifies the scope of the statement of strategic and performance expectations and excludes directing the water services entity at a project, investment or management level.	The Government considers it is important to safeguard the independence of a water services entity in delivering its responsibilities at a project, investment, and management level. This is already addressed in the Exposure Draft Bill. The regional representative group will represent the views of councils and mana whenua in the service area of the entity, and will approve the strategic direction of the entity, but will not be involved in making operational decisions about what an entity does or how it functions. The Board will be primarily accountable for developing the strategy for approval by the regional representative group, and for implementing it once it has been approved. The Bill's provisions will enable the regional representative group to set the strategic priorities, objectives and outcomes for a water services entity, but it is important that this group cannot direct the entity at a project, investment or operational/management level.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
Recommendation 15: The Bill should specify that the regional representative group will monitor performance of the water services entity on delivering strategic outcomes of the statement of strategic and performance expectations and Statement of Intent through six monthly reporting from the water services entity. Individual constitutions could require additional performance reporting requirements (e.g. quarterly reporting).	The Government agrees it is important the regional representative group is enabled to monitor the performance of the entity and receive reporting at a frequency it deems appropriate. The legislation will include a provision for a water services entity and its board to report on an annual basis to the regional representative group with the ability for the constitution to specify more frequent reporting and monitoring arrangements.
Recommendation 16: The Bill is amended to allow regional representative groups to provide additional competency requirements for appointees to the water services entity board.	The Government agrees that additional competencies may be considered important for an entity or its regional representative group. The legislation will ensure a water services entity's constitution can specify additional collective competency requirements for the board.
Recommendation 17: The Bill is amended so that conflict of interest requirements for regional representative group and water services entity board appointments need to be stated.	The Government agrees that legislation should require disclosure of any conflict of interest in relation to the appointment of a board member. The legislation will also specify that a member of a regional representative group or person who is serving as an elected member of a council may not be appointed to the water service entity board.
Recommendation 18: The Bill is amended to provide for bi-annual Board performance reviews. Independent reviewers or additional reviews can be included in individual constitutions.	The Government agrees it is important to provide for reviews of the board at a frequency deemed appropriate by the regional representative group. The constitution of a water services entity will be able to contain provisions relating to the performance reviews for the board, including the frequency of those reviews.
Recommendation 19: The Bill requires a minimum of 12 and maximum of 14 representatives on the regional representative group. The composition and appointment of council and iwi/hapū representatives will be left to individual water services entities and outlined in their constitution, noting that the Working Group also recommends that the Crown consult the Working Group as they draft the default constitutions.	The Government agrees with this recommendation. The Bill will require a minimum of 12 and a maximum of 14 representatives on a regional representative group.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 20: The Bill requires that Council representatives should have a mix of representatives from urban, provincial, and rural councils.	The Government considers it is important to provide for the regional representative group to have a mix of representation. The constitution of each entity will enable a regional representative group to set the composition of the group, including representation from a mix of urban, provincial, and rural councils. The Minister of Local Government will make the first constitution for each entity in regulations, following engagement with council owners and mana whenua in the service area of each water services entity.
Recommendation 21: The Bill requires that iwi representatives should have a mix of representatives that are appointed on a tikanga basis reflecting their whakapapa affiliations through waka groupings. Entity D will appoint on a tikanga basis reflecting their hapū groupings.	Cabinet has agreed to include a definition of mana whenua for the purposes of the water services entities as an iwi or hapū holding and exercising customary rights, interests and authority in accordance with tikanga in an identified area. This definition of mana whenua will allow mana whenua representation on the regional representative groups to be set out in the constitution of each entity. Mana whenua representation for Entities A, B and C will be through iwi and hapū appointments on a tikanga basis reflecting whakapapa affiliations through waka groupings. Mana whenua representation for Entity D will be through appointments on a tikanga basis reflecting hapū groupings. The legislation will also clarify that mana whenua may make Te Mana o te Wai statements on an individual iwi or hapū or multi-iwi/hapū basis, and the statements may relate to a single catchment or a multi-catchment area.
Recommendation 22: The Bill provides for bespoke arrangements for the Entity A regional representative group, specifically 14 members with 50:50 Council and iwi/hapū composition. There should be 4 Auckland Council representatives, 4 Tāmaki Makaurau iwi/hapū representatives, 1 representative each from the Northland Councils and 3 iwi/hapū representatives from Te Tai Tokerau.	The Minister of Local Government has agreed that the first constitution for Entity A will provide for the Working Group's proposed representative arrangements.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 23: The Crown provides financial support to councils so they can be appropriately resourced to allow them to fulfil their regional representative group roles.	The Government agrees it is important the regional representative groups are appropriately resourced to deliver their roles and functions. The Bill will make provision for each water services entity to fund the support and other resourcing arrangements to enable its regional representative group to properly exercise its functions and powers, including any remuneration arrangements for council or mana whenua representatives.
Recommendation 24: The Bill requires a competency requirement for representatives to the regional representative group but detailed criteria will be left to individual water services entity constitutions.	The Bill will be amended so that the constitution of each water services entity may provide for competency requirements for appointments to the regional representative group.
Recommendation 25: The Bill includes provision for regional advisory groups (sub- regional representative groups) to the regional representative group to exist within legislation. Other than 50/50 co-governance between council and iwi/hapū, composition and number of advisory groups (sub- regional representative groups) will be left to individual water services entity constitutions.	The Bill will be amended to enable the constitution of a water services entity to provide for sub-regional advisory groups or committees of a regional representative group. These would be based on regional or geographic areas in the service area of the water services entity, with equal representation from mana whenua and councils in the geographic area.
Recommendation 26: The Bill is amended to require a single constitution that governs the regional representative group and water services entity for each region and modifications to the constitution will require the co-governance consensus agreement of the regional representative group.	The Government agrees that the Bill provide for a single constitution that applies to the board and the regional representative group. Modifications to the constitutions will require the consensus agreement of the regional representative group.
Recommendation 27: The Crown consults the Working Group as they draft the default constitutions.	The Minister of Local Government will make the first constitution for each entity following engagement with the council owners and mana whenua in the service area of each water services entity. The Minister will consider the process for this engagement and that this could include, for example, reconstituting the Working Group, or new groups for each entity.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
Community and local voice <i>Government will legislate to provide for communities to have effective input into the strategies and investment priorities of water services entities. This will be through a strengthened regional representative group and requirements on water services entities to consult with communities and consumers on asset management, and funding and pricing plans.</i>	
Recommendation 28: The Bill requires the regional representative group to have input into the investment prioritisation methodology and framework through consultation between the water services entity and the regional representative group.	The Government agrees this is an important part of the roles, responsibilities and accountabilities of the regional representative group. The regional representative group will be enabled by legislation to have input into the investment prioritisation methodology and framework at the appropriate levels. These include the statement of strategic and performance expectations, statement of intent, asset management plan, funding and pricing plan, and infrastructure strategy. The board will be required to state how it has responded to any comments on these documents from the regional representative group.
Recommendation 29: The Bill includes provision for the water services entity to engage with councils on the development of the water services entities' Asset Management Plan (AMP) as it applies to their district and to respond to Council's comments.	The Government agrees that the Bill require the board of a water services entity to engage with councils in the service area in relation to the development of asset management plan and related documents. This will further strengthen existing provisions in the Exposure Draft Bill relating to engagement with communities.
Recommendation 30: The Bill includes the establishment of a national Water Services Ombudsman with jurisdiction over all the public facing activities of each water services entity, incorporating a tikanga based dispute resolution process.	The Government considers there is a need to ensure the reforms include a comprehensive, consistent, and well-integrated consumer protection framework for the three waters system, which makes provision for public complaints and dispute resolution mechanisms and incorporates a tikanga-based dispute resolution process. Cabinet will look at how best to give effect to this recommendation later this year as part of its consideration of broader proposals for the economic regulation and consumer protection framework for the new three waters system. These proposals are being developed by the Minister of Commerce and Consumer Affairs.



Te Tari Taiwhenua
Internal Affairs



Summary of recommendation in Working Group report	Government response
<i>Te Tiriti within the Three Waters system</i> <i>The Government accepts the recommendations to strengthen legislative provisions to give effect to Te Tiriti in the three waters system, and to confirm that nothing in legislation will create, transfer or extinguish Māori interests in water</i>	
Recommendation 31: The Bill requires the Crown and Minister to give effect to Te Tiriti and its principles when exercising powers and functions under the legislation (including in issuing the Government Policy Statement and exercising monitoring, review and intervention powers in relation to water services entities).	The Government agrees that the legislation should require all persons who exercise functions, duties and powers under the Act to give effect to the principles of Te Tiriti o Waitangi, including the Minister when developing the Government Policy Statement.
Recommendation 32: When developing the Government Policy Statement, and consistent with the principles of Te Tiriti, the Crown engages with its Te Tiriti partner (separate from any public consultation).	See response to Recommendation 31.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 33: The Bill includes a provision confirming that nothing in legislation creates or transfers a proprietary interest in water or limits, extinguishes, or otherwise adversely affects or constrains iwi or hapū authority over, or rights and interests in, water.	The Government notes that the Bill proposes reform of the service delivery arrangements for water services to communities and that the broader questions of freshwater allocation and consents for taking water and discharges to it, and the associated questions of Māori rights and interests in freshwater, are matters to be considered within the resource management system and the proposed Natural and Built Environments Act; The Government notes that that nothing in the Three Waters legislation creates or transfers ownership rights or interests in water, and is not an acknowledgement by the Crown that ownership rights or interests in water exist; The Government has agreed to amend the Bill to include a clause that preserves the status quo iwi and hapū customary rights and interests in water, with the nature of that clause to be agreed by Ministers during the drafting process. Cabinet has authorised the Minister of Local Government, Attorney General, Minister for the Environment, Associate Minister for the Environment, and Minister for Māori – Crown Relations to approve the clause, and to report back to the Cabinet Legislation Committee prior to introduction of the Bill to the House.” The Government has agreed to amend the Bill to include a clause that preserves the status quo for ownership in, and iwi and hapū customary rights relating to, water. Cabinet has authorised the Minister of Local Government, Attorney General, Minister for the Environment, and Minister for Māori – Crown Relations to approve the clause, and to report back to the Cabinet Legislation Committee prior to introduction of the Bill to the House.
Recommendation 34: The Bill includes appropriate provisions to ensure that Treaty settlement mechanisms which interrelate with or affect the current legal regime governing the Three Waters reforms (including but not limited to provisions of the LGA and RMA) are carried across and have application to the equivalent or analogous aspects of the new water services regime.	The Government agrees it is important that Treaty settlement obligations prevail and any arrangements relating to water services that councils have entered into with mana whenua are to be carried forward to the new water services entities. This will be given effect to across the suite of legislation establishing the new entities.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
Recommendation 35: The Crown provides equitable resourcing to enable the full and effective participation of iwi and hapū in the Three Waters regime.	The Government is currently giving consideration to support for iwi and hapū to participate in the water services entity establishment and transition process and will make further announcements on this shortly. See also the response to Recommendation 9.
<i>Te mana o te wai and three water services</i> <i>Government agrees that Te Mana o te Wai is consistent with improved public health and environmental outcomes for three waters services and should guide its delivery</i>	
Recommendation 36: The Bill includes Te Mana o te Wai as an overarching objective guiding decision making, planning, governance, accountability, and service delivery	The Government agrees that the legislation should require every person that exercises a function, power, or duty under the Act has to give effect to Te Mana o te Wai to the extent that Te Mana o te Wai applies to the function, power or duty.
Recommendation 37: The definition and application of Te Mana o te Wai in the draft Bill be amended to ensure that Te Mana o te Wai encompasses the interconnection with, and the health and well-being of, all water bodies that are affected by the Three Water system (including marine and estuarine waters, lagoons, and puna that are either the source, conduit or receiving environment for Three Waters activities).	The Government agrees in principle that, for the purposes of three waters service delivery reform, Te Mana o te Wai encompasses the interconnection with, and the health and wellbeing of, all water bodies that are affected by the three waters system. However, before this can be incorporated into legislation, further work is required to ensure alignment with other Government frameworks and legislation that relates to Te Mana o te Wai. The Government will undertake this further work and consider changes in legislation to implement this recommendation as part of the second bill that will implement the three waters service delivery reforms.



**Te Tari Taiwhenua
Internal Affairs**



Summary of recommendation in Working Group report	Government response
Recommendation 38: Te Mana o te Wai is reflected at all levels of the water services entity framework, including but not limited to: • Te Mana o Te Wai being given effect to by the Minister in developing the Government Policy Statement; • Te Mana o Te Wai being given effect to by the regional representative group in the development of the strategic and performance expectations and Statement of Intent; • Te Mana o Te Wai being given effect to in asset management plans; and • Te Mana o Te Wai being given effect to in infrastructure strategies.	The Government agrees the legislation should require transparent accountability relating to Te Mana o te Wai statements through the strategic planning and reporting documents that relate to a water services entity, based on similar requirements that are already proposed for the annual report.
Recommendation 39: The Crown furthers work to design inclusive communications and processes to support the embedding of Te Mana o te Wai in the community.	The Government agrees to undertake communications to increase public understanding about Te Mana o te Wai and its significance to the three waters system.
Central Government ongoing support for three water services Government agrees that it will consult with regional representative groups and councils in its development of Government Policy Statements for three waters. It also confirms the provision of a Crown liquidity facility to support water services entities creditworthiness and balance sheet separation from councils	
Recommendation 40: Due to the number of bodies that provide strategic direction to the water services entities the Bill should include strengthened provisions around the content of the Government Policy Statement, and consultation requirements, to mitigate the risk of disconnected priorities.	The Government acknowledges that a Government Policy Statement is likely to consider and provide expectations relating to the national interest in the overall direction and priorities for water services – which may include a different perspective from the local priorities of the entities. The consultation process for preparing the Government Policy Statement will help to identify any situations in which these different perspectives may be problematic.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 41: When the Crown develops or reviews the Government Policy Statement it should consult with the regional representative groups of the water services entities, and follow the standard Government Policy Statement consultation process which includes community consultation.	The Government agrees that in setting a Government Policy Statement, the Minister should undertake a consultation process which includes the regional representative groups and other persons, and groups, who have an interest in water services in New Zealand.
Recommendation 42: The Bill includes provision for a non-voting Crown liaison to the regional representative group.	Legislation will not prevent a Crown representative from participating (on a non-voting basis) on a regional representative group by invitation. In addition, the legislation will allow the Crown to appoint a Crown Observer where a problem relating to a water services entity exists.
Recommendation 43: The Crown confirms that it will provide sufficient financial support to the water services entities to ensure 'balance sheet separation' from councils, that the water services entities have sufficient borrowing capacity to invest in the required infrastructure and can borrow funds at a cost similar to councils.	The Government agrees that balance sheet separation and sufficient borrowing capacity are critical elements of the reform. The Government agreed in June 2021 that a Crown liquidity facility will be available to water services entities on similar terms to that provided to the Local Government Funding Agency, as would the existing Civil Defence and Emergency Management provisions that are afforded to local authorities. This will help to achieve balance sheet separation for the water services entities from territorial authorities, and will also strengthen the creditworthiness of the entities.
Recommendation 44: The Crown confirm to iwi and councils the size of investment required to address issues of historic degradation of waterways and inequalities in the provision of water services for their consideration, along with a plan as to how addressing these issues will be funded.	The Government notes that a fundamental part of the rationale for the reforms, and the creation of the new water services entities, is to equip those entities to address all future investment requirements, including remediating historic underinvestment, and providing for more equitable service delivery arrangements. The governance arrangements for the new entities, including the role of the regional representative group, Te Mana o te Wai statements, and the statement of performance expectations, will provide the means for mana whenua, councils, and communities to convey their expectations and priorities for investments necessary to address inequities in provision of services and adverse environmental impacts over time.



Te Tari Taiwhenua Internal Affairs



Summary of recommendation in Working Group report	Government response
Recommendation 45: The establishment of the water services entities is not the end of the Crown's involvement in addressing water services issues, and the Crown should have an ongoing role to support and invest in water services.	The Government notes that the Crown will have ongoing oversight, stewardship and regulatory roles in relation to the new three waters system, which will occur in a number of ways, including through Taumata Arowai and an economic regulator, whole of system stewardship by central government, and a Government policy statement. The Government will continue to review any need for Crown support for water services infrastructure as part of the stewardship work, including monitoring the effectiveness of implementation and achievement of intended outcomes of the reforms.
Recommendation 46: A review of the three waters structure is undertaken 5 years after the water services entities are operationalised.	The Government agrees that ongoing review of the new three waters system is important and notes that this would support and inform central government's ongoing system oversight, stewardship and monitoring work. The legislation will provide for a two-stage review process for the three waters reform, with: • an interim review of water services entities' governance framework within five years of the date that entities are fully established (on 1 July 2024); and • a comprehensive review of the three waters system, within 10 years of the date that entities are fully established.
Recommendation 47: The Crown formally tests the recommendations outlined in this report with S&P to ensure balance sheet separation.	The Government will formally test the arrangements in the Bill (incorporating those changes made in relation to the Working Group recommendations as outlined above) with Standard & Poor's before the legislation is introduced into Parliament. This will test the balance sheet separation between water services entities and councils.

11.3 Executive Report

File Number: A13347070

Author:

s 7(2)(f)(ii)

Christine Jones, General Manager: Strategy & Growth

s 7(2)(f)(ii)

Authoriser: Marty Grenfell, Chief Executive

PURPOSE OF THE REPORT

1. To provide updates on key projects and activities.

RECOMMENDATIONS

That the Council:

- (a) Receives the Executive Report

INFRASTRUCTURE GROUP

New motor home dump station - Cross Road, Sulphur Point

2. s 7(2)(f)(ii) from the drainage team have been working with the Motor Caravan Association to find a suitable site for larger motor homes/bus/articulated motor homes to safely dispose of wastewater. The other wastewater dump stations in Tauranga are too small for the larger motor homes to access safely.
3. The new station features dump points on both sides to fit different vehicle styles and a fence on the eastern side of the dump point protects users from traffic on Cross Rd. As it's very close to the boat ramp, some people misunderstood the station's purpose and used it to wash boats and vehicles, but signs have now been put up to inform the public.
4. The Sulphur Point site is close to arterial routes, has good access and is right beside an existing motor home freedom camping area. It's also a great resilience resource for the city, with power, water and wastewater available, should we need an emergency housing space.



Harrisons Cut Beach Access Upgrade

5. The Harrisons Cut project is providing remedial work to the access road, embankment and parking area, between Pāpāmoa Beach Road and the boat ramp. This is in response to a storm event in August 2018, where erosion led to stability risks on the beach access and boat ramp and threatened the effectiveness of the stormwater channel.
6. To stabilise the access road, we are constructing a new retaining wall in the embankment, which will provide safe and resilient access to the boat ramp and car park. Work also includes the reconstruction and resurfacing of the road and car park, along with the construction of a new footpath to improve pedestrian access to the beach.



7. Construction began on 26 April 2022 and is expected to be completed in late-2022.
8. Ecological protection measures were undertaken over Easter, including the setting of fish barriers and the trapping/relocation of skink, fish and spiders to protect native species and the coastal landscape.



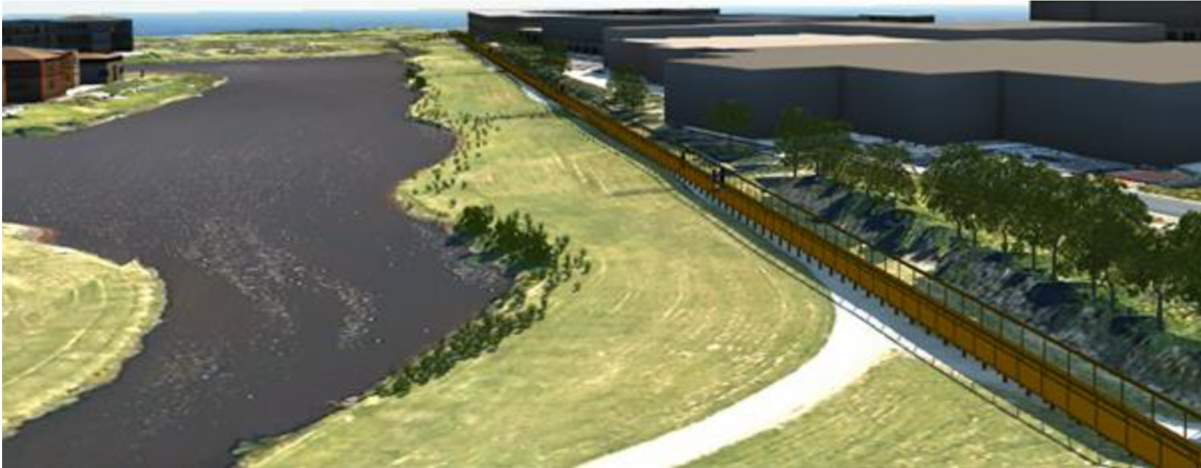
A common bully found at Harrisons Cut.

Opal Drive Pipeline underway

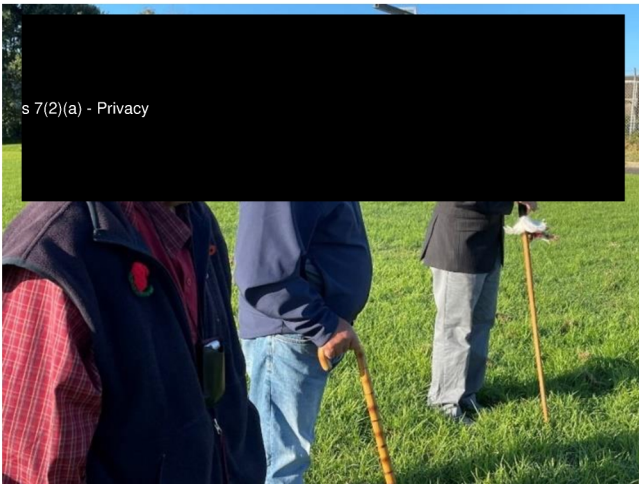
9. The Opal Drive wastewater pipeline is now under construction, after a site blessing in early-May with representatives from Ngā Potiki a Tamapahore Trust and Te Kapu o Waitaha. The first part of construction is the above ground pipeline and boardwalk through the Te Ara o Wairākei walkway behind Fashion Island. The boardwalk will be a recreational accessway once the pipeline has been built. The new pipeline is being constructed via a combination of

open trenching and high density drilling underground and while it is under construction, the reserve access behind Fashion Island is closed.

10. The section of pipeline being renewed is at full capacity and is at risk of failure. The new pipeline has been designed to accommodate future flows until a second larger rising main from the Opal pump station to Te Maunga is constructed. That project is in the planning phase. Design is programmed to start in FY2024, with physical works expected to start in FY2028 and be completed in FY2031. The total project budget is \$76,536,000. Once the second pipeline is completed, this critical link in the eastern corridor wastewater network will be both futureproofed and resilient.



Design image of boardwalk over pipeline.



Blessing at Opal Drive project site.

Vale Street/Bureta Road intersection improvements

11. Community engagement took place in the last week of April in relation to safety improvements in this area. There was widespread agreement with moving the pedestrian crossing from the roundabout to alongside the Countdown pedestrian access; and on the need to slow down traffic at this intersection.
12. The project (\$1.1M construction cost) is now undergoing a final safety audit and is planned for construction in mid-late 2022. The safety improvements include a roundabout, raised tables leading into the roundabout and a new pedestrian crossing.

Maunganui Road

13. This project is designed to ensure Maunganui Road provides safer, calmer access to Mount Maunganui, with increased green space. The project is being delivered in two sections.

(a) Golf Road to Tui Street

Works are continuing on the Tui Street roundabout, which will be completed by the end of May and the detour removed.



(b) Sutherland Road to Hinau Street

Works have also started on the Sutherland Road to Hinau Street section of Maunganui Road, which includes stormwater improvements and relaying footpaths.

**Interim Bus Facility**

14. The city bus facility will move in mid-June, to allow the demolition of the Council buildings on Willow Street to proceed. The interim bus facility is currently being constructed on Durham Street, between Spring and Wharf Streets. Consultation has taken place with a wide range of stakeholders to ensure the new facility is fit for purpose. The interim bus facility will be in place while a location for a new, long-term bus facility is chosen and developed.

Pedestrian Cycling Improvements: Totara Street

15. The footpath/cycleway on Totara Street is progressing well, with the project on track to be completed in July 2022.
16. Planting of some sections is now finished.



Waiāri Water Supply Scheme

(a) Intake and Pump Station

The pump station building structure is complete and works on the parking area and lower access road are underway. Pump station pipe work and the connection to the raw water rising mains has been completed. Mechanical and electrical fitout is underway.

Contouring is currently underway on the stream bank between the temporary bridge and the intake plant, to enable planting to take place in this area. The slope is currently too steep for planting.

Construction of the intake and pump station is expected to be completed by July 2022.

(b) Water Treatment Plant contract

The majority of the structural works on the water treatment plant building have been completed. Mechanical, electrical and membrane installations are underway and are the primary focus of the construction team. The treated water reservoir is approximately 85% complete.

The construction of the water treatment plant and reservoir is expected to be completed to a point where commissioning can commence by August 2022.

(c) Commissioning and testing

Once the construction contracts are complete, there will be a period of commissioning and testing before potable water can be delivered. Commissioning is scheduled to commence in late September, and it is expected that potable water will be delivered to the community from December.

The Waiāri Water Supply Scheme provides for the treatment and reticulation (pipeline construction) of up to 60,000m³ of fresh water per day for the Western Bay of Plenty. The project has approximately nine months until completion. The resource consent for the water take is shared between Tauranga City Council (75%) and WBOPDC (25%).



Three Waters Reform Stimulus Funding Delivery (Tranche 1)

17. As at end of March, we have delivered projects valued \$13.9M (work commenced in October 2020), which represents 87% of the Department of Internal Affairs-approved, \$16M programme (DIA \$14.9M + Tauranga City Council co-funding of \$1.1M).
18. Based on the March 2022 quarterly report, DIA has recommended release of the government funding contribution of up to 99% (DIA is retaining 1% [applies to all TAs], which will be released once the programme close-out report has been delivered in July).
19. To date, we have completed three physical works projects, with another 10 due for practical completion in May. The funding has also enabled the delivery of a hydrogeneration project at Joyce Road water treatment plant, which will make the plant electricity self-sufficient, as well as investment in stormwater quality improvements and digital solutions to improve our asset management and asset data capabilities.
20. While the programme has faced its share of COVID and supply chain challenges, flexibility within the programme has mitigated these effects and enabled the team to deliver and draw down the full government contribution.
21. DIA audited the programme in late-April, with no concerns raised by the auditor.

Te Maunga Wastewater landward outfall pipeline 75% complete

22. The Te Maunga wastewater landward outfall pipeline is now over 75% complete, with works having reached the last section from Grenada Street to Maranui Street. Grenada Street is currently closed at the easement site while the pipe is trenched underneath the road.
23. This pipeline is being laid beside the existing pipeline and when the project is complete in October 2022, will upsize the pipe diameter from 600mm to 1200mm, providing increased capacity as the city grows.



Dewatering installation prior to trenching.

Durham Lane Supergraphics | Best Awards

24. Jasmax won bronze at the Designer Institute of New Zealand Best Design Awards earlier in the year for the Environmental Graphics that were part of the Durham Street upgrades.



Electric Trucks

25. Our three electric rubbish collection trucks have arrived, and our drivers are undergoing training and starting to implement them on our runs. Our diesel trucks, while almost brand new and as efficient as possible, still use around 130L of diesel per day, which results in around 350kgs of CO² emitted per truck. This represents a huge reduction in emissions, as well as a cost saving.
26. Electric trucks are not currently an off-the-shelf product and are converted regular rubbish trucks. They can last a full day per charge, as the constant stopping at each house charges the battery and uses less power, unlike combustion engines that use more fuel with a constant stop/start.
27. We have a commitment that any fleet growth required due to population increase will all be provided by electric trucks, as these become more available.
28. We have received one complaint about the electric trucks from a resident who called to say that they normally hear the truck at the bottom of the road and then take their bin out, but due to the lack of engine noise, their bin was missed, which serves as a reminder that getting bins out before 7am is important.



COMMUNITY SERVICES

Arts and Culture

29. Heritage Collection staff ran a series of tours of the Newton Street facility. Twelve tour groups across three weekends enjoyed a 'behind the scenes' look at the collection, with the tours covering aspects of the education, outreach, research and preservation work that the team undertakes. The team received excellent feedback from the tours, with many people surprised at the range and scale of the collection. The demand for tours was very strong, with a wait list of over 150 people. While many of these were able to be accommodated on additional tours added to the schedule, the Heritage Collection team is now exploring options to make the tours a semi-regular occurrence throughout the year.

Example of feedback received: *"I wanted to say a huge thank you to you all for such an enjoyable visit to the Heritage Collection last weekend. We were so impressed with the storytelling around the amazing objects you have in storage and can honestly say it was one of the best 'museum' visits we ever had. You really made it all come to life. Needless to say, we are great fans of the proposed museum, as it would be great for so many more people to enjoy and learn about our local history. Kia ora rawa atu."*

30. Staff contributed to a workshop convened by Creative New Zealand, to develop a think piece from a local government arts perspective, to be submitted to the Future for Local Government Review panel. Tauranga City Council was selected as a participant, with Creative New Zealand noting that the growing local creative sector has strong potential to further grow capacity and capability. The workshop considered what strategies, activity, structural design and governance settings would have the most positive impact on managing and delivering local government arts, culture and creative programmes that align with better wellbeing outcomes for their communities. The report from these workshops will be produced by consultancy firm Martin Jenkins and when published in late-June, will be put on Council's website for information.
31. The Incubator Creative Hub has announced the opening of its next projects in developing the arts and culture offering at the Historic Village, with the "Village Cinema, Community Picture Theatre" set to open on 27 May. The Village Cinema will provide an accessible cinema for a wide range of community organisations, supporting the development of the local film sector. The programme will include a particular focus on screenings for neuro-diverse, deaf and hard of hearing groups, incorporating the work of the successful 'sonic cinema' project. One of the first season's screenings at the cinema will be the Matariki Film Showcase, which will include Kaupapa Māori feature films, documentaries, short films, music videos and films for Tamariki.

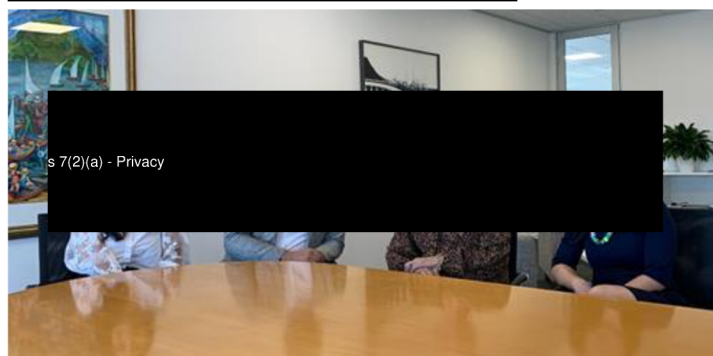
Community Partnerships

32. On 29 April, we announced the appointment of three interns as part of the inaugural Board Intern Programme for our council-controlled organisations (CCOs). The interns will bring diversity and new perspectives to the respective boards, while also building governance capability and developing a pipeline of talent for the future. The successful appointees are

s 7(2)(a) - Privacy

s 7(2)(a) - Privacy

who began their appointments on 1 May.

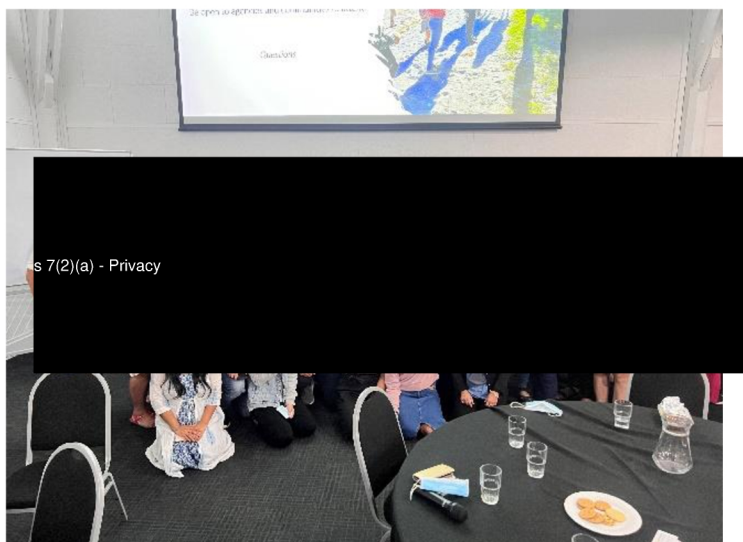


Left to right: s 7(2)(a) - Privacy

s 7(2)(f)(ii)

and s 7(2)(a) - Privacy

33. Letters of Expectation have been sent to the four Mainstreet associations requesting information on their annual plans, in order to be more transparent about how the targeted rate is being utilised and how this benefits their association members. The current agreements are being reviewed with the intention to move to a simpler partnership model, with clear accountability requirements. Consultation with Mainstreet associations will be integral to the success of the change implementation. In addition, business surveys are being drafted to ascertain areas for improvement in the delivery of services provided, and perceptions of Council services around Mainstreet amenities.
34. In the second round of the Community Grants Fund, we received 52 applications totalling \$1,471,770. An assessment panel comprising two Council senior managers, a representative from Te Rangapū Mana Whenua o Tauranga Moana Partnership and a representative from the philanthropic sector (TECT) met on Friday 22 April to consider the applications. 16 applications totalling \$449,290 were approved. A list of successful applicants has been published on the Council website.
35. In the second round of the Match Fund Medium Grants, we received 10 applications totalling \$91,900. These will be considered by the assessment panel in mid-May.
36. Work on the Council Child Wellbeing Study has commenced, with an initial focus on reviewing literature and existing datasets at both national and regional levels, to ensure that our locally-based study builds on current evidence and reduces knowledge gaps. Gathering data on the social and cultural wellbeing of Tauranga's children and young people will assist in planning and developing the city and improving child and youth wellbeing. This project will move into engagement planning and development of localised methodology in June.
37. Initial conversations on the next iteration of Vital Update: Tauranga have commenced and include a review of the partnerships in place to support this work programme. The next iteration of the survey, which will go out in May 2023, will see a focus on three new target communities: children (3-12 years), Pacific communities (as a separate group to ethnic communities), and rainbow communities.
38. We have recently contracted a fixed-term, part time staff member with a lived experience of disability, which has enabled the team to make some very positive recommendations into a large number of projects across Council, with a particular focus on improving disability access and inclusion. This includes the Accessible Hotspots Project, Park and playground upgrades at Kulim Park and Welcome Bay, Pool upgrades at Otūmoetai and Greerton, the Central City Strategy Refresh, and the Otūmoetai Spatial Plan.
39. The team is also working toward an increased offering of beach access mats and improving how we promote existing facilities such as the Trailrider and beach wheelchairs, to ensure the 2022/23 Summer is a "Summer of Access" for locals and visitors alike.
40. Kāinga Tupu funded a literary review on Senior Housing Stress and what this looks like for Seniors across the Western Bay of Plenty sub-region, what the drivers are, what actions are currently being carried out and where there are gaps/opportunities. We will use the findings to engage with community providers in the sector, as well as those with lived experience, to better understand the issue with a view to responding in a way that will enable and support our community.
41. We have a new Rangatahi Advisor in the team, who has started building strategic youth sector relationships with organisations including Tauranga Youth Development Team and Gender Dynamix Aotearoa, so that we can work together on projects such as Vital Update.
42. Our first Multi-Ethnic Forum was held on 31 March, with a focus on the purpose, whakawhanaungatanga, and strengthening ethnic perspectives and voices in council and other agencies. Forums will be held quarterly at different locations across the city and are a partnership between Tauranga City Council, Western Bay of Plenty District Council and NZ Police, through the Welcoming Communities initiative.



Libraries

43. Media and community feedback on the opening of the library at He Puna Manawa has been positive. Door counters recorded over 17,000 visitors in April. Work continues to add further elements, including a café. A static display of toys and curios from Hands on Tauranga (Museum Collections) has been popular in the Children's area. Some of the popular holiday activities were a Harry Potter Escape Room for teenagers, a teddy-bear sleepover family night and a full day of robotics and coding for International Robotics Day.
44. Jan Tinetti, Minister of Internal Affairs, will visit He Puna Manawa on 13 May.
45. The archives and rare books collection at Newton Street is now available to customers by appointment. Public tours of the Archive collection are being planned for June. The Library Archives will be showcased, along with the Museum and Elms collections, in the Echoes exhibitin at Baycourt from 18 May.
46. Programmes that had been restricted due to COVID returned to all libraries. Many parents are thrilled to be back for Iti Pounamu (Toddler Time). Volunteers such as JPs and Genealogy drop-ins were able to return. The current programme theme is NZ Music Month.
47. Matariki live events are planned in June, including the Matariki Kite Day at Ferguson Park, back after a two-year break.
48. New Zealand Libraries Partnership Programme will conclude in June. Tauranga City Libraries were able to secure an additional \$30,000 from the fund for e-books, e-audio and online resources. The three additional staff funded by the NZLPP for two years in the roles of Heritage Trainee, Mobile Library Assistant and Digital Programmes will complete their fixed-terms and will not be replaced. These roles have added greatly to community outcomes over the last two years and helped smooth staffing shortage difficulties during the pandemic.

Spaces and Places

49. Construction work on the Kulim Park upgrade is now complete. A Community Family Day held on Saturday 7 May to celebrate the completion of the park upgrade was very successful, with speeches by Commissioner Rolleston, and the great-nephew of the original landowner, s 7(2)(a) - Privacy who gifted the land to the Council. Also featured was face-painting and balloon animals, while support from Tauranga City Basketball saw 50 basketballs given to young people.



Family Day at Kulim Park on May 7

50. The Mauao Placemaking project has seen work start on the creation of a new celestial compass, to be installed on the summit of Mauao in time for Matariki celebrations. The installation of the compass and wayfinding signage is the start of the project to revitalise the interpretation of Mauao.



The bluestone plinth which will form part of the new celestial compass for the summit of Mauao.

51. A follow-up Pampas operation was completed at the end of March. Pampas is an invasive grass that outcompetes native species, as its seeds are windblown and can quickly spread. As with the first operation, this was carried-out with the use of a helicopter. The effectiveness of the first operation was very clear, with a large reduction in mature plants. The use of helicopters for tasks on Mauao has proven to be very efficient and will be further utilised in the future.
52. Several large exotic trees are planned for removal from the southern face of Mauao in May and June. These trees are beginning to fall apart in strong winds and risk damaging the archaeological features they are growing on. Due to the risk of damage to archaeology features and the significant karaka trees below the exotics, a heavy lift helicopter will be used.
53. Tauranga Domain Grandstand is having work undertaken to upgrade its seismic resilience and install a platform to enable media to safely undertake filming activities. Work is progressing well and is on-track to be completed by 27 May 2022, ahead of the NZ Black Ferns match at the venue on 6 June.
54. Construction has progressed on the Pyes Pa Connections cycleway project, with the concrete sections of the path in site 2 (Cheyne Road and Condor Drive link) being poured.



55. Work has commenced on the seismic strengthening of the Cargo Shed at Dive Crescent, as the first stage of an upgrade of the facility for community use.
56. Earthworks on the construction of the southern section of the Kopurererua Stream Realignment Project are expected to be completed ahead of schedule. The new stream channel has been created and instream features put in place. Two areas of preload have been established to facilitate the installation of two new cycle bridges in the 2022 construction season. Planning is now underway for the instream areas of the new alignment, starting in May.



57. A site has been confirmed for the Tauranga Destination Skatepark at the corner of Hull Road and Maunganui Road, opposite Mount New World. The site was selected using multi-criteria analysis; assessment of the risks and constraints of the site; and through consultation with the Tauranga skate community and Blake Park stakeholders. We are now working on designs with the design and build contractors, with construction on-track for 2023.
58. The Mount Beachside Holiday Park has seen occupancy and revenue increase in April, with the vaccine passes finishing, borders opening, Easter, school holidays and Anzac weekend all helping to increase occupancy by 3.4% and revenue by 26% compared to April 2021.
59. The Elder Housing Divestment documents are with Kainga Ora, signed by LINZ on the 14 April 2022. Tenants and neighbours were notified by mail-drop and a meeting of tenant village representatives took place on 4 May, in line with a joint media release on the sale agreement. Council also held tenant information sessions on 9-11 May. Kainga Ora, the Ministry of Social Development and the Tauranga City Council Project Team are meeting weekly throughout the next six months of the transition phase, with the transfer to Kainga Ora expected in November 2022.
60. Stage Two of the Elder Housing Tenant Moves are underway (10 – 25 May) to relocate 14 residents from Pitau & Hinau Elder Villages. Seven residents are being relocated by our staff to Tauranga Community Housing Trust, Bethlehem and seven residents are relocating within Council's Elder Housing portfolio. Five residents will remain at Hinau Village until vacant units are available in June.

61. A wide variety of renewals and minor capital projects are underway and/or have been recently completed by the Parks and Recreation team, including:
- (a) Demolition of fire-affected public toilets at Coronation Park;
 - (b) Elder Village heat pump installs to meet Healthy Homes standards;
 - (c) Refreshed line-marking at both Whareroa Reserve & Gate Pa Reserve;
 - (d) Ground-levelling works at Soper Reserve are underway, to make the site flatter and more user-friendly for events;
 - (e) One of the boardwalks in Johnson Reserve has been renewed. This is one of the older boardwalks in the city and it was great to renew this heavily-used structure;
 - (f) A number of community planting days are being planned, including the Waitaha Community Care Group, Trees for Survival, the Kopurererua Rotary Trust, and the Welcome Day planting for new citizens;
 - (g) We removed a large dead pine tree on the embankment below Wharepai Domain. The tree was starting to pose a risk to the walkway and state highway below. With the aid of a large crane, the team was able to safely lift out large sections of the tree and process them on the reserve above. The last lift was a piece weighing approximately 6 tonnes.



Tree removal at Wharepai Domain.

Venues and Events

62. Tauranga City Council had the hosting rights to the January 2022 Hot Springs Spas T20 Black Clash and on Monday 2 May, we shared the results from the post-event evaluation. Figures showed more than half of the event's attendees visited from outside our region and brought their wallets with them, spending over \$1 million in our city. As stated by Nelita Byrne in the [media release](#), these results are "a prime example of how our major event fund has been used to positively impact Tauranga", creating vibrancy and delivering social and economic benefits.



* Net benefit = the monetary value of the benefits received by Tauranga businesses and residents less the value of the costs incurred.

** Percentage of residents surveyed who agree or strongly agree with the statement "Hosting events like T20 Black Clash make Tauranga a more enjoyable place to live".

Cost-benefit analysis conducted by event evaluation experts Fresh Info.

63. Tauranga City Council staff aided in the successful advertising and facilitation of several Anzac Day services across the city, supporting the Tauranga and Mount Maunganui RSAs and the Papamoa community. This year the team delivered the Tauranga Civic Memorial Service in full, due to the limited NZ Defence Force capacity. The service was hosted by s 7(2)(f)(ii) supported by Western Bay of Plenty Mayor Garry Webber, with moving speeches from the Head and Deputy Head Boys of Tauranga Boys College.



Mount Maunganui dawn service, Monday 25 April,

64. The Events team is seeing a significant increase in event bookings in public open spaces, with next summer shaping up to be a busy one. Concert bookings at Wharepai Domain in the CBD are tracking to be the busiest yet over the New Year period. The announcement of the booking for UB40, Jefferson Starship and Dragon on 4 January 2023 is the start of a number of events, with more to come.

65. On 26 April, Baycourt Community & Arts Centre celebrated its 39th birthday. While there was little fanfare this year, planning is underway for a large-scale celebration and media/promotional activities to mark the 40th anniversary in April 2023. A collaboration between Baycourt and the Central City Development team is being explored as a milestone event, providing a timely opportunity to highlight the development of the wider precinct and the positive influence it will have on the arts, culture and business sectors, as well as the wider community.
66. With support from the Sustainability & Waste team and TCC's Energy Advisor, Baycourt is leading a review of its energy usage to understand and quantify the impact of its long-term LED renewal/replacement programme, which is approximately 40% complete, as well as other venue factors such as air conditioning utilisation. Indications are the LED replacement will provide energy savings from both a power reduction perspective and also a decrease in heat generation, which in turn reduces the energy required to cool the spaces. The draft review has also revealed inefficiencies in the existing air conditioning system. In response to this discovery, Baycourt has taken advantage of the decanting of the old library building and secured the air conditioning control system for future installation at Baycourt. This new 'brain' will enable the existing Baycourt plant to be used more efficiently, with minimal budgetary impact. The review, once complete, is likely to include recommendations to expedite and complete the transition to LED fittings, and other significant/key energy saving opportunities, and work towards green building accreditation.
67. The Historic Village is continuing its CAPEX works, with Building 89 (Envirohub building) now well underway and the ground broken for the new accessible carparks. Building 15 (The Fire Station) is set to undergo some exterior and interior renewals work from 10 July, after planned Matariki events have concluded. This building will be added to the Incubator Creative portfolio of offerings and will continue as a carving workshop, with master carver Whare Thompson as the artist in residence.
68. The Historic Village Cinema is undergoing a superficial theming refresh with the help of The Men's Shed, as part of a partnership between The Historic Village and The Incubator Arts Collective. It is being fitted out with murals and themed furniture is being constructed for a ticket booth, candy store, proscenium arch and opera booth. The opening launch date is set for 27 May.

CORPORATE SERVICES

Tauranga Airport and Vessel Works operational activities

Vessel Works – Marine Precinct

69. Vessel Works has secured s 7(2)(a) - Privacy Marine Engineering as a tenant for the building purchased by Council last year. With the previous engineers exiting the precinct in mid-2021, our customers have perceived a gap in the engineering services offered at the Marine Precinct. This lease solidifies a professional and reputable marine engineering offering on-site. We will be promoting this exciting development with existing and new customers.
70. From an operational perspective, much-needed repair work continues on Bridge Wharf. The ex-Navy refit concrete barge was temporarily relocated to the refit wharf off the hardstand. The barge hadn't shifted for close to a decade and it was great to see it moving on the harbour.



71. Tauranga City Council and Bay of Plenty Regional Council continue to work together to resolve issues related to several vessels moored at Bridge Wharf. BOPRC plans to remove the fluids from one of the vessels in mid-May.

Tauranga Airport

72. Air New Zealand has been, and intends to, continue rebuilding capacity back to pre-COVID levels across its network and will continue to monitor and increase capacity as needed to match supply with demand. Load factors have lifted noticeably, particularly from the start of the school holidays, and then continuing into the business travel sector post-school holidays. There has been a noticeable increase in the presence of International baggage labels in the baggage make-up and arrival areas since the easing of border restrictions around the world. Both international and domestic bookings are strong through to the end of the year.
73. Work is continuing in developing a staged plan for further public and rental car parking at-grade, rather than multi-level. This will require the relocation of the Airport's Fire Station, power and lighting centre and an area of general aviation taxi way.

Legal & Commercial

74. KPMG has concluded its work to prepare Tauranga City Council for the Waka Kotahi audit (report due). This delivers a clear roadmap to ensure Waka Kotahi has confidence in Council's procurement and funding controls. More information will be provided in future internal audit reports.
75. To provide greater access to future procurement opportunities for local iwi, Council has signed a Memorandum of Understanding with Toi Kai Rawa (Bay of Plenty's Regional Māori Economic Development Organisation), in order to advance the prosperity of Māori through supply chain opportunities.
76. A collaboration between Legal & Commercial and Digital to deploy consistent electronic signature technology within Council has been kicked-off. Indications are that a toolset may be made available to all staff with relatively low cost of implementation.
77. One of the remaining tasks, after the McHale Group recommended improvements to Council processes (*post Harington Street*), was the creation of a Procurement Manual. This has now been approved by the McHale Group and is due for further internal approvals before release.

Finance

78. The three-yearly property revaluation process is progressing as planned. The objection period for property owners who disagree with their new property rating values closed on 25 March 2022. 698 objections (1.1% of properties) have been received. Council's valuer, Opteon, notes that there is an even 50/50 split of ratepayers wanting their values to be increased or decreased. Opteon is reviewing objections, aiming to complete as many as possible before 30 June 2022 when the new values will be used to assess rates.

79. Rates collection to the end of April is at 98.6%, which is similar to last year's collection rate at this time. Customers contacted regarding late payments have mentioned increases in the general costs of living, and continued impacts of COVID on jobs and the economy. The Revenue collections team continues working with ratepayers on payment arrangements and following up on overdue rates.
80. Ongoing work on the Infrastructure Funding and Financing (IFF) proposal has included confirmation that the accounting treatment of IFF is off-balance sheet. We will follow up the proposed accounting treatment with Audit New Zealand. Off-balance sheet accounting has a favourable impact on Tauranga City Council's credit assessment and therefore would support maintaining the current credit rating. When IFF is combined with the other funding and financing opportunities council has been pursuing, including (if successful) the recently announced Infrastructure Acceleration Fund (IAF) process, there will be an improvement in our medium-term financial position. The team will continue to analyse the financial impacts of these initiatives, and this will be reflected in the early development of our next long-term plan. These initiatives do not specifically affect the 2022-23 annual plan.

Digital

Enterprise Resource Planning (ERP) Programme forward plan:

81. The digital team continues to work with the wider organisation to move from our legacy technology environment to a modern environment that supports the needs of our organisation.

Our SAP Finance platform upgrade is nearing completion. This is planned to be available for the end of May and in plenty of time to support the end-of-year finance processes. This upgrade will enable new capability to be leveraged by the wider programme, as well as providing some improvements for the finance platform.

The next major milestone, following completion of detailed design, will be to move all "customer data" from our legacy environment into our core SAP platform. The coming month will see a focus on resource planning and mobilising a team to start the migration process.

In parallel, detail design workshops will be completed for property leasing and rating.

In the regulatory and compliance space, an online resource consents pilot will get underway with three identified customers. This will help inform functionality, customer experience and business processes.

82. With the Contracts register initiative moving into an organisation rollout phase, the team will switch their attention to Contractors. This will look at our end-to-end business processes and contractor support systems.

Community Relationships Management (CRM):

83. The organisation continues to focus on improving relationships with our community and stakeholders. As part of these improvements, a new Community Relationship Management (CRM) initiative is well underway to provide processes and tools to improve external stakeholder relationship management.

Our Community Partnerships team has volunteered to pilot the new processes and tools and has now been trained and is using the CRM as part of their daily work.

Our project team is now undertaking change impact/business readiness conversations with other departments across council to inform the wider rollout plan.

It is envisaged that all stakeholder consent processes around council communications will be managed within the CRM. A privacy impact assessment has recently been carried out to assist with the development of business processes.

Building Information Modelling (BIM)

84. BIM is a technology that enables 3D digital representations of real-world objects to be created. In the Council context, BIM modelling is assisting with the creation of accurate 3D digital models of Tauranga City Council assets.

This type of modelling provides a leap-change in maturity for Council's asset management practices.

Recently, Council's BIM scanner has been utilised to create a 3D model of a section of the Oropi Water Treatment Plant.

The model created from this scan has allowed dimensions to be accurately measured for a replacement tank to be fabricated and installed in the plant. This has removed the need for significant effort to manually measure and fabricate complex replacement parts, while keeping the data for future maintenance needs.

Images below show the initial scan and the resulting 3D model created, with an example of detailed asset information captured.

Future expectation is that these models, when created, would be integrated into our asset management systems and visualised on our GIS 3D platform.



Image 1 - BIM Scanner Output

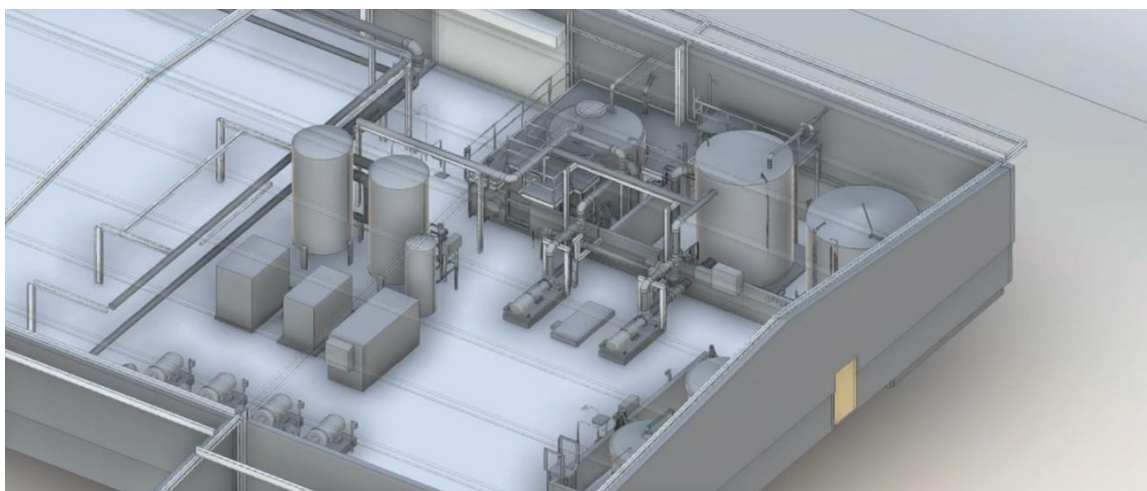


Image 2 - 3D Model created from Scan data.

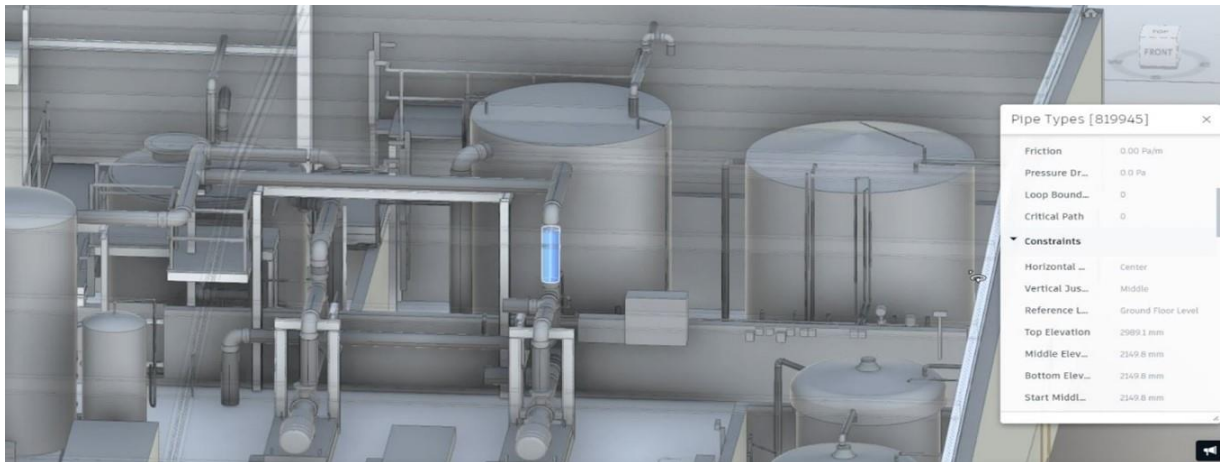


Image 3 – Detailed 3D model of tanks and adjoining assets.

85. Digital and Democracy Services are progressing an update to our Council Committee reporting and information management solution “InfoCouncil”. This update will help to automate and streamline our existing processes for releasing reports delivered within a public-excluded council meeting. We are currently working with InfoCouncil to make changes to the software, coupled with internal development to reduce the need to manually reach out to Report/Attachment writers throughout the business, speeding up the time for releasing information to the public and reducing the effort required to administer the process.
86. Reducing printing is a focus for the wider Information management team and by working with Sustainability and Waste, we managed to reduce their printing by 44% last month.

Digital Education and Learning

87. We continue to see good engagement in the digital e-learning content and we can see from the graph below that the courses that are compulsory or are included within induction have the highest number of completions. This shows that for courses that have a legislated requirement or risk reduction outcome, it should be considered that they become mandatory for all users (e.g. The Privacy Act 2020).

Course statistics:

- 59 courses currently published
- 6486 course completions
- An average of 6.5 course completions for staff member.

STRATEGY & GROWTH

Tauriko West Urban Growth Area - Enabling Works Detailed Business Case

88. On 21 April, the Board of Waka Kotahi approved the Investment Paper and Detailed Business Case for the Tauriko West Urban Growth Area - Enabling Works Detailed Business Case. The investment approval included funding for pre-implementation, implementation and property phases, as recommended and consistent with earlier Council business case approval. These phases total \$178,000,000 of co-investment between Tauranga City Council and Waka Kotahi, with funding also coming from the Infrastructure Acceleration Fund (see separate paragraphs) and the proposed Infrastructure Funding & Financing Levy.
89. The property phase will secure the final land requirements for the detailed design, which will be confirmed through the pre-implementation phase over FY22/23-23/24, prior to construction beginning in the implementation phase FY23/24-FY26/27.
90. The Tauriko West Urban Growth Area - Enabling Works Detailed Business Case will now be followed by the Tauriko West/SH29A – Long-Term Detailed Business Case, which will identify the preferred option and confirm the future form of SH29A and its connections to

Takitimu Drive and Cameron Road. We continue working with Waka Kotahi as co-funders and partners to ensure the Tauriko West Urban Growth Area - Enabling Works Detailed Business Case integrates with the Cameron Road Stage 2 Multi-Modal Detailed Business Case, the Accessible Streets Programme Business Case for Walking and Cycling; and with Bay of Plenty Regional Council for future Public Transport integration.

IAF Funding Proposals

91. On 2 May, Kainga Ora advised TCC of the outcome of its four Infrastructure Accelerator Fund (IAF) applications.
92. The following two IAF applications have been approved in principle and moved to the final round of negotiations.
 - (a) Tauriko West – TCC applied for up to \$80m to contribute toward the cost of transport and waters infrastructure at the proposed greenfield residential development at Tauriko West; and
 - (b) Te Papa intensification – Council applied for \$67m to contribute toward the cost of stormwater, water supply and transport infrastructure to support intensification of the Te Papa peninsula.
93. The next stage of the application process will involve negotiation of terms relating to the provision of funding (including the final amount of funding) and the housing supply in these areas. We anticipate negotiations will begin shortly, with agreements finalised late this financial year. The funding will not be received until after the 2022-23 financial year.
94. The following two IAF applications have been declined and will not receive funding:
 - (a) Wairakei Town Centre – Council applied for \$20m of funding toward the cost of transport and waters infrastructure at the proposed greenfield residential development at Wairakei and Te Tumu; and
 - (b) Parau Farm – Council applied for up to \$18m of funding toward the cost of transport and waters infrastructure for possible greenfield residential development at Parau Farm in Bethlehem.

Draft National Adaptation Plan consultation

95. On 27 April, the Minister for Climate Change released the draft National Adaptation Plan and a consultation document which focuses on developing policy options around managed retreat. The documents can be accessed [here](#). The submission period closes on 3 June.
96. The draft National Adaptation Plan: *'brings together in one place the Government's current efforts to help to build our climate resilience. And it sets out a proposed future work programme, indicating our priorities for the next six years. The actions in this plan are intended to drive a significant, long-term shift in our policy and institutional frameworks. And they will result in better information about what our future climate will look like, enabling better decisions about our response.'*
97. The draft National Adaptation Plan has three focus areas:
 - a) Reform institutions to be fit for a changing climate
 - b) Provide data, information, tools and guidance to allow everyone to assess and reduce their own climate risks
 - c) Embed climate resilience across government strategies and policies.
98. The Plan includes actions that are organised into six outcome areas: system-wide actions; natural environment; homes, buildings and places; infrastructure; communities; and economy and financial systems.
99. The consultation document describes managed retreat as: *'an approach to reduce or eliminate exposure to intolerable risk. It includes the idea of strategically relocating assets,*

activities and sites of cultural significance (to Māori and non-Māori) away from at-risk areas within a planned period of time. Managed retreat might be used in response to any climate change impact or natural hazard, whether or not that hazard is caused or exacerbated by climate change. It is an option that may be considered throughout Aotearoa.'

100. The document includes objectives and principles relating to the development of legislation around managed retreat, and separate objectives and principles relating to funding responsibilities for managed retreat. The document includes broad questions relating to:
- establishing a process for managed retreat
 - roles and responsibilities
 - property transfer
 - implications for Māori, and
 - interactions with the insurance industry.
101. Staff are currently preparing a proposed submission in response to both documents. As part of this preparation, a hui has been requested with Te Rangapū Mana Whenua o Tauranga Moana and a workshop has been scheduled with the Commissioners. Because of the tight timeframes, it is proposed that the submission will be approved by the Chair and Chief Executive and submitted prior to the 3 June deadline, then formally reported retrospectively to Council on 13 June.

PEOPLE AND ENGAGEMENT

Community Relations

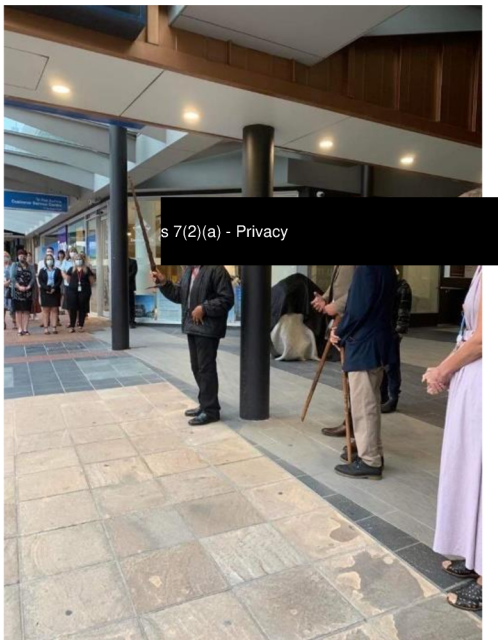
102. The Media Impact Score fell in March to 1.1, primarily because of Minister Mahuta's decision to extend the duration of a commission-led council. Positive reporting remained high, but there was significant coverage around a lack of democracy, which lowered the overall score. April saw more positive reporting, with the Media Impact Score rising to 1.4, but still significant coverage around the anti-democratic theme.
103. The Community Relations team has had a busy couple of months promoting and organising engagement opportunities for the Long-term Plan Amendment and Annual Plan. Facebook estimated that 115,232 people saw at least one of the Long-term Plan Amendment posts. During the consultation phase, we ran 15 events between 30 March and 13 April.

Te Pou Takawaenga

104. The past couple of months have seen key kaupapa for the wider Tauranga community hosted by tangata whenua, with the support of Council, for both the Waitangi Day and Anzac Day celebrations at Whareroa Marae. Both dawn events were well-attended by dignitaries, alongside people from all parts of the community, and included a strong livestream audience.



105. Urban design projects continue to have strong collaboration by tangata whenua from the start, leading to enhanced community outcomes with strong themes of inclusivity. Examples include the recent opening of He Puna Manawa and the opening of a new community facility in Bethlehem with Ngāti Kahu.



106. The ongoing development of strong partnerships with hapū is best-reflected in the joint application by Ngāti Hangarau and Council for Resource Consent for works at Omanawa Falls. The process for this application (which has since been granted) was entirely co-designed and collaborative, incorporating Council technical expertise alongside the cultural expertise of the hapū. We hope it is the precursor for a more collaborative approach to future consenting processes.
107. Te Pou Takawaenga now has a dedicated Papakāinga Advisor in place to assist Māori land trusts in progressing their aspirations towards greater utilisation of Māori land, especially for housing. We have now received our first four applications for the Papakāinga Development Contributions Fund, removing significant barriers for homes to be built at the Te Reti block.

Democracy Services

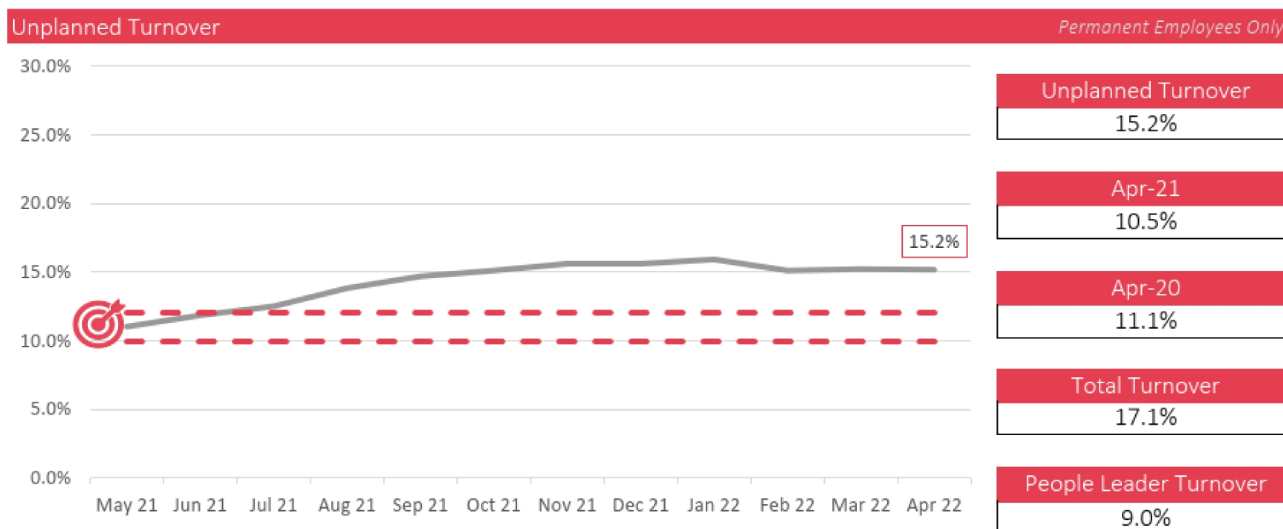
108. The Minister of Local Government reappointed the existing four commissioners for a new commission term running from 26 April 2022 through until July 2024. The new terms of reference are available on the Council's website. There is no requirement to discharge the Committee structure and re-establish a new structure, as a decision of the Commission continues in force as if it were a decision made by the local authority, unless and until the local authority revokes or amends the decision. Because the existing Commission has determined by resolution the governance structure now in place (committees, sub-committees and any subordinate decision-making bodies), those bodies do not need a confirming resolution to avoid being dismissed by clause 30(7) of the Local Government Act 2002, as would be the case if the current Commission were to be succeeded by an elected council. Any existing committees, sub-committees and any subordinate decision-making bodies and the applicable delegations and terms of reference, continue to apply pursuant to section 258ZA(5) LGA. This information was verbally provided at the Council meeting on 2 May.
109. The Local Government Commission determination was released on 7 April and upheld Council's Final Proposal for a Mayor and nine Councillors. This information was verbally provided at the Council meeting on 11 April. Details of the representation arrangements that

will take effect for the next election in July 2024, along with the determination, are available on Council's Representation Review website.

110. The Future for Local Government Panel has invited various commentators to contribute thinking on various aspects for the review. These papers relate directly to their lines of inquiry and are considered by the Panel to be essential in helping shape the Review, but may not always reflect the views and recommendations of the Panel. These research papers include:
- Rethinking democracy - why local government is the best place to start – Iain Walker, Executive Director of the new Democracy Foundation in Australia.
 - An exploration into the local government-central government relationship – Think Place New Zealand
 - The role of local governance in governing for intergenerational wellbeing – Peter Hodder and Girol Karacaoglu, Victoria University of Wellington, School of Government
 - Structures and roles for enabling local authorities to maximise their contributions to community wellbeing and adapt to meet future challenges – Dr Mike Rid, Local Government New Zealand and contributing lecturer at Victoria University of Wellington School of Government
 - Civic innovation and local government futures – Professor Ingrid Burkett, Yunus Centre at Griffith University, Australia
 - How would local government arrangements need to change to promote tino rangatiratanga/mana motuhake? - Dominic O'Sullivan, Professor of Political Science at Charles Stuart University, Australia and Adjunct Professor in the Faculty of Health and Environmental Sciences at the Auckland University of Technology
 - Rangatiratanga, citizenship and a Crown that is 'Māori too': Boldness and the future of local government - Dominic O'Sullivan, Professor of Political Science at Charles Stuart University, Australia and Adjunct Professor in the Faculty of Health and Environmental Sciences at the Auckland University of Technology
 - Four key points to the Panel – Te Ahukaramū Charles Royal, music/story composer and researcher/teacher of indigenous knowledge
111. The Local Government (Pecuniary Interests Register) Amendment Bill has been through the Committee of the whole House on 13 April and is at the Third Reading stage. The Bill would amend the Local Government Act 2002 (LGA) to require local authorities to maintain and publish a register of pecuniary interests for elected members of authorities.
112. The Protected Disclosures (Protection of Whistleblowers) Bill is progressing through Parliament and is at the Third Reading stage. The Bill applies to Commissioners and elected members as the meaning of discloser is wider than an employee and includes "an individual concerned in the management of the organisation (including, for example, a person who is or was a member of the board or governing body of the organisation)". This bill replaces the Protected Disclosures Act 2000 and clarifies the definition of serious wrongdoing, enables people to report serious wrongdoing directly to an appropriate authority at any time, strengthens protections for disclosers, clarifies the internal procedure requirements for public sector organisations and the potential forms of adverse conduct disclosers may face.

Human Resources

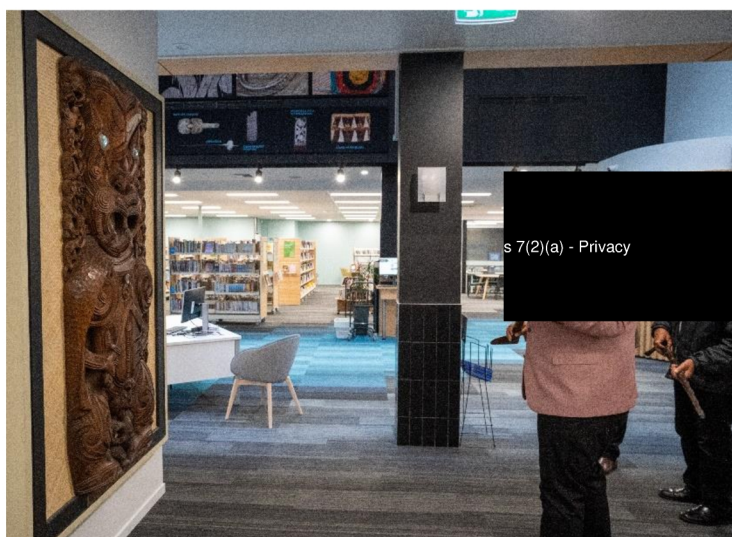
113. Staff Turnover is calculated on a 12-month rolling basis. It is now remaining steady after a period of increasing. Our aspirational staff turnover range is 10-12%. In comparison to other councils, we are similar to Auckland, Wellington & Hamilton are both running at 27%.



114. The Remuneration Project implementation is making good progress. The Job Description refresh is nearing completion and approximately 90% of roles have had their job size re-evaluated. This project aims to ensure that the Council is competitive in the labour market and can continue to attract and retain great staff. Remaining competitive in the labour market is a growing risk for Tauranga City Council, due to inflation and the current tight labour market in NZ. Failure to stay competitive will make it harder to attract and retain talented people, which in turn will negatively affect the ability to deliver Council services and the Long-term Plan.
115. The annual Salary Review process will commence soon and is planned to deliver the outcomes of the Remuneration project.

Customer Services

116. Service Centre and Library staff joined mana whenua, Commissioners and wider staff for a blessing of He Puna Manawa by local kaumatua when the full complex was opened on 4 April.

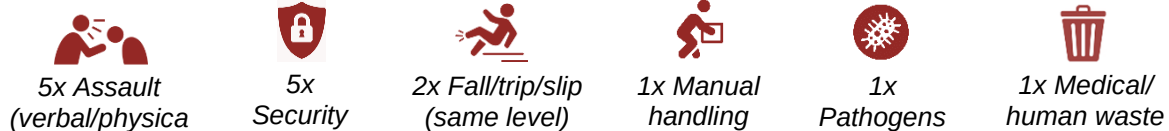


117. Customer Services has developed a property e-learning module for TCC staff. This is aimed at improving the knowledge of what property information should be stored in council's central document management system, to assist with wider accessibility to these documents and thereby ensuring all compliance and legal obligations are met.

Health and Safety

118. He Puna Manawa

The opening of our new facility has seen an increase in H&S instances from what we would normally expect. 15 health and safety incidents or near miss events have occurred since He Puna Manawa opened in early May involving library staff, security contractors or members of the public. One serious near miss involved a fall from stairs of a wheelchair bound patron. These are being investigated and changes made as appropriate, including design changes and relevant operating procedures, as part of preventing recurrence and reducing risk.



119. Spaces and Places – Walkway Maintenance

The Health and Safety team, working with Spaces and Place, is developing a task specific risk register, highlighting specific controls unique to this context to demonstrate health and safety risk is being managed to a level as low as reasonably practicable. This includes creating standard operating procedures (SOPs) for all tasks that will be undertaken as part of this work – e.g. for the transport, use and storage of hazardous substances.

REGULATORY AND COMPLIANCE

Environmental Regulation

Regulation Monitoring

120. Enforcement has commenced on the Links Avenue Bus Lane Trial. The bus lane went live on 28 March. In the first two weeks, over 8000 warning letters were sent to vehicle owners who illegally used the bus lane. Compliance levels have been low, compounded by two long weekends attracting visitors to our city. We are currently seeing a 20% recidivist offending rate, which we hope will drop along with overall offending as drivers continue to receive infringements in the coming weeks.

Environmental Health

121. The New Zealand Institute of Environmental Health held a Virtual Conference over two days in April. Sessions on the agenda included Food Compliance updates, an update on Early Childhood Education Centres, a Salmonella case study, Plain English Allergen Labelling (PEAL), Implementing verifications for Imported food and a Body Modification court case in Australia.
122. With the help from the Digital Team, the Environmental Health Officers have been working on streamlining the Verification Report Forms for food premises. This will hopefully save time on report writing and enable customers to better understand their reports. It is still a work in progress, but has seen good collaboration between different departments.
123. We are on track with the 3 non-conformances issued by IANZ assessment (commissioned by the Ministry of Primary Industries) in March. Quarterly meetings are held with the organisation's internal auditor to help address the non-conformances.
124. The Environmental Health team is in the process of employing a Team Leader, an additional Environmental Health Officer and a Health Technician, which will assist in addressing one of the non-conformances issued by the IANZ external auditor relating to overdue food verifications.

Alcohol Licensing

125. The Alcohol Licensing team held three separate 'meet and greet' sessions for alcohol licensees at Club Mount Maunganui. These initial meetings were centred around meeting our new teams and then having a quick-fire Q&A session. The forum was well-received by those who made time to come along, and we got some great feedback on what licensees would like to see in the future. Most who attended have asked that we continue "in person" sessions, with occasional online sessions, but in general, the feedback was what licensees want from us is better communication.
126. To address this, we have circulated a map that shows which inspector is responsible for each area, so licensees have a contact point in council, and we will continue to hold these types of engagement sessions on a quarterly basis, with the next session being held online in late-June.
127. It has been a very busy month for the team, with 104 licensing applications received, 74 applications submitted to the District Licensing Committee for their consideration and 18 licensed premises inspected.
128. We envisage even more applications coming through next month, now that many COVID-19 restrictions have been removed.
129. We have three District Licensing Committee hearings scheduled for the month of June, with the probability of a further 3 or 4 more hearings to be scheduled for either June or July.

Animal Services

130. Last month the team has pushed through as many outstanding 2021/22 dog registrations as they can. Our target for the year was 98% and we have managed to achieve 95%, which is a great achievement considering we have been short-staffed for most of the registration year. 234 infringements have been issued during this period.
131. The team is about to have their lone worker devices upgraded from the EGIS model to the G7 model, which will be implemented in July this year. We now have a fully-trained complement of staff who are all operational and warranted. Four of the vehicles have now been replaced with newer models as part of standard lease agreements.
132. In the upcoming months, the team will focus on the new dog registration year with a strategic communications plan. We will also be looking at discarding obsolete forms and upgrading the existing ones to comply with our current privacy policy and provisions.

Emergency ManagementWelfare

133. s 7(2)(f)(iii) has been identified as a Welfare subject matter expert and will represent the Bay of Plenty Civil Defence Emergency Management Group in the review of The National Emergency Management Agency's National Emergency Management Plan and Regulatory Framework.
134. Welfare is currently reviewing Civil Defence Centre (CDC) venues for Tauranga City to ensure they are still fit-for-purpose in an activation. CDC toolkits and resources are also being reviewed to ensure BOP CDEM Group consistency. This review includes the need to identify council staff to potentially be re-deployed to CDCs, if required.

Operations

135. Recruitment into our Emergency Operation Centre has increased in 2022, with a total of 86 staff from throughout council in our team. Training is still being heavily-affected by COVID-19, however 63% of EOC staff are considered fully-trained, meeting the BOP CDEM Group training target of 60%. With COVID-19 restrictions easing, we have had a number of staff booked into upcoming training, such as CIMS4, Intelligence, ITF and Welfare, which will boost our volume of trained EOC staff.

136. BOP CDEM Group has developed and is delivering an Exercise to each of the territorial authorities. The focus of Exercise Parawhenua Mea is the initial phase of a response. This stage is dynamic, fast-paced and important to getting the initial action plan of a response established. There are a number of inexperienced EOC staff who will benefit from participating in a simulated response in a controlled and safe environment.

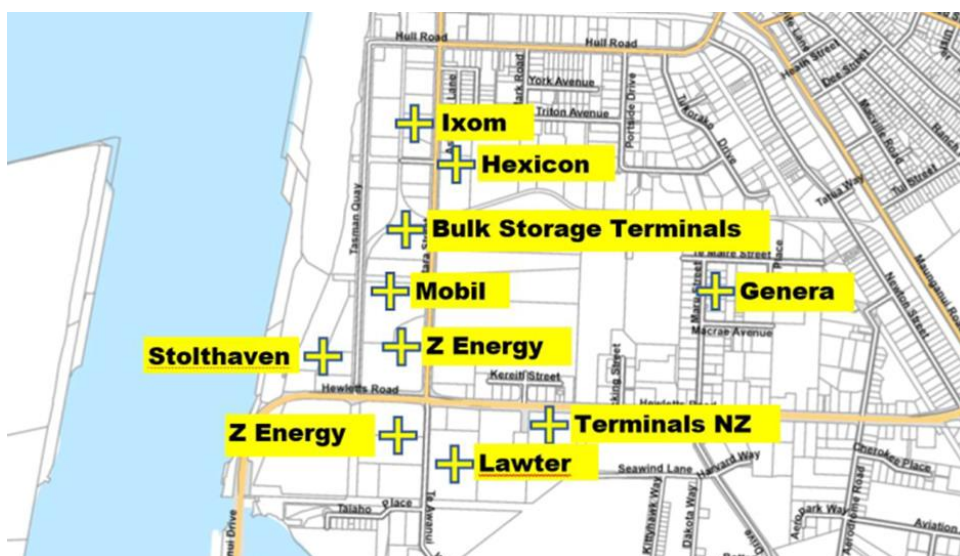
The exercise will be conducted on the following dates at the Spring St Office.

- Monday 30 May – 37 TCC EOC Staff participating
- Thursday 2 June – 35 TCC EOC staff participating

137. Waka Kotahi NZTA has approached Tauranga City Council and requested support and collaboration for their annual exercise. The exercise will be conducted on 7 June and the scenario is a regionally-sourced tsunami, focusing on Tauranga. Our Emergency Management Advisor Operations and one of our Lifeline Utilities Coordinators will attend.

Mount Industrial Zone (MIZ) Project update

138. The Mount Industrial Zone Project is well underway, with Stage 1 being completed at the end of April. The objective of this study is to ensure CDEM has the required knowledge to develop appropriate cross-organisation planning for an emergency situation involving the Mount Industrial Zone. Within Stage 1, 10 Major Hazard Facilities were identified within the Mount Maunganui industrial zone and emergency response plans were gathered. High level data from these plans enabled hazard zone radii to be drawn and assessed for natural hazard events which may impact multiple facilities at once. Stage 1 summarised the overall trends and risks and provided an information gap analysis.



Location of Major hazard facilities within the Mount Maunganui industrial zone.

139. Stage 2 of the project will identify and engage with non-major hazard facilities to obtain further hazard plans and expand our knowledge of the area. This will enable the plotting of more detailed, potential impact radius zones for each site. A platform will be created to store this information and the critical data needed to support an emergency response. This may be used as a communication tool for further engagement with the Mount Industrial Zone community.

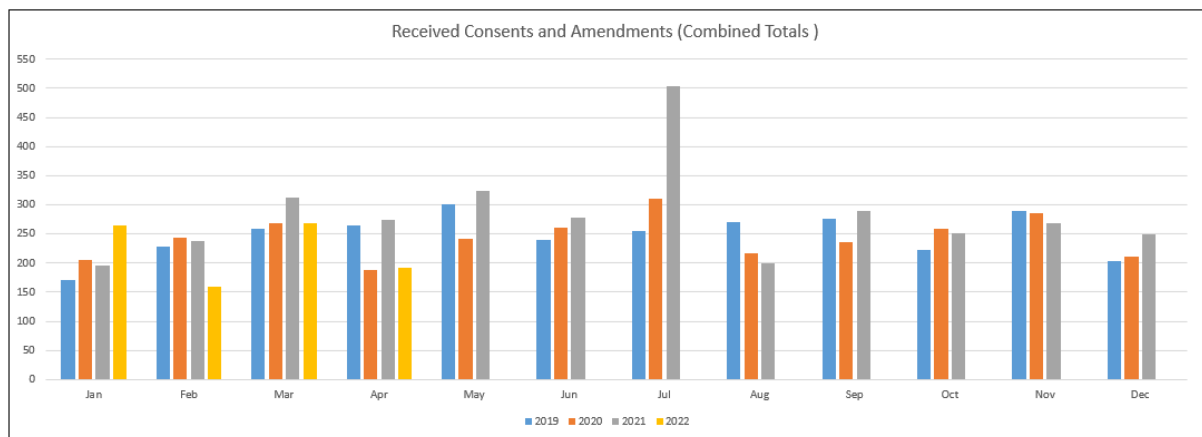
Resilience

140. An online form has been created and is now live on our Council website under Civil Defence. The form is intended to gather feedback on emergency preparedness from certain groups, with the intent to measure resilience in some of Tauranga's most vulnerable communities.

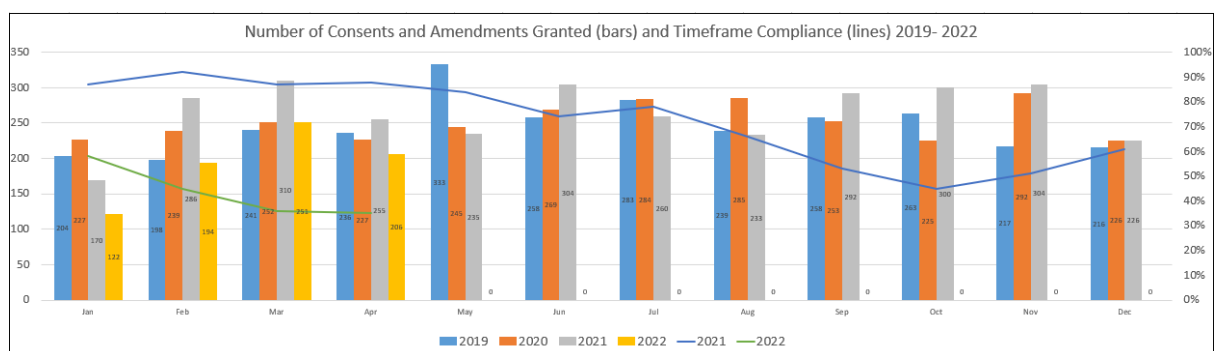
141. There have been a number of speaking engagements to community groups on the topic of tsunami readiness, including preparedness and evacuation routes, some of these groups representing a vulnerable portion of Tauranga's population.

Building Services

142. The volume of building consent applications received in March (269) is roughly normal, whereas the number received in April (191) is slightly lower than usual, probably due to the number of short working weeks.



143. We granted 251 consents and amendments in March and 206 in April. Again, this is on par with 'normal' months, but we are hoping that this will trend upwards in the coming months. As a result of the significant backlog of consents, compliance with statutory timeframes has remained low, with 36% of consents and amendments being issued in 20 working days in March and 35% in April.



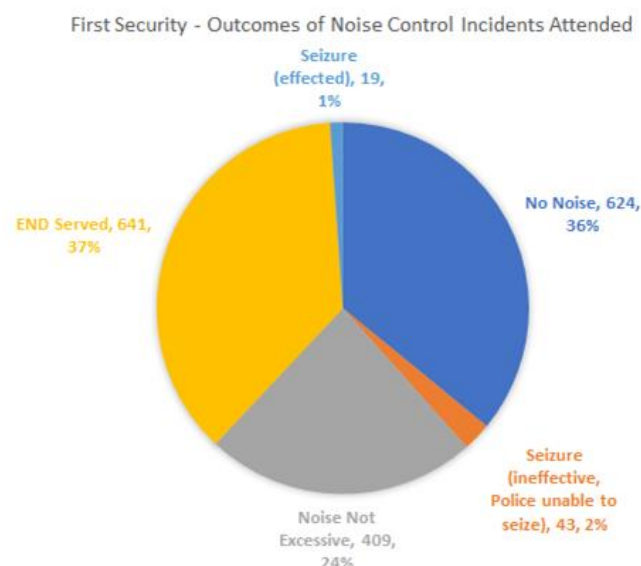
144. As has been reported previously, we employed five new staff in February who are currently in training. We are seeking to recruit a further six staff in July, who we aim to have competent by mid-2023. To deal with the backlog in the short-term, we have also contracted an additional 12 external Building Consent Officers from a number of different companies.
145. Inspection wait times for standard 45-minute inspections have decreased to 1-2 days for the



most part, however the wait time for final inspections (which take approximately 3 hours) has extended to roughly four weeks.

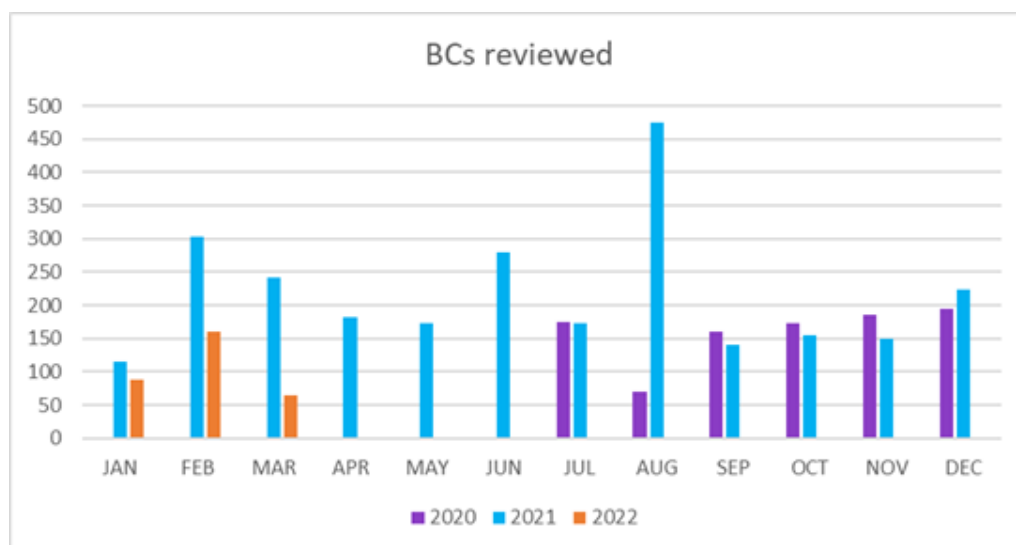
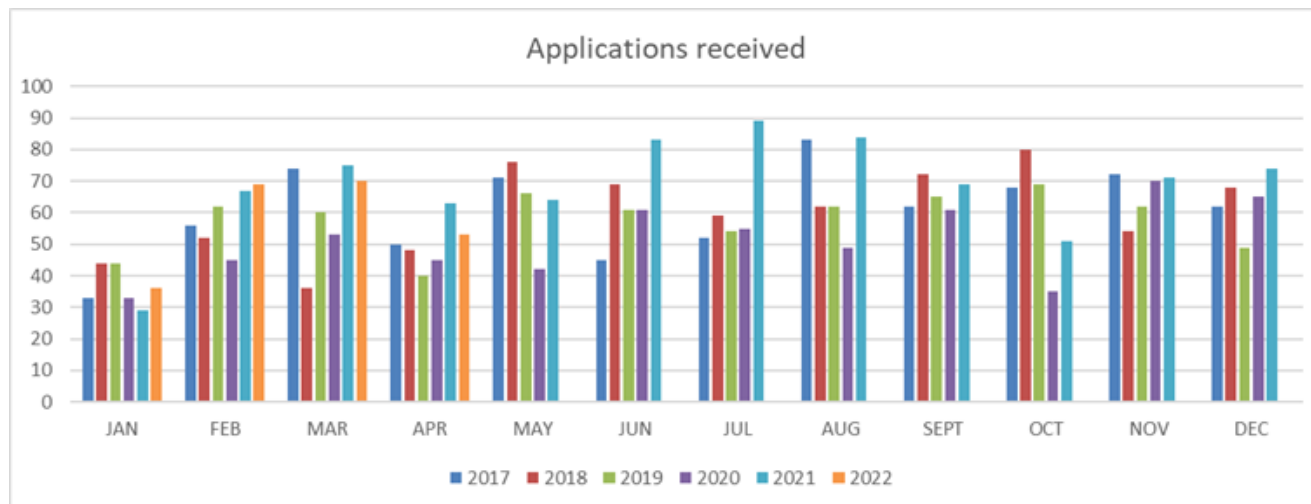
Environmental Planning

146. The Development Contribution (DC) Advisors have had a busy period assessing DCs on Building and Resource Consents. For this quarter, 610 building consents have been assessed for DCs, equating to a value of \$9,109,815.00. In addition, the team also assessed a further 74 Resource Consents in March alone. The team has also been fielding a lot more inquiries about DC increases (which came into effect on 1 February, with further increases signalled from 1 July). To manage the current workload, the team has been actively building capability with ongoing training around the calculation of DCs on more complex Building and Resource Consent applications and identifying and implementing new process improvements.
147. The Development Engineering Team continues to be consumed by assessments on Resource Consents and engaging with specialists across Council to get engineering input. Work is underway to streamline this process, create greater accountability, give greater delegations in terms of decision-making to the DE team and report more frequently on those applications awaiting feedback. With the team fully-resourced, the allocation of jobs to be assessed is largely up to date. Consultant support will be engaged to ensure this high level of service is maintained.
148. The Noise and Vibration Specialist within the Monitoring team has been working closely with the Events team to review noise management plans for upcoming events. With the change to orange under the COVID-19 traffic light system, noise monitoring of local gyms that run 5am and 6am classes has begun again.
149. For the financial year to date, First Security has attended 1,759 noise control callouts. Of these, 37% resulted in Excessive Noise Directions (ENDs) being served, while only 2% resulted in seizures of equipment. Of these jobs attended, 60% were found to be either 'no noise', or 'noise not excessive'.



150. The monitoring team has also increased sediment and erosion control monitoring, particularly with the onset of wetter weather. Through this, it has been identified that many sites have had unsuitable controls in place, with some sites lacking controls. Working with City Waters, arrangements have been made to sweep affected roads and the team will continue an education and training first approach on-site when contractors need more direction to comply, particularly in light of Plan Change 30.

151. The team continues to work through expectations with developers, and the need for consent conditions to be met, through regular site visits. This includes following-up on wetland planting under a resource consent near Harding drive.
152. The number of applications received remains high, while the number of Building Consents reviewed has slowed in comparison to the period following changes to DCs in July last year. Hiring planners (experienced and juniors) continues to be extremely challenging. Along with this, a large number of the team was affected by COVID-19 (either contracting it or had family members who did), placing significant pressure on the already-stretched senior planners in the team and reducing overall timeframe compliance as a result. The team is currently using all available ways to process any delayed applications, aiming to return to improved timeframes as soon as possible.





153. The available days to process an application are often used up by the planners chasing incomplete/missing information from applicants, which (through no fault of the planner) affects overall processing timeframes. This is compounded by applicants varying their proposals to avoid notification and the reliance on experts throughout the organisation to review multiple proposals and multiple versions. To mitigate this, the team has improved the pre-app process, has started encouraging applicants to request notification where appropriate and has focused more on identifying gaps before an application has been officially accepted by Council. Subsequently, this has resulted in more incomplete applications being returned to the submitter. While still being embedded throughout the team, this improvement enables the planners to spend more time processing complete applications, reducing the time required to go back and forth with an applicant and, overall, reducing the time taken to process an application.
154. At the end of March, the team held the first Q1 Consultants Forum to foster greater relationships with external stakeholders and customers. The team presented on and discussed some of the current changes and how it is an uncertain time for many, with the RMA Housing Amendment Bill and Plan Change 33 coming up in August.
155. Understandably, those in attendance were very interested to know more and the team has committed to updates through open, honest communication, as soon as things are finalised. Feedback from the event was positive, and the team is looking forward to the next event in July.
156. To attract more planning applicants, the team has been looking at alternative recruitment opportunities by contacting the universities that offer programmes covering Environmental Planning. Two targeted presentations with students graduating at the end of 2022 have already been held and further discussions are underway to better establish how more soon-to-be graduates can be encouraged to join the team.
157. One of the team's biggest contracts, the after-hours noise contract, has almost been awarded. This tender process was in collaboration with other services such as Animal Services, Freedom Camping, TTOC and a static guard for the Mount Holiday Park. We are pleased to say that evaluation of the tenders emphasised (20% of the score) Broader Strategic Outcomes such as Health & Safety, Cultural Equity, Environmental Sustainability, Supporting Local and Regional Businesses, Social Equity and Innovation. One example of this is the contractor committing to pay employees the Living Wage, which is a great outcome for Council and the Community.

ATTACHMENTS

Nil

11.4 Growth & Land Use Projects Progress Report - May 2022

File Number: A13211659

Author:

s 7(2)(f)(iii)

Authoriser: Christine Jones, General Manager: Strategy & Growth

PURPOSE OF THE REPORT

1. Tauranga City is continuing to experience rapid growth. Managing this growth is a significant issue for Council. The report enables the Committee to monitor progress on key projects related to managing growth in a sustainable manner.

RECOMMENDATIONS

That the Council:

- (a) Receives the Growth and Land Use Projects Progress Report – May 2022.

EXECUTIVE SUMMARY

2. Managing growth is a significant issue for Council, particularly the challenge of ensuring growth is sustainable in a four well-beings context for both current and future communities.
3. The attached report outlines the progress being made in relation to a number of projects necessary to manage this continued growth. This information is also regularly reported through SmartGrowth.
4. Key points to note in this update include:
 - (a) Current legislation and processes are a roadblock to delivering additional development capacity to addresses current residential and business shortfalls with the pace and urgency that is required. These matters were discussed at the last SmartGrowth Leadership Group meeting where it was agreed (including by Ministers and Commissioners) that options would be developed to address this. This is currently underway.
 - (b) Significant progress has been made on giving effect to the National Policy Statement for Urban Development intensification provisions and the government's recent RMA housing amendments – this will be by way of a Plan Change to be notified in August this year.
 - (c) No appeals have been received on Plan Change 30 – Earthworks and this can now be made operative, at the time of writing no appeals had been received on Plan Change 27 – Flooding for Intense Rainfall but the appeal period had not concluded.
 - (d) Otumoetai Spatial Plan is well advanced with the first round of community engagement complete as well as the design sprint process. This will complement rezoning for intensification in the greater Otumoetai area which will progress a per (b) above. Similar spatial planning for the city centre is also well advanced and close to being formally reported through Council.
 - (e) The Greerton Maarawaewae study continues to advance with decision-making on recommendation options to continue investigating planned for June.
 - (f) At the March Committee meeting decisions were made to establish an urban design panel as part of a broader urban design package. Staff are now working to implement these decisions.
 - (g) Significant progress has been made on Tauriko West, including endorsement of the enabling works business case by Waka Kotahi, development of detailed project design to a 50% level, consultation of a proposed Infrastructure Funding & Financing levy

proposal through the LTP Amendment process and success through the Infrastructure Acceleration Fund (IAF) process with TCC's \$80m bid for infrastructure funding being approved to move into the final stage of detailed negotiation. On a less positive note there have been further delays with proposed amendments to the government's recent freshwater reforms that are required in relation to management of wetlands; an exposure draft of the proposed changes has not been released as expected. Moving forward our focus for Tauriko West will be on this matter as well as the importance of the long-term transport improvements in the Tauriko area to support full growth of Tauriko West as well as the Tauriko Business Estate extension, Keenan Road and other future Western Corridor development opportunities.

- (h) In relation to Te Tumu the TK14 Trust has restarted engagement with its beneficial owners in relation to a number of matters including future development and infrastructure corridors. This has enabled TCC to start planning recommencement of Tangata Whenua engagement which alongside freshwater/wetlands are the key issues facing this project.
- (i) Our IAF application for Te Papa (\$67m) is also through to the final stage. However applications for the Wairakei Town Centre centred around the Papamoa East Interchange and Parau Farms were unsuccessful.
- (j) There is little to report in the government policy and legislative space with expected new National Policy Statements not being released publicly and seemingly limited progress on Resource Management reform. At the time of writing the Government is about to release its emissions reduction plan which may have significant impacts on the way the city grows in future.
- (k) There are a range of upcoming projects that will get underway later this year and are not yet included in the attached project summary table including:
 - (i) The Housing & Business Assessment and the Future Development Strategy both as part of giving effect to the National Policy Statement for Urban Development
 - (ii) As a part of this significant work will be undertaken on long-term business land needs and options, including a focus on existing business land areas that may be compromised by natural hazard and reverse sensitivity issues in future, and the needs of heavy / emitting industry
 - (iii) Related to the above matter significant planning work will occur in the Mount Maunganui area especially in relation to the existing industrial area and its future, as well as spatial planning to support residential intensification.

OPTIONS ANALYSIS

5. There is no options analysis; this report is for information only.

SIGNIFICANCE

6. While growth is a significant issue for Tauranga City, this report does not require any decisions and is not significant in itself.

NEXT STEPS

7. Council will continue to progress the projects and works as identified in the report attachments.

ATTACHMENTS

1. **Appendix A - Quarterly Update - Growth and Land Use - May 2022 - A13211761** [↓](#)

Quarterly Update – Growth / Land Use Planning Projects – May 2022

PROJECT	PROGRESS UPDATE	NEXT STEPS
The Otumoetai Spatial Plan	This project seeks to deliver a 30-year blueprint that provides strategic direction for growth of the area, forming the basis for the coordination of decision making within and across multiple agencies in a growth context. Community Engagement was undertaken between 28 March until 1 May which included drop-in sessions, online webinars and presentations to interest groups. We received a total of 1028 'place-based' comments through Social Pinpoint (on-line engagement tool) and 270 survey responses. The outcomes of this engagement have informed the design sprints undertaken during May and will also feed into draft plans for the next round of engagement. The following workstreams are currently underway / nearing completion: • Design Sprint Workshops – this includes a number of workshops based around urban form, movement and amenities with subject matter experts from both internal council staff members and external participants. This includes planning, mana whenua, sustainability, urban design, open space, community wellbeing, transport, and infrastructure. • Draft Spatial Plan preparation – the community feedback to date and outcomes from the Design Sprint Workshops will inform the draft spatial plan preparation, which will then go back out for engagement with the community, stakeholders and mana whenua. • Mana whenua engagement – we are working in partnership with mana whenua. A series of hui and wananga with iwi and hapu have been undertaken to date to develop key values for the Ōtūmoetai area as well as a cultural map which identifies culturally significant sites. There is a close relationship between this project and Plan Change work to give effect to the NPS-UD and the Medium Density Residential Standards.	May 2022 • Design Sprint workshops June 2022 • Community and stakeholder engagement July 2022 • Review and refinement of draft plan September 2022 • Adoption of Final Spatial Plan including implementation strategy (Note: timeframes to be confirmed, to align with Plan Change for Enabling Housing Supply processes)

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PROJECT	PROGRESS UPDATE	NEXT STEPS
Greerton Racecourse and Golf Course Options Study and Engagement	Tauranga City Council in partnership with Kaianga Ora has been engaging with existing users, mana whenua, other government partners, other key stakeholders and the community to undertake an options study to explore the most appropriate and efficient use of the Greerton Racecourse and Golf Course land in the short, medium and long term. The purpose of the Greerton Maarawaewae study is to identify opportunities that will support wellbeing and liveability as the city continues to grow. Following initial engagement (late 2021) and technical assessment, a range of options were developed by the consultant team. These options were refined following further engagement in early 2022. The consultant team reported to the Council on 11 April with initial findings of the study, including community engagement outcomes and the technical assessment of options. As part of that meeting, the following resolutions were passed for: • Further engagement with mana whenua and existing Tauranga Racecourse Reserve users on additional options developed following community engagement and the option assessment. • TCC participating in a cross-organisational working party to identify potential sites for a sub-regional equine racing facility, with a lead role by New Zealand Thoroughbred Racing and Tauranga Racing Club and including key stakeholders • A full report and recommendations on preferred options to Council in June 2022.	May 2022 • Preparation of recommendations report for June 2022 • Set up underway for a cross-organisational working party to identify potential sites for a sub-regional equine racing facility • Ongoing engagement with key stakeholders, including mana whenua June 2022 • Reporting recommended preferred options for engagement to Council July 2022 onwards • Engagement on Council preferred options • Hearing (TBC) on submissions to preferred options (including consideration of engagement process feedback)
Urban Design Panel	On 28 March 2022, the Strategy, Finance and Risk Committee passed a number of resolutions relating to urban design including to: • adopt an Urban Design Framework, • set up an Urban Design Panel, • incorporate urban design policy into the City Plan, supported by guidelines	June – September 2022 • Development of systems, education, resourcing and panel membership Late 2022

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	- through education and promotional material create awareness and promotion of urban design requirements and outcomes - Address internal staff resources to implement the Urban Design Framework. Council staff are now moving forward to implement the resolutions. In line with reporting to date, the process will be ongoing, with initial tasks focused on development of supporting systems, education, resourcing and panel membership.	Formal reporting to Council on Urban Design Panel establishment and recommended panellists.
City Centre Strategic Plan and Action Plan	SmartGrowth, UFTI and the Te Papa Spatial Plan identify the strategic role the city centre has to play as the commercial, cultural and civic heart of the sub-region and the need for the immediate focus on ongoing city centre regeneration. To help the city centre reach its potential, Council have been preparing a refreshed City Centre Strategic Plan and Action Plan to determine the next steps in enhancing public realm, movement (access, parking management, public transport and safety), culture and identity, community infrastructure and land use (including encouraging residential development in the city centre). Work has been underway with a series of workshops with partners and key stakeholders throughout February to May, focusing on movement around the city, the future public realm, and the future potential land use. A series of wananga and hui have also been held with mana whenua throughout the project, to work through defining four pou (guiding pillars) and strategic outcomes for the project. The pillars will be embedded into the strategic plan and will be realised through ongoing development in the city centre. The team have developed a draft vision, strategic priorities, movement strategy, precinct plan and supporting action plan through the workshop processes and supporting technical work, that will be refined through May and June. Next steps are to work through the draft refreshed content of the strategic plan and complete the remaining workshops before presentation of the strategic plan to Council in July 2022.	May/June 2022: - Final stakeholder workshops and hui with mana whenua - Draft refreshed City Centre Strategic Plan and Action Plan July 2022 - Final refreshed City Centre Strategic Plan and Action Plan

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PROJECT	PROGRESS UPDATE	NEXT STEPS
Plan Change 26 - Housing Choice / Enabling Housing Supply	Plan Change 26 (Housing Choice) is to enable substantial residential intensification opportunities across the city's residential zones in the form of duplex, terraced housing and apartment typologies. This includes giving effect to the Te Papa spatial plan urban form. A hearing was scheduled for early February 2022. On 20 December 2022 the Resource Management (Enabling Housing Supply and Other Matters) Amendment Act 2021 was passed into law. The Amendment Act sets out direction which does not fully align the Plan Change 26 outcomes. The Strategy, Finance and Risk Committee endorsed the work programme on 28 March staff to deliver on the new requirements set out in the Amendment Act. The work programme includes: - the implementation of the Medium Density Residential Standards (3 dwellings, 3 storeys permitted on a site) across residential zones; - giving effect to Policy 3 of the National Planning Standards on Urban Development to increase height and density in and around centres. The methodology for giving effect to Policy 3 was endorsed the Strategy, Finance and Risk Committee meeting on 16 May. The plan change is required to be publicly notified by 20 August 2022. This may be a variation to Plan Change 26 or a new plan change. If Council proceed with a new plan change, Plan Change 26 must be withdrawn.	Staff to proceed with work programme to implement the Amendment Act to publicly notify by 20 August 2022 (either PC26 variation or new plan change).
Plan Change 27 - Flooding from intense rainfall Plan Change	Plan Change 27 to manage the effects of flooding from intense rainfall on people, properties and infrastructure was publicly consulted on in late 2020 / early 2021. An independent hearings panel conducted hearings for Plan Change 27 on 30 November to 3 December 2022 and their decision was notified on 11 April 2022. Environment Court appeals close on 25 May 2022.	Dependent on whether any appeals are received.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
Plan Change 30 - Earthworks	Plan Change 30, which addresses a small number of technical issues associated with the earthworks provisions in the City Plan, has been notified, considered by the independent hearings panel with the decision notified. Environment Court appeals closed on 27 April 2022. No appeals were received.	Council report to approve plan change in accordance with Schedule 1, clause 17(1) of the RMA.
Tauriko West Urban Growth Area	TCC propose using the streamlined planning process (SPP) under the RMA for the plan change required to rezone Tauriko West for urban development. The Minister makes the final decision rather than TCC; and there are no appeal rights except on a point of law. Preliminary approaches have been made to the Minister for the Environment, and the plan change application will be prepared once the NPS-FM review by MfE of wetland restrictions is completed later this year. TCC is keen to provide for housing at scale and pace, and to ultimately unlock approximately 3,000 dwellings to 4,000 dwellings for Tauriko West; however, this full build out requires the long term upgrading of SH29/SH29A by Waka Kotahi NZTA with the first 2,000 homes to be delivered through the enabling works. Waka Kotahi NZTA's engagement phase for the emerging preferred Option B on SH29/SH29A is currently being run in tandem with TCC's consultation on the plan change – as a joint exercise. During April, Waka Kotahi and TCC met with directly affected property owners through one-on-one meetings; and later in May 2022, wider public consultation will be facilitated through open days at The Crossing. There will be opportunity for feedback on the SH29 related aspects, as well as on the rezoning matters for Tauriko West, including use of the SPP mechanism. There will also be consultation on the changes proposed for the Tauriko West Open Space LOS Policy review – which is required for neighbourhood reserve provision within easy walkable distances for the local community. TCC will update the Concept Landform and Structure Plan once the MfE review of the NPSFM and NESF provisions for wetlands is complete, which is due later in June/July 2022. The comprehensive stormwater consent (CSC) can also be completed then, which TCC is to	Engage initially with property owners affected by both the Waka Kotahi NZTA's long term SH29/SH29A upgrade (emerging preferred Option B offline alignment) and the TCC plan change for Tauriko West. Wider public consultation thereafter – with scheduled open days from 20 May – 29 May 2022 at The Crossing. Consultation on the plan change includes opportunity for feedback on rezoning aspects and also using the SPP mechanism under RMA. Also, feedback is sought on the Tauriko West Open Space LOS Policy review. Continue technical and engagement workstreams. Continue to liaise with residents, landowners and Mana Whenua.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	lodge with BOPRC for the future management of stormwater runoff from the overall urban development area. Given the late 2022 timeframes indicated by MfE for the wetlands review to be finalised, and Waka Kotahi NZTA's business case for the long term SH29/SH29A to be completed, it means that the work required for the landform review, the structure plan completion, and all supporting technical studies (infrastructure, servicing, hazard assessments, and stormwater related) cannot be completed until the latter part of 2022.	
Te Tumu Urban Growth Area	Work on the Te Tumu Growth Area project has involved the completion of various technical assessments to inform the creation of a draft structure plan. Most technical workstreams are now complete with final reporting of these now informing the identification of appropriate land use zoning and supporting spatial overlays and RMA planning provisions. These provisions are necessary to inform plan change documentation and support the delivery of the draft structure plan, which is likely to occur in a staged manner. Development of planning provisions includes consideration of enabling greater residential density and improved urban form outcomes across the growth area in accordance with relevant national planning direction (i.e. NPS-UD) and the adoption of the medium density residential standards. TCC staff continue to liaise with MfE staff regarding the progress to planned changes to the Wetland provisions set out within the National Policy Statement for Freshwater Management (NPS-FM) and associated national environmental standards (NES-F). An update on this is set out within this quarterly update report. If unchanged, these regulations would continue to have a detrimental impact on the delivery of several critical elements of the draft structure plan, including road corridors and stormwater infrastructure, and lead to an inevitable loss of development yield. Delays related to resolution of these matters means that notification of a plan change to rezone this area continue to be delayed. In addition to working with the landowner working group on the development of planning provisions for this growth area, discussions are also ongoing with this group on the preparation of funding agreements for the delivery of internal infrastructure within this urban growth area, along with the potential staging of the delivery of these assets. Work	Continue completion of technical reporting and drafting of planning provisions, and preparation for resumption of engagement workstreams.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	has also commenced on potential timing and content for re-engagement with iwi authorities, and the wider community in relation to project updates and progression of a future plan change. The timing of this will be subject to the completion of the Tumu Kaituna 14 Trust engagement programme with their beneficial landowners. On 17 December 2021 the Court of Appeal of New Zealand released its decision dismissing the appeal by the Tumu Kaituna 14 Trustees regarding the previous decision of the Māori Appellate Court on their application to the Māori Land Court. This application sought a change of status to part of the land (from Māori land to general land) and a Trust order variation. Following the decisions of the Court, the Trust has commenced a fresh round of hui with its beneficial landowners in February and these are currently planned to run through to the end of May when a set of draft resolutions are expected to be tabled for consideration. It is expected that a postal voting on these resolutions will occur over June and into July. It is intended that these hui and the final approved resolutions provide a clear mandate for the Trust to progress a fresh application to the Māori Land Court in the future. The Trust has legal, communication and digital channel advisors who are all providing professional assistance to the Trust on matters associated with infrastructure corridors and beneficial owner engagement. The provision of infrastructure corridors through this land block to support delivery of development across the entire growth area will likely be subject to ensuring that a future application to the Māori Land Court reflects a robust and detailed engagement process between the Trust and its beneficial owners. The steps currently being taken by the Trust are positive and provides a pathway forward, noting that there are significant issues to be worked through and actual development may still be some years away. It is noted that the recommencement of council-led engagement on this project, particularly with iwi authorities does rely on the Trust commencing its engagement programme with its beneficial owners.	
Future Urban Growth Areas:	This project has not been advanced since the last quarterly update report with focus and resourcing on other projects.	Continue to work with BoPRC to progress the change to the Urban

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PROJECT	PROGRESS UPDATE	NEXT STEPS
Keenan Road	The Keenan Road area is located south of The Lakes. It is earmarked for residential development of circa 2,000-2500 homes. The city's jurisdictional boundary was recently shifted to include all of this area. There are a range of landowners (including developers) in Keenan Road ready to develop. We intend to structure plan the area over the next few years. Wider water/wastewater planning is already underway as part of planning for Tauriko West, and the wider Western Corridor. Prior to progressing rezoning of Keenan Road, the Regional Council will need to change the Urban Limits Line within the Regional Policy Statement (i.e approx. 1/3 of the growth area is outside of the urban limits line). This work has commenced, with a change to the RPS due in March 2022 (Plan Change 6). Planning for Keenan Road will also require a business case to be progressed for transport access and investment.	Limits Line in the Regional Policy Statement (i.e through Proposed Change 6 to the RPS). Identify and agree and resourcing plan to commence the wider structure planning and rezoning project (this has commenced).
Future Urban Growth Areas: Lower Belk Road area (Tauriko Business Estate Extension)	The Lower Belk Urban Growth Area jurisdictional boundary was shifted into the TCC jurisdiction by the Local Government Commission on the 1 March 2021. The majority landowner of the area proposes to extend the Tauriko Business Estate, and they are preparing a private plan change request to rezone and structure plan this area. The landowners propose to use the streamlined planning process (SPP). This will require TCC to formally accept or adopt the plan change under Schedule 1 of the RMA, prior to seeking ministerial approval for use of the SPP. The landowners have commissioned a number of technical assessments in support of their request, including stormwater, transport, archaeology, landscape and urban design etc. which are currently underway. Some of these reports have been completed and provided to	Continue to work with majority landowner to progress a private plan change using the SPP. Continue to work with BoPRC to progress Proposed Change 6 to the Regional Policy Statement. Continue to work with Waka Kotahi to progress the implementation of the Tauriko West enabling works, the long term upgrade of SH29 and SH29A, and

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	TCC for review. The landowners propose to have the draft plan change request ready for TCC review and consideration in Q3 2022. TCC has appointed a staff lead to work with the landowners and coordinate TCC involvement in this process, and regular monthly meetings have been established. Wider water and wastewater planning is already underway by TCC as part of planning for Tauriko West, and the wider Western Corridor. Staff are also focused on future proofing infrastructure planning and delivery for this area to enable future urbanisation further up Belk Road in future. Development of this growth areas relies on the implementation of the Tauriko West enabling works, which includes a roundabout on SH29 which connects to the growth area via Kaweroa Drive. As with other development in the Western Corridor, the ability to fully develop this growth area is restricted by the timing of proposed long-term transport upgrades to SH29 and SH29A. The plan change is also affected by Proposed Change 6 to the Bay of Plenty Regional Policy Statement regarding the urban limits, as a small area proposed for rezoning lies outside the existing urban limits.	associated improvements to the transport network.
Upper Ohauti	Upper Ohauti (also known as the Riddington Block) is an area of rural zoned land located at the southern edge of the existing urban area, on either side of Ohauti Road. It lies entirely within TCC jurisdiction and is identified in the Bay of Plenty Regional Policy Statement for urban development post-2021. A developer with an agreement to purchase the eastern block of land has lodged a private plan change request to rezone and structure plan the area for residential development. This will require TCC to formally accept or adopt the plan change under Schedule 1 of the RMA for processing. The Resource Management (Enabling Housing Supply and Other Matters) Amendment Act provides a pathway for private plan changes to proceed under Schedule 1, provided they do not seek to change the residential zone provisions.	Continue to work with developer to progress the private plan change. Review technical assessments and issue request for further information (if required). Make recommendation to Council on whether to accept, adopt, or reject the plan change for notification.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	The developer has commissioned a number of technical assessments in support of their request, including stormwater, transport, archaeology, landscape and urban design etc. which are currently underway. Staff are currently reviewing these reports to assess whether sufficient information has been provided, or whether further information is required to consider the plan change. In February 2022, TCC had previously advised the developer of potential issues relating to traffic generation at SH29A, stormwater management, and slope stability (amongst others). TCC has appointed a staff lead to work with the developer and coordinate TCC involvement in this process, and regular meetings are ongoing. TCC have also engaged an external planning consultant to undertake the statutory reporting and processing of the plan change, working alongside TCC staff.	
Smiths Farm	As part of the Takitimu North Link (TNL) project NZTA will deliver the Smiths Farm access road which will provide access and reticulated services to enable development of this site. The TNL project is expected to be completed around 2026 and as such the site cannot be developed immediately. While the site has resource consents in place for residential development the underlying zoning of the site is rural residential. Council intends to rezone the site Residential through implementation of the NPS-UD and Medium Density Residential Standards.	The next steps are to: - Council decision on future use of the land - Complete technical work to enable rezoning to be notified as part of upcoming Plan Change. - Commence consideration of development options and approaches (pending Council decision on future use)
Parau Farm	Parau Farms has been earmarked for sports field development for some time. However, given the housing challenges facing the city and the delays in being able to develop Smiths	Report to Council following completion of further engagement with hapu.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	Farm TCC is working with the government on the possibility of developing this site for housing. It has a number of positive attributes including high amenity, relatively large size and scale, close to the Bethlehem town centre, schools and public transport. As these investigations continue there will be engagement with tangata whenua and the local community. Our Infrastructure Acceleration Fund request for proposal for Parau Farms was unsuccessful which would push some costs back to the development itself. Consultation has been completed on the prospect of selling the land for housing. An initial report to Council has occurred and a further report back is planned in the coming months following further engagement with hapu. In parallel there is work underway on the extent of active reserves required in this corridor. There will be a formal report to Council on both the active reserves and consultation on change of use. The resulting decision will provide certainty on the future use of the land.	
Government Policy & Initiatives	<u>RMA Reform</u> There is no substantial update on the government's RMA reform since previous quarterly update due to delays on this project. The Government is reforming the resource management system. It intends to repeal and replace the Resource Management Act 1991 (RMA) with three new Acts – the Natural and Built Environments Act (NBA), Strategic Planning Act (SPA), and Climate Change Adaption Act (CCAA). TCC lodged a submission on the Select Committee Inquiry on the exposure draft of the NBA, which was retrospectively received by the Strategy, Finance and Risk Committee at the 16 August 2021 meeting. Commissioners Tolley and Wasley presented the submission to the Select Committee on Monday 6 September. While our submission was supportive of the government objectives for reform, we were not convinced that the objectives will be achieved or that existing challenges will be overcome.	Continue to make submissions as appropriate and, advocate and engage with the Government and its officials on matters as they relate to Tauranga.

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	We are also concerned that the reforms are misaligned with other programmes across government, and do not address reform of funding mechanisms for investment by central and local government in the delivery of infrastructure. The Select Committee delivered their final report to Parliament on 1 November 2021. Although the committee made a number of recommendations for the future development of the Bill, including elements of the NBA that were not included in the exposure draft, the overall direction and structure of the reforms appears unchanged. The report does not substantively address the key points of our submission. Following the Select Committee report, the Ministry for the Environment issued a consultation document on the proposed system which contained further details of how the NBA and SPA would operate. TCC Staff provided feedback to the consultation document in February 2022, referring to the original submission to the Select Committee where relevant. In addition to the above, several TCC staff are involved in an informal practitioner group advising Ministry for the Environment on the development of key provisions and processes under the NBA – this process is ongoing. TCC also has a representative on the Taituara Resource Management Reform Reference Group. <u>National Policy Statement for Freshwater Management (NPSFM) and National Environmental Standard for Freshwater (NESF)</u> MfE are currently reviewing the wetland related provisions under the NPSFM and NESF to determine if there is a way to provide a consenting pathway for urban development in identified growth areas. This includes amendments being considered for the ‘inland natural wetland’ definition. TCC has provided the Minister and MfE staff with examples of how the NPSFM provisions can be worded - to addresses the ‘functional need’ gateway test (as proposed by MfE), thereby ensuring any such consenting pathway for urban development is (indeed) workable. The TCC submission also demonstrated why the restrictive policy framework of ‘no further loss’ of wetlands/rivers and streams should be amended to a ‘no net loss’ approach.	

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	MfE has yet to release an early exposure draft, which had been anticipated in April 2022. MfE had also indicated that the amendments to be approved were to be gazetted later this year, possibly in June/July 2022. We now await such updates from MfE; and note how this continues to delay progress on the Tauriko West and Te Tumu urban growth areas, amongst other growth-related aspects for the city. <u>National Policy Statements for Highly Productive Land and Indigenous Biodiversity</u> There is no substantial update on the government's RMA reform since previous quarterly update. The Government is progressing further National Direction on highly productive land and indigenous biodiversity. In November 2021 TCC Staff participated in an exposure draft testing workshop run jointly by MfE and MPI on highly productive land. These proposed regulations (NPS-HPL) primarily seek to protect highly productive land for use in land-based primary production. These regulations do impact on several of TCC's identified growth areas, however current drafting does allow for these growth areas to be excluded from being identified in statutory mapping where they are necessary for Council to achieve its purpose under other national directions, such as NPS-UD. TCC staff have provided feedback to MfE and MPI officials and will continue to be informed of the development of these regulations. In 2021 MfE advised that an exposure draft for indigenous biodiversity (NPS-IB) will be available for targeted consultation in the next few months, at this point there has been no further communications on this matter.	
Natural Hazards & Resilience Planning	Natural hazard work is progressing as follows:	Completion of studies on land stability, liquefaction and open coast inundation, including reporting of the liquefaction report through

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PROJECT	PROGRESS UPDATE	NEXT STEPS
	- Modelling of open coast inundation from Mount to Te Tumu is currently being undertaken by NIWA for BoPRC and the results will be incorporated into TCC hazard maps. Release of this information by BoPRC at this stage is unknown. It is likely to impact a number of properties along the coast under a range of storm events and sea level rise scenarios. - City wide land stability assessment is currently being undertaken by WSP consultants. This is a technical advance on our current static hazard lines and will incorporate probability into the analysis for the first time. Release of this information to the community is now anticipated in mid-2022. - Work is underway to test varying options for liquefaction and lateral spread treatment to identify potential options for compliance with the Bay of Plenty Regional Policy Statement. A review of the RPS likelihoods for liquefaction has been completed, jointly funded by TCC, BoPRC and SmartGrowth. TCC has taken the Project Management lead on this project. Additional work which is to be undertaken by Council includes a review of the existing groundwater surface model.	Commissioners and through SmartGrowth structures.
Regional policy and planning initiatives	<u>Change 6 (NPS-UD) to the Bay of Plenty Regional Policy Statement (RPS)</u> Bay of Plenty Regional Council (BOPRC) is developing Change 6 (NPS-UD) to the Bay of Plenty Regional Policy Statement (RPS) to implement the requirements of the National Policy Statement on Urban Development (NPS-UD). Policy 8 of the NPS-UD requires local authority decisions to be “responsive” to plan changes for unanticipated or out of sequence development, where they would add significantly to development capacity and contribute to well-functioning urban environments. Clause 3.8(3) of the NPS-UD requires regional councils to include criteria in the RPS to help councils determine whether such a plan change would qualify under Policy 8. The primary purpose of Change 6 is to implement the responsive planning policies and remove the urban limits line as required by the NPS-UD, along with a number of	Continue to make submissions as appropriate and, advocate and engage with the Regional Council on matters as they relate to Tauranga and the western Bay of Plenty sub-region.

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	consequential changes to the urban growth policies - including matters related to Te Tiriti o Waitangi principles and efficient infrastructure and servicing As Change 6 was developed by BOPRC, TCC staff have been involved in several workshops alongside staff from other Councils across the region and provided detailed written feedback. The current working version of Change 6 has changed substantially because of feedback from us and from other Councils. Staff are comfortable that the latest draft text of Change 6 (version 1.14) meets the requirements of the NPS-UD to provide additional flexibility, is consistent with the strategic vision for Tauranga and the western Bay of Plenty sub-region as set out in the UFTI Connected Centres programme, and aligns with our own growth planning. BOPRC had intended to use the Streamlined Planning Process (SPP) for Change 6. However, recent developments have led to a decision to use the Schedule 1 process under the RMA. The reasons for this decision are: • To reflect feedback received from tangata whenua, who did not support use of the SPP; • To ensure notification of RPS Change 6 to meet NPS-UD requirements; and • To acknowledge further information received from the Ministry for the Environment (MfE) on the use of the SPP or Schedule 1 processes. The anticipated timeframes for the Change 6 (NPS-UD) Schedule 1 process are: • Late June 2022 – Council adopts Change 6 for public notification • Mid-late August 2022 – publicly notify Change 6 • October-November 2022 – submissions period • February 2023 – further submissions period • Mid 2023 – Hearings	

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Infrastructure Acceleration Fund applications	TCC submitted four Infrastructure Accelerator Fund (IAF) applications in August 2021. These are for developments at Tauriko West, Te Papa intensification, Wairakei Town Centre and Parau Farms. All four applications were successful in the first round and progressed to the second stage. TCC submitted RFP documents in December 2021. Two of the four projects were successful at the second stage and moved to final negotiations in early May 2022. These are: 1. Tauriko West – TCC has applied for \$80m of funding for this development; and 2. Te Papa intensification – TCC has applied for \$67m of funding for this programme of works. Negotiations between TCC and Kainga Ora have yet to begin. We expect the focus of negotiations will be on the exact quantum and drawdown of funding and the quantum and timing of housing delivery. Outcomes will be reported to Council for decision-making. TCC has been working closely with various central government agencies in order to clarify the existing 'funding stack' and residual funding gap and to agree a mutually acceptable path forward to fund the remaining costs for Tauriko West and Te Papa. Staff have continued to investigate funding options to support development at Wairakei Town Centre and Parau Farm over the course of 2022. These will continue in light of Kainga Ora's decision not to fund these projects through IAF.	Commence funding negotiations in May 2022. Kainga Ora is looking to finalise all funding agreements by October 2022.
Infrastructure Funding & Financing levies	TCC is actively working on two Infrastructure Funding and Financing Act proposals (IFF). One for financing a portion of the transport costs associated with the Transport Systems Plan (TSP) and the other for financing a portion of the infrastructure costs of development at Tauriko West.	Finance process to be substantially underway by June 2022 with a financier confirmed in the third quarter of 2022 and financial close in the fourth quarter of 2022.

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	TCC's goal is to reach financial close on the TSP in the final quarter of 2022 and the Tauriko West IFF in the first quarter of 2023 at the latest. To smooth workflows and leverage learnings, TCC has decided to pursue IFF TSP first and then follow with IFF Tauriko West. IFF TSP: TCC has been working closely with Crown Infrastructure Partners and professional advisors to develop an agreed commercial framework and information memorandum for this project. This has involved multiple concurrent conversations, as follows: • TCC and CIP are working together to refine and finalise the levy model • CIP (supported by TCC) has continued positive conversations with MHUD and Treasury on the substance of the commercial framework and information memorandum • CIP commenced the finance RFP process with its panel of financiers in early May with early indications of finance costs due in late May. • CIP and TCC have concluded a Ratings Evaluation Service with Standard and Poors to understand the likely impact of this IFF on TCC's credit rating. This process confirmed there would be no negative impact on TCC's credit rating resulting from this IFF transaction. • TCC has engaged with the community through the LTPA process to understand the community's perspective on this finance structure • Commissioners will make a final decision on whether to proceed with this project (subject to any agreed conditions or limits) at the end of June 2022. IFF Tauriko West: TCC and CIP continue to finalise a draft commercial framework. Overall, this structure is simpler than the TSP IFF but the financial impacts are potentially larger for a smaller group of existing residents and so TCC has taken steps to engage with those residents on a case by case basis. This project too has multiple ongoing strands, as follows: • Consultation with the community through the LTPA process including workshops with small and large landholders at Tauriko West (including over the practicalities of the levy boundary and the quantum of the levy)	TCC will resolve whether or not to move forward with the IFF proposals in June 2022 (via a decision to include or exclude from the LTP), likely subject to conditions around the competitiveness of the finance package. Finance and central government engagement for Tauriko West to commence in the second half of 2022. Continue early engagement with ministries, progressing into formal Order in Council approval process (2022 for TSP IFF and 2023 for Tauriko West)
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	- Engagement is yet to begin with financiers or central government but is expected to follow a similar process to TSP IFF - Commissioners will make a final decision on whether to proceed with this project (subject to any agreed conditions or limits) at the end of June 2022.	
Housing Infrastructure Fund	TCC's approved Housing Infrastructure Fund (HIF) loan to fund a portion of the Papamoa East Interchange (PEI) was approved in 2017 to bring Te Tumu forward and was due to expire in 2021. the facility was not drawdown prior to expiration as the project was not sufficient progressed at that date. Prior to expiration of the loan staff engaged with the MBIE and Waka Kotahi to explore our options for extending the timeframe for drawdown. This would enable the HIF loan to be used to fund a portion of the PEI to support development of the Wairakei town centre. Our understanding is that central government is amenable to extending the loan facility. In order to gain approval, we are working to secure sufficient co-funding to ensure TCC is in a position to meet its repayment obligations. This is part of a broader co-funding discussion with multiple central government ministries encompassing: - FAR subsidy: discussions with Waka Kotahi regarding their FAR subsidy of the PEI project. We are awaiting confirmation of FAR subsidy from Waka Kotahi which is expected later this month (May 2022); - IFF TSP: discussions with Crown Infrastructure Partners (among others) regarding establishing IFF TSP to fund a portion of the PEI and other transport projects (see above); and - IAF: discussions with Kainga Ora which have now concluded for this project with the outcome that it will not be funded through IAF (see above). - Tolling: discussions with Waka Kotahi regarding the opportunity to introduce tolling as a revenue source to partially fund repayment of HIF debt. This analysis has been decoupled from the overall decision by Waka Kotahi as to whether to fund the PEI. We anticipate they will make the decision with consideration of both toll funded and	Receive Waka Kotahi FAR subsidy confirmation (May 2022) Finalise HIF loan subject to approvals from the Ministers of Finance, Housing and Transport (June 2022) Continue tolling conversation with Waka Kotahi on their proposed timeline (TBC) IFF TSP to be concluded by the end of 2022

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	non-toll funded outcomes. In order to better understand the possibility of tolling we have updated the Tauranga Transport Strategic Model (TTSM). This enables Waka Kotahi to complete a tolling assessment. Once complete, this will guide the latter stage of negotiations. Of these, we expect to conclude discussions with Waka Kotahi regarding the FAR subsidy and MBIE regarding HIF funding by the end of June 2022. Approval of these funding sources is not conditional on approval of IFF or tolling. We will then continue the IFF and tolling conversations over the course of 2022.	
Development Contributions	Staff are in the process of reviewing submissions on the draft Development Contributions Policy 2022/23. The most significant change proposed to the existing policy is the introduction of funding for a broad range of community infrastructure. This includes pools, libraries, indoor courts, etc. Staff will bring a report to Council contemporaneously with this report discussing the outcomes of the community engagement process on this draft. Staff have engaged in a board communications strategy highlighting both the agreed increase in citywide development contributions (which occurred on 1 February 2022 – relating to the Waiari water treatment plant) and the proposed further increases likely to come into effect on 1 July 2022. This includes leveraging existing networks and communications channels. Staff will continue to work on a shortlist of prioritised projects as set out in the work programme approved by Council. This includes planning the introduction of contributions for community centres through local development contributions and analysis of value capture opportunities in Te Papa & city centre from 2023/24.	Prepare draft amendments to DCP 2022/23 for public consultation Council to adopt DCP 2022/23 in June 2022

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11.5 Transport Strategy and Planning Progress Report - May 2022**File Number:** A13211335**Author:**

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Authoriser: Christine Jones, General Manager: Strategy & Growth**PURPOSE OF THE REPORT**

1. The purpose of this report is to provide the Committee with an update on the current progress, next steps and identified risks with transport projects that are in the strategy and early planning phases.

RECOMMENDATIONS

That the Council:

- (a) Receives the Transport Strategy and Planning Progress Report – May 2022.

EXECUTIVE SUMMARY

2. Tauranga continues to experience rapid urban development pressure and growth which creates increased demand on the transport system. Growth is expected to remain strong in the medium to long-term and is a key driver of transport investment alongside other matters such as poor existing levels of services on some parts of the network, transport emissions and mode shift.
3. The attached report outlines the progress being made in relation to projects necessary to provide for this continued growth and respond to broader issues. This information is regularly reported to SmartGrowth partners.
4. Of specific note are:
 - (a) The Western Bay of Plenty Transport System Plan (TSP) has continued its move from framing and funding a transformational transport plan, into delivery of a significant programme of work. This has involved considerable progress related the procurement of suppliers to deliver key business cases. For Tauranga City this includes the appointment of project teams to deliver business cases for 15th Avenue to Welcome Bay Road and Cameron Road Stage 2 projects, for Waka Kotahi the Hewletts Road sub-area project, and for Regional Council the first phase of the Public Transport Services and Infrastructure business case.
 - (b) Waka Kotahi have confirmed National Land Transport Funding for the Tauriko Enabling Works property acquisition, consenting, detailed design and construction phases of the project. Infrastructure Acceleration Fund (IAF) funding was also confirmed in early May. Waka Kotahi has also confirmed that it will lead the design and delivery of the enabling works and have a consultant team onboard to deliver this work.
 - (c) Key components of the Waka Kotahi led Tauriko Network Long Term business case are continuing. These relate to staging, cost sharing and further concept design development of project elements like public transport priority and facilities. Waka Kotahi have a further round of community engagement programmed for late May. TCC's focus is to ensure transport network investment keeps pace with growth in the Western Corridor as well as inter-regional and freight demands.
 - (d) The Governments Emissions Reduction Plan (ERP) is expected to be confirmed ahead of the Council meeting where this report will be considered. The influence of the ERP on transport projects will need to be considered once it is available.

- (e) The option assessment for the Arataki bus facility is ongoing. Updated bus service / operational requirements received from Regional Council have resulted in the need to reassess the options.
- (f) Waka Kotahi have confirmed their approval (from a technical perspective) of the point of entry to commence the Business Case for the City Centre bus facility. At the time of writing this report staff were awaiting notice of funding approval to then undertake the procurement process to appoint a consultant team to deliver the required business case.
- (g) TCC's IAF application for Te Papa has been successful in getting to the final detailed negotiation stage. Funding will support the Stage 2 Cameron Rd multi-modal project as well as the planned Gate Pa to Merivale walking and cycling bridge.
- (h) Transport planning workstreams to support delivery of the Wairakei Town Centre and future planning for Te Tumu remain underway. It is noted that the Papamoa East Interchange project was not successful in attracting IAF at this time.
- (i) The joint Dynamic Road Pricing study with Waka Kotahi is progressing. The study seeks to understand how pricing could be utilised to optimise use of the transport network, influence behaviour and provide revenue for transport investment. Modelling is being undertaken and the modelling approach and assumptions have been developed. The study is due for completion in July.

STRATEGIC / STATUTORY CONTEXT

- 5. The transportation projects covered in this report are framed under the strategic direction of SmartGrowth and UFTI, the draft Future Development Strategy, the 30-year Infrastructure Strategies and Long-Term Plan.

OPTIONS ANALYSIS

- 6. There are no options; this report is for information only.

SIGNIFICANCE

- 7. While growth and transport system challenges are a significant issue for Tauranga City, this report does not require any decisions and is not significant in itself.

NEXT STEPS

- 8. Council continues to progress the projects and workstreams identified in this update.

ATTACHMENTS

- 1. **Appendix A - Quarterly Update - Transport Projects - May 2022 - A13211515** [↓](#)

Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
Western Bay of Plenty Transport System Plan (TSP) The purpose of the TSP is to identify and deliver the preferred strategic form of the City's key transport network to deliver appropriate levels of service for all transport modes. As part of this, there will be a specific focus on long-term options and solutions for key pinch points in the network such as the Hewletts Road area.	- TSP is currently in a transformational phase moving from framing and funding a transformational transport plan into delivery of a significant programme of work. This is underway with the first wave of projects now proceeding into delivery. - The procurement processes associated with the priority activities (business cases; policy reviews) to appoint suppliers to deliver the required Waka Kotahi business cases has been largely completed. This has resulted in consultant teams now being appointed to deliver business cases for the following projects: - Public Transport Services & Infrastructure, Stage 1: Service operating model review (BoPRC lead) - Cameron Rd Stage 2 15th Ave / Turret Rd / Hairini / Welcome Bay Rd - SH2/Hewletts Rd/Totara St/Hull Rd/Manganui Rd sub-area (Waka Kotahi lead) - Travel Demand Management & Behaviour Change (BoPRC lead) - Parking Management Plan development for the CBD - Project teams have been established and the initial phases of each project is now underway. Specific project updates are provided later in this Table.	- The key next step is focussed on progressing the initial phases of each project (i.e. Business Case problem and benefit definition and collating the evidence to support those at a project level) which supports the subsequent design option development and assessment. - The continuation of the collaborative partnership approach to delivering the TSP programme is particularly important to this next phase of work and successful project delivery. As such a series of Partnering Workshops are being undertaken at the end of the month focused on alignment of the partners and reframing the Terms of Reference, focus and operating model to ensure the outcomes from UFTI are delivered, whilst also maintaining an oversight of the changing environment and community.
Inter-regional rapid rail investigation	In August 2020 the Government announced that it will undertake an Indicative Business Case (IBC) to investigate the potential for rapid rail between Hamilton and Auckland. The Cabinet agreement included a mandate to initiate an investigation of a separate IBC for extending rapid rail to Tauranga,	The Ministry of Transport has procured a supplier (WSP) to update the existing interim IBC for the Hamilton to Auckland intercity connectivity project. They have also engaged a supplier (Beca) to produce a land use and transport integration study to investigate the development potential and demand from a faster rail service in the corridor between

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
	and how that would fit with the Hamilton to Auckland IBC. - In May 2021 the Minister of Transport considered advice from the Ministry of Transport outlining the options to develop the next stages of the project. This included: <i>“investigating a possible extension of Hamilton to Auckland rapid rail to Tauranga (focussing within the Waikato region) where this is important for informing the Hamilton to Auckland business case work or does not require additional resource.”</i> - MoT staff have advised that this means the next stages of the project won't be looking at options and scenarios for a Hamilton to Tauranga connection. Rather, the focus is on investigating a possible extension within the Waikato Regional boundaries and further design development to refine the cost estimates, benefits assessment, and considering the commercial viability, affordability and deliverability of the project.	Hamilton and Auckland. This work is programmed to conclude in late June 2022. - The work WSP is focussed on has been associated with reviewing the investment objectives (e.g. Improve access to opportunities for those communities within the Hamilton to Auckland corridor; Increase New Zealand's productivity, including supporting agglomeration and investment; and, enable a more efficient and affordable distribution of growth within the corridor) to then assess options against. The work Beca is leading is looking at the land use assumptions for the indicative station locations in the Hamilton to Auckland corridor. - MoT have again confirmed that they will keep TCC updated on progress.
Regional Public Transport Plan (RPTP) review The RPTP is a statutory document prepared by the Bay of Plenty Regional Council (BoPRC). It provides policy direction and guidance to support investment in public transport across the BOP region. The RPTP provides over-arching policy direction on matters including service planning & design, mode shift and carbon reduction or service and infrastructure delivery, that can then be consider further	- The BoPRC are responsible for leading the RPTP review which is required to be undertaken every 3-years. The RPTP was last reviewed in 2018. Since 2018 there have been significant changes to the operating environment for public transport in Tauranga City and the wider western Bay of Plenty. - Since October 2021 a rolling programme of workshops have been held with the Regional Public Transport (RPT) Committee to seek feedback on the vision statement, the objectives, and the key policy direction for the RPTP. - Based on the feedback received from the RPT Committee, BoPRC staff have now commenced their drafting of the revised RPTP. This is expected to	- At the RPT Committee meeting in February, BoPRC staff have advised that the timeframes to develop the RPTP were to be extended. A final draft RPTP is now likely to be presented to the RPT Committee in June (previously March) for approval to undertake consultation. - TCC staff continue to work with BoPRC staff on the development of the RPTP content, with a particular focus on the infrastructure and need for integration between services to support mode shift and urban development outcomes topics.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
through 'place-based' projects like the TSP Public Transport Services and Infrastructure business case.	include objectives relating to the role of public transport, enabling mode shift, the need for integration of services and infrastructure, service optimisation, recognising sub-regional differences across the region, and the issues of fare and financial sustainability.	
Eastern Corridor Transport Planning (Te Tumu & Wairakei)	A number of transport-focussed workstreams remain underway related to the Te Tumu structure planning process, Wairakei Town Centre development and the Papamoa Eastern Interchange (PEI), these include: - Continued development of the detailed design for the PEI to provide access onto the Tauranga Eastern Link to provide for development of the Wairakei Town Centre area and for Te Tumu in the future. - Through the LTP it was agreed to bring forward delivery of the PEI, subject to revision of the Housing Infrastructure Fund (HIF) application. The documentation and analysis to support the revised HIF and IAF bids are now being assessed by decision-makers (e.g. Waka Kotahi). The close working relationship with the relevant government department officials on these processes continues. - Procurement process is underway to commission a supplier to deliver the business case for the transport infrastructure through the Wairakei town centre (e.g. bus facility) and Te Tumu. - Transport planning workstreams associated with Te Tumu structure planning are well advanced. The structure plan includes dedicated public transport lanes on The Boulevard through Te Tumu to the Wairakei Town Centre, high-quality walking and cycling connections, and general traffic lanes and will guide the development of the Waka Kotahi business case.	- Progress Te Tumu transport infrastructure business case. RFP for commissioning consultant is programmed to be released to the market in late May. - Complete Te Tumu structure planning workstreams and funding negotiations with developers / landowners. This work is informed by the Waka Kotahi business case. - Complete the final stages of developing the of concept designs for The Sands Ave and part of Te Okuroa Drive within the Wairakei Town Centre. This work is being undertaken with Bluehaven. - Continue to develop the interim concept design of Te Okuroa Drive (between Sands Ave and Te Tumu boundary). This work will continue to develop in collaboration with Bluehaven.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
	Development of interim concept design for Te Okuroa Drive (between Sands Ave and Te Tumu boundary) to allow for access to Wairakei Town centre development and TCC employment land until long term design is required. This work is progressing with Bluehaven.	
Bay of Plenty region Travel Demand Management (TDM) program A Bay of Plenty Regional Council led project that will identify and deliver a range of TDM interventions across the BOP region. The work includes a section which is to focus on the WBoP sub-region and the identification of interventions to compliment the broader TSP program.	- The first phase of the project which involved a stocktake exercise has been completed to establish a baseline of material and TDM activities already available and being implemented across the BoP. - Phase 2 of the project is now underway: Scoping Studies. The Scoping Studies are intended to set out a costed and prioritised three-year TDM programme of initiatives for each sub-region. The studies have been completed for both the Eastern Districts and Rotorua. - Consultants (Vitruvius and ViaStrada) were awarded the contract to complete the Scoping Study for the western Bay sub-region. This work is nearing the half-way mark and Tauranga staff are involved in the this, working alongside staff from Western Bay District Council, and the Bay of Plenty Regional Council. - Staff attended the first Scoping Study workshop on 5th May 2022. The workshop focused on identifying activities which fill gaps in the current TDM programme within the Western Bay to ensure that all potential activities can be identified for prioritisation as part of the development of the Scoping Study.	- The aim is to have a prioritised programme three-year programme for each of the sub-regions by the end of June 2022. - Beyond June 2022, the Bay of Plenty Regional Council will be working with Tauranga City and the Western Bay Council's to consider how the Scoping Studies, and its recommendations, are most appropriately progressed, and funded.
Emissions Reduction Plan The Climate Change Response Act requires the Government to prepare emissions	On 13 October the Government invited responses on 'Te hau mārohi ki anamata - Transitioning to a low-emissions climate-resilient future' which is the first	The ERP will need to be reviewed once it is released to assess its implications for programmes of work like UFT1 / TSP and the projects progressed under those

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
reduction plans setting out how New Zealand will meet emissions budgets, which will act as stepping-stones (or interim targets) towards the 2050 emissions reduction targets.	draft Emissions Reduction Plan (ERP). The document contains a range of policy ideas to decrease the emissions, including a particular focus on transport. • A Council response to the draft ERP, which included a response on the draft ERPs approach to transport was provided in mid-November 2021. The key areas of focus for the transport part of the broader Council response related to: ○ The lack of funding to make the changes required and need to identify funding to deliver the ERP; ○ The need for more detail on how the proposed transport emissions targets (e.g. 20% reduction in vehicle kilometres travelled by 2035) would be achieved and the need for clearer prioritisation of the related actions; ○ The need for a broader response than just improving travel options to achieve a reduction in Vehicle Kilometres Travelled (VKT) by cars and light vehicles by 20% by 2035. Related to this issue the need for a broader metric to inform this target that includes consideration of both VKT and Vehicle Minutes Travelled. ○ The need to work more closely with local government to support implementation of the ERP. • The Government intends to publish the ERP setting out policies and strategies for meeting emissions budgets by 31 May 2022. These were not available at the time of writing this report but are likely to be published ahead of the Council meeting.	partnerships. In the meantime, as a draft the ERP has a key target focussed on a 20% reduction in vehicle kilometres travelled by improving travel options by 2035. In anticipation that this target could be confirmed in the Final ERP work continues through the TSP partnership with Waka Kotahi on how this target should be applied to the development of business cases, like the SH2/Hewletts Road sub-area and Cameron Road Stage 2 investigations. This guidance when received from Waka Kotahi will influence the design options that are considered through the business case (i.e. how do they contribute to a reduction in VKT and how is VKT measured). • Work is continuing on the development of a Transport Emissions Tool which will allow different levers (e.g. mode shift; travel demand management; movement of freight from road to rail; fuel efficiency improvements; vehicle fleet fuel change) to be tested to confirm their level of influence on transport emissions relative to the agreed urban development and transport programmes represented by UFTI/TSP. This tool will help to provide an understanding of the scale of change (e.g. how much a lever or combination of levers may need to be used) to achieve the ERP targets. The consultants undertaking the work have been asked to include within the tool the ability to distinguish between private vehicles and light commercial vehicles.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
Dynamic Road Pricing Managed by Waka Kotahi with close coordination with Tauranga City Council this proof of concept study seeks to: • Create insights about using pricing to optimise current road infrastructure assets/capacity of networks and services; and • Model the net revenue implications for local reinvestment in transport services and solutions.	• The Study output is intended to be a proof-of-concept report. The report will include: ○ Transport analysis. This will be undertaken in two phases so that we can adjust transport model parameters if needed part way through the Study; and ○ Economic assessment. This will include considering road pricing revenues and costs, equity and affordability, optimisation of networks and vehicles and travel modes. • The report will include early analysis (rather than advice) about revenue ownership, decision making about use of revenues and sunk tolling costs that need to be recovered (recovered currently by existing tolling revenue streams) • The Project team has been focussed on the initial preparatory work to update the analytical tools (e.g. transport model) to undertake the analysis and develop the options for testing. This has included engagement of a consultant to undertake the analysis.	• At this stage there is an approximate 1-month delay to delivery of the study. The study is now due to be delivered in July. This delay is due to the initial scoping and agreement of the technical analysis being more complex and involved than first thought. • The Project team are now focussed on the option development (e.g. based on cordons) and assumptions (e.g. no legislative constraints; UFTI / TSP programmes; a 2035 scenario year to align with Govt targets like for emissions) that allow the modelling to be undertaken. • The analysis will be phased. Phase One will identify a preferred implementation Concept Option as well as an assessment as to potential revenue, decarbonisation and decarbonisation impacts. The insight from this initial toll modelling will be used to inform & refine subsequent scenarios • Reporting to the SmartGrowth Leadership Group is programmed for early June. • The team will also factor in similar work underway in Auckland and Wellington as available.
Hewletts Road Sub-Area Business Case	• Waka Kotahi have advised that they expect the Indicative Business Case (IBC) to take 9-12 months to be completed with progression to the Detailed Business Case (concept design of recommended option) expected to occur following endorsement of the completed IBC. • Procurement phase to deliver the IBC completed in April 2022 and contract signed with Aurecon in May 2022. • Initial hui held with Whareroa Marae representatives - Ngāi Tukairangi and Ngāti Kuku. A representative from each hapū will be invited to join the project steering group.	• Key next steps include: ○ Establishment of the joint-partner project team and steering group ○ Supplier 'on-boarding' process will be undertaken in May. ○ Development of a cost-share funding agreement between Waka Kotahi and Council for development on the IBC/ DBC which covers both the State Highway network and local road network in the study area. ○ Communications and engagement plan to be developed.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project Description	Current Update (key matters)	Next Steps and Identified Risks
Planning Projects		
		Waka Kotahi are to confirm the approach to ensuring investment outcomes are consistent with the draft Emissions Reduction Plan in respect to the target related to reducing Vehicle Kilometres Travelled. This will impact the design options and their assessment.

Project	Current Update (key matters)	Next Steps and Identified Risks
State Highways Projects		
Takitimu North Link (including 15th Avenue on-ramp) Waka Kotahi project website link: https://www.nzta.govt.nz/assets/planning-and-investment/docs/nzup/nzup-factsheet-takitimu.pdf	Stage One: Tauranga to Te Puna - In 2020 the New Zealand Upgrade Programme (NZUP) confirmed construction of Stage One from Tauranga to Te Puna, including the 15th Avenue on-ramp. - Main construction, which is a five-year construction project, is now underway on the \$655 million project. - Contractors, Fulton Hogan and HEB Joint Venture, have been on site between Cambridge Road and Wairoa Valley undertaking erosion and sediment control installation, enabling earthworks, archaeological investigations, identifying utilities and carrying out some service relocations. - A section of the Kopurererua Valley pathway closed permanently from 7 March 2022 as construction on the Takitimu North Link project progresses, and work begins to construct the 6.8km shared path to Te Puna alongside the new road.	- Managed Lane: A condition of the Crown funding for the project is that one lane in each direction needs to be a managed lane. What this managed lane will entail is still to be determined. Waka Kotahi have initiated the investigations and modelling to inform the managed lane options development and assessment. - Revocation of part of existing state highway: Waka Kotahi have now held an initial workshop to scope this investigation. This has led to Waka Kotahi advising that a business case will be developed to inform the revocation investigation. Waka Kotahi are currently seeking internal approvals to enable the business case to proceed. - Tolling: Waka Kotahi have commenced their tolling assessment subject to the findings of this assessment they are programmed to consult publicly in late 2022. - Waka Kotahi have advised that like the rest of New Zealand, the Stage 1 TNL project is facing challenges related to the impacts of COVID-19, a constrained labour market, supply chain issues and cost

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
State Highways Projects		
	Stage 2: Te Puna to Omokoroa - As part of the project to protect the route for Takitimu North Link Stage Two (Te Puna to Ōmokoroa) Waka Kotahi are looking to lodge a Notice of Requirement with Western Bay of Plenty District Council. - While lodgement is programmed for 2022, Waka Kotahi have advised that there are further investigations relating to environmental and cultural impacts to work through in order to meet legislative requirements and this is likely to impact their programme. - Route protection will give Council, landowners and the community certainty of the route and ensure Waka Kotahi is best placed to move forward when funding for construction becomes available. - Waka Kotahi have advised that further work beyond route protection, including construction, will require funding through the National Land Transport Programme (NLTP) and this is unlikely within the next 10 years.	escalations. They are continuing to monitor these matters and risks as the project progresses.
Western Corridor (SH29 Tauriko / Tauriko West) <u>Tauriko Enabling Works Business Case</u> The Enabling Works business case seeks to enable the Tauriko West urban growth area (UGA) to be opened for approximately the first 2,000 households.	<u>Tauriko Enabling Works (EW) Business Case</u> - Tauriko EW Business Case was endorsed by Council in February 2022. In April Waka Kotahi approved the business case for National Land Transport Funding for the Property acquisition, Pre-implementation (detailed design and consenting) and the Implementation (construction) phases. - The next phases of the project (property acquisition; detailed design; construction) are being led by Waka Kotahi while working closely with Council staff. - In early May, advice was received confirming that the Tauriko West Enabling works project was successful	<u>Tauriko Enabling Works Business Case</u> Next steps include: - Waka Kotahi are preparing a detailed programme for delivering the Property, Pre-implementation and Implementation (Construction) phases of the project. A particular focus is developing the detailed design for the various components of the project. - Commence negotiation of the detailed agreements to support the IAF application process. - Continue to progress the IFF with CIP and Developers.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
State Highways Projects		
<u>Tauriko Long-Term Business Case</u> A Waka Kotahi lead business case to confirm the long-term transport solution for the western corridor. A key focus is on the state highway 29 including SH29A between the Takitimu Intersection and Barks Corner, but also public transport solutions, walking and cycling, and local road networks.	in moving to the final stage of the Infrastructure Acceleration Fund (IAF) application process. This final stage involves negotiating detailed agreements for the IAF investment for Tauriko West. - Discussions with Crown Infrastructure Partners (CIP) and Developers within Tauriko West to continue to progress the Infrastructure Funding and Financing opportunity has been ongoing. <u>Tauriko Long-Term Detailed Business Case</u> - Waka Kotahi NZ Transport Agency continues to working towards confirming the preferred option for the long-term transport improvements. - Waka Kotahi has continued to further develop Option B – Offline (The transport system - Tauriko West (taurikofortomorrow.co.nz)). - The analysis has identified that Option B offers improvements for mode shift; with walking, cycling and high frequency public transport connections through the area; protects the freight route and improves safety with a new four lane state highway alongside the existing SH29 and SH29A (offline). - Waka Kotahi's ongoing analysis is focussed on identifying approach to staged delivery of Option B, further concept design development (e.g. walking & cycling elements and connections; public transport priority and facilities; network alignment). Transport modelling to advise on network performance and benefits associated with the developing concept and proposed staged delivery is ongoing. - Initial discussions have been held with Waka Kotahi to develop an approach to cost sharing associated with elements of Option B (i.e. what components should be 100% Waka Kotahi funded; what should	<u>Tauriko Long-Term Business Case: Next steps</u> - Community engagement Open Days scheduled for May. - TCC to continue to work closely with Waka Kotahi to support them to confirm the long-term preferred option, this includes: - Further consideration of Waka Kotahi staging options and the assessment of these (e.g. impact on the agreed Settlement Pattern; local network operations; wider transport investment programme) - Further investigation of a public transport facility near Tauranga Crossing and associated public transport priority options to support the multi-modal objectives of the project. - Development of a cost-share approach to the components of the overall Option B network improvement. - Work continues between Waka Kotahi and TCC on the opportunity to align the Resource Management Act processes (e.g. Notice of Requirement for Option B) and Plan Change process for growth in the Western Corridor.

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
State Highways Projects		
	be TCC funded with Waka Kotahi Funding Assistance support). Community open days are scheduled for May. These open days are led by Waka Kotahi and supported by TCC. The open days will allow the project team to engage with the community on 1) the Long-Term Business Case Emerging Preferred Option, and 2) the proposed Plan Change for the Tauriko West Urban Growth Area.	The release of the Emissions Reduction Plan (ERP) will likely have an impact on the project including its approach to staged delivery to achieve the ERPs targets (e.g. the anticipated 20% reduction in VKT). Once released the Project team will need to consider the impact of the ERP on Option B.

Project	Current Update (key matters)	Next Steps and Identified Risks
Multi Modal Projects		
Bus facility – Arataki Project to confirm the permanent bus facility for the Arataki area	Following BoPRC updating their operational requirements for the Arataki bus facility a re-evaluation of the multi-criteria analysis of the location options has been undertaken. This resulted in a significant change to the initial scoring process. The implications of this are being considered by the Project Team. This includes high-level conceptual design development to help understand the issues, constraints and implications associated with the re-scoring.	- Further consideration of the issues, constraints and implications of the options assessment to confirm next steps for the Project which could include: - Further assessment of the options for a bus facility. - Further stakeholder and community engagement on an option or options; or - Further conceptual design development of an option or options.
Bus Facility – City Centre An improved City centre bus facility is identified as important in UFTI, the TSP and the Te Papa Spatial Framework.	At the time of writing this report the 'point of entry' had been endorsed by Waka Kotahi from a technical perspective and is now awaiting funding approval. This will enable appointment of a consultant to	- Procurement of a consultant to deliver the business case work to confirm the CBD bus facility and its concept design. - A key risk to the project is that information required to inform the business case (e.g. from the Public

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Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
Multi Modal Projects		
	investigate and identify a preferred location and concept for the CBD bus facility. In the meantime, as part of the City Centre Strategy Refresh project work is progressing to confirm the preferred route for buses through the CBD. In addition, the BoPRC is progressing the future public transport service model review, as a phase 1 to Public Transport Services & Infrastructure business case. This work will provide assumptions that can be used to confirm the size and scale of a CBD bus facility (e.g. number of stops; facilities for bus users).	Transport Services and Infrastructure Business Case) is not available when needed or that there is misalignment between partner organisations on the preferred route for public transport services through the CBD. These matters will affect the option development and assessment process to confirm a CBD facility and its concept design.
Cameron Road – Stage 2 A multi-modal improvement project for Cameron Road, between 17th Ave (end of Cameron Road Stage 1) and Pyes Pa road, through Barks Corner. This project supports the delivery of the urban development identified by the Te Papa Spatial Plan and at Tauriko West.	- Detailed Business Case (DBC) procurement phase completed (March 2022), and contract signed with GHD consultancy team, supported by Boffa Miskell, Flow and Alta. - Draft program being revised and updated. Draft DBC to be provided by end 2022, with a final DBC being confirmed by Feb 2023. - Full project team structure has been determined and confirmed, including Partners and Subject Matter Experts. - Project team has been involved in several kick-start and project emersion meetings, to ensure connectivity between the team members and get the full team up to speed. - Communication & Engagement sub-teams are working through key requirements and proposed engagement delivery methods. - Commissioners briefing session held on 28 April to discuss the project and key objectives. - Councils Waters team carrying out a stormwater quality options assessment, based on case study locations at sites along Cameron Road. This will	- Draft DBC by end of 2022 will enable detailed design procurement to get underway early 2023, if funding permits. - Baseline data being collated for handover to the GHD project team (i.e. journey time reliability data, etc.) - Interdependent project knowledge transfer meetings to be held during May. These will ensure the project team has the broader understanding of related projects that may have an impact on the DBC optioneering. - Obtain outstanding Cultural Values Assessment (for Ngati Ruahine). - Communications & Engagement Plan is being developed which expands on the strategic plan with detailed proposed engagement activities and methods of delivery, in line with overarching project program. This includes developing the stakeholder register. - Commence business case optioneering process following 'problems & benefits' workshops.

Objective ID: A13211515

Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
Multi Modal Projects		
	inform potential whole of life stormwater quality treatment options to feed into business case.	
15th Ave to Welcome Bay A business case for the 15 th Ave to Welcome Bay corridor to identify the preferred route and associated concept design and delivery approach (e.g. staging & sequencing).	- Single Stage Business Case (SSBC) procurement phase completed (April 2022), and contract signed with Stantec consultancy team. - The Project Plan schedule has been agreed and initial workshops between project partners commenced in April 2022. - The project plan is to complete the first phase (short-term programming which involves early works programme (low-cost low risk interventions and related concept design) by end of 2022, with the full business case completed by June 2023. - Full project team structure has been determined and confirmed, including Partners and Subject Matter Experts. - Project team has been involved in several kick-start and project emersion meetings, to ensure connectivity between the team members and get the full team up to speed. - Communication & Engagement sub-teams are working through key requirements and proposed engagement delivery methods.	- Baseline data being collated for handover to the Stantec project team (i.e. journey time reliability data, bus patronage, school surveys, etc.). - Interdependent project knowledge transfer meetings to be held during May. These will ensure the project team has the broader understanding of related projects that may have an impact on the optioneering. - Communications & Engagement Plan is being developed which expands on the strategic plan with detailed proposed engagement activities and methods of delivery, in line with overarching project program. This includes developing the stakeholder register. - Commence business case optioneering process following 'problems & benefits' workshops. - Setting up tangata whenua liaison group and protocols remains underway. To date representatives of hapu and iwi have shown a strong desire to participate in the business case process. How this is to be enabled is now being developed.
Public Transport Services and Infrastructure Business Case The purpose of this Business Case is to investigate options and recommend an investment strategy to improve public transport services and infrastructure across the Western BoP sub-region in order to increase the uptake of public transport. The delivery plan developed by the business will	- The project is being led by BoPRC in partnership with TCC and Waka Kotahi. - The 'point of entry' was approved by Waka Kotahi in October 2021. This identifies that the Business Case will investigate and recommend a preferred public transport service model, service network and infrastructure improvements for the western Bay sub-region.	- Investigation of the future public transport service model will continue. - The procurement process to appoint a consultant to deliver the remaining components of the Business Case will continue. BoPRC have programmed to have this consultant appointed by July.

Objective ID: A13211515

Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
Multi Modal Projects		
focus on the short and medium term (i.e. 10 years) but will have a 30-year outlook to ensure all necessary interventions are considered through the process.	- The point of entry identifies that the business case will need to support the development of other corridor / area-based business cases by providing robust public transport assumptions including: - Confirmation of changes to public transport services across the whole network building on the Western Bay Transport System Plan which provides the primary public transport network including routing and general location of transport hubs; - Confirmation of the level of infrastructure needed on the rest of the network to support the public transport service changes (including bus priority and transport hubs); and - An agreed level of service for public transport infrastructure and services across the 'hierarchy' of the network. - There has been delay to the development of this Business Case. As a result, and to support key public transport infrastructure (e.g. City Centre bus facility) and corridor (e.g. 15th Ave to Welcome Bay) projects which are underway the future PT service model component of the project has now been separated out and is progressing ahead of the remaining parts (e.g. infrastructure to support the service model) of the project. BoPRC now expect the future service operating model analysis by late June/July 2022. As this work progresses BoPRC are continuing to lead the scoping of the remaining parts of the project (e.g. infrastructure to support the model) so that services to support their delivery are procured. - Project team representatives attended Te Rangapu to provide an overview of the Business Case and	

Objective ID: A13211515

Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
Multi Modal Projects		
	request feedback on tangata whenua interests and involvement in the project. This confirmed the need for ongoing involvement with tangata whenua in the project.	

Project	Current Update (key matters)	Next Steps and Identified Risks
Projects - Funding		
Waka Kotahi (NZTA) Funding National Land Transport Programme 2021-24 (NLTP). The NLTP 2021-24 is available: https://www.nzta.govt.nz/planning-and-investment/national-land-transport-programme/2021-24-nltp/ The NLTP includes a Bay of Plenty Regional Summary: https://www.nzta.govt.nz/planning-and-investment/national-land-transport-programme/2021-24-nltp/regional-summaries/bay-of-plenty/	- Key decisions received from Waka Kotahi have included: - Endorsement of the Tauriko Enabling Works business case - Endorsement of the approach to delivering the CBD bus facility (at the time of writing this report funding approval is now being considered by Waka Kotahi). - Papamoa East Interchange – Waka Kotahi are reporting to their Board in late May. This decision is expected to confirm release of the Housing Infrastructure Fund loan. - Tauranga City staff are continuing to be invited and involved in the Waka Kotahi led Working Group which is considering improvements to the Business Case Approach (BCA). The emphasis to date has been on expediting the BCA and limiting the amount of 'double handling' within the current process.	- Key next steps include: - Progressing the numerous business cases as per the project specific updates in this Table. - Ongoing involvement in the Waka Kotahi led Working Group to review the business case approach. - Continuing to work closely with Waka Kotahi Investment Advisors to understand the NLTF funding constraints and any impact of these on Council's transport programme.

Objective ID: A13211515

Attachment A: Quarterly Update - Transportation Planning Projects – May 2022

Project	Current Update (key matters)	Next Steps and Identified Risks
Projects - Funding		
	Waka Kotahi has released an indicative timeline for the 2024-27 NLTP. Further information on the NLTP plan structure and timeline is at https://www.nzta.govt.nz/assets/planning-and-investment/nltp/2021/Indicative-timeline-development-of-NLTP-2024-27-d53c8c81-af71-41cd-9141-c510d7ecb44e.pdf	

Objective ID: A13211515

11.6 Traffic & Parking Bylaw (2012) Amendment 37**File Number:** A13448953**Author:****Authoriser:**

s 7(2)(f)(ii)

PURPOSE OF THE REPORT

1. To obtain approval from the Commission to introduce amendments to the appropriate Attachments within the Traffic and Parking Bylaw (2012)

RECOMMENDATIONS

That the Council:

- (a) Receives the Traffic and Parking Bylaw (2012) Amendments Report.
- (b) Adopts the proposed amendments to the Traffic and Parking Bylaw (2012) Attachment as per Appendix B, relating to minor changes for general safety or amenity purposes, to become effective from 24 May 2022

EXECUTIVE SUMMARY

2. The Traffic and Parking Bylaw 2012 includes Attachments each of which lists various traffic and parking restrictions.
3. Council can amend the Attachments by Council Resolution.
4. This report sets out amendments to the following:
 - (a) Attachment 7.1: No Parking Behind Kerb
 - (b) Attachment 7.2: Prohibited Stopping and Standing of Vehicles
 - (c) Attachment 7.9: Parking Time Restrictions
5. These amendments are proposed for general operational reasons, principally requests from the public or other stakeholders for numerous small changes to parking controls.
6. These amendments are summarised in Appendix A, with details in Appendix B.

BACKGROUND

7. The amendments set out in Appendix B are small changes proposed to reflect and support operational and safety needs on the road network.
8. These have arisen through requests from the public and other stakeholders, plus changes deemed necessary by the Network Safety and Sustainability team.

STRATEGIC / STATUTORY CONTEXT

9. The amendments achieve the vision and strategic transport priorities to help make our network safer and easier for people to get around the city.

FINANCIAL CONSIDERATIONS

10. Negligible – the associate signs and markings costs can be accommodated within existing project or operational budgets.

LEGAL IMPLICATIONS / RISKS

11. The bylaw amendment is needed to allow enforcement of changes deemed necessary for safety and amenity purposes.

CONSULTATION / ENGAGEMENT

12. Consultation is not required for minor stopping and parking amendments, or other minor amendments to support operational improvements.

SIGNIFICANCE

13. The Local Government Act 2002 requires an assessment of the significance of matters, issues, proposals and decisions in this report against Council's Significance and Engagement Policy. Council acknowledges that in some instances a matter, issue, proposal or decision may have a high degree of importance to individuals, groups, or agencies affected by the report.
14. In making this assessment, consideration has been given to the likely impact, and likely consequences for:
 - (a) the current and future social, economic, environmental, or cultural well-being of the district or region
 - (b) any persons who are likely to be particularly affected by, or interested in, the decision.
 - (c) the capacity of the local authority to perform its role, and the financial and other costs of doing so.

In accordance with the considerations above, criteria and thresholds in the policy, it is considered that the decision is of low significance.

ENGAGEMENT

15. Taking into consideration the above assessment, that the decision is of low significance, officers are of the opinion that no further engagement is required prior to Council making a decision.

ATTACHMENTS

1. **Appendix A - T&P Bylaw Amendment 37 - A13460154** [↓](#)
2. **Appendix B - T&P Bylaw Amendment 37 - A13460153** [↓](#)

APPENDIX A: Summary Table of Amendments to Traffic and Parking Bylaw 2012 (Amendment 37)

Proposed amendment Location	Details of amendments	Reason	Consultation
Attachment 7.1 – No Parking Behind Kerb (Bylaw clauses 12.1 & 12.3)			
<u>ADDITIONS:</u>			
Girven Road	Berm parking prohibition adjacent to Maranui St and Oceanbeach Road intersections.	Parking obscures sight lines at two busy intersections, and access to parking on rear berm requires vehicles to cross footpaths. Requested by resident.	Not required.
Attachment 7.2 – Prohibited Stopping and Standing of Vehicles (Bylaw clauses 12.1 and 12.3)			
Fourth Avenue	Yellow lines around property driveways.	Existing restrictions not currently covered in the bylaw.	Not required.
Montgomery Road	No changes to existing markings, changing bylaw wording for clarification purposes.	Existing wording is ambiguous, creating enforcement problems.	Not required.
The Strand	Replacing one parking space with yellow lines.	Existing space is sub-standard length. Vehicles parked here block cycle access to Matapihi rai bridge.	Not required.
Wilrose Place	No change to existing markings.	Existing restrictions not currently covered in the bylaw.	Not required.
Attachment 7.9 – Parking Time Restrictions (Bylaw clauses 12.1 and 12.2c)			
Fourth Avenue North side	Addition of six new P120 angle spaces as part of changes associated with adjacent property development. Inclusion of existing P15 and P120 spaces.	New spaces are in accordance with consented development, which has recently been completed. Existing spaces have been operational for a number of years but are not currently in the bylaw.	Not required.

APPENDIX B: Proposed Amendment No.37 to the Traffic and Parking Bylaw 2012**Attachment 7.1: No Parking Behind Kerb**

Pursuant to clause 12.1 and Clause 12.3 of the Traffic and Parking Bylaw 2012 the parking of motor vehicles is at all times prohibited between the kerb line and road boundary in the locations listed below:

Location	Details
Girven Road Both sides	Between Oceanbeach Road and Maranui Street.

APPENDIX B: Proposed Amendment No.37 to the Traffic and Parking Bylaw 2012**Attachment 7.2: Prohibited Stopping and Standing of Vehicles**

Pursuant to Clause 12.1 and Clause 12.3 of the Traffic and Parking Bylaw 2012, the parking of motor vehicles is prohibited at all times in the following locations:

Prohibited Stopping and Standing of Vehicles	
<u>DELETIONS:</u>	
Montgomery Road North Side	The entire northern side.
Montgomery Road East side	Commencing at a point 203.5 metres north from the intersection with the northern kerb of Waihi Road, extending 100 metres along the kerb.

Prohibited Stopping and Standing of Vehicles	
<u>ADDITIONS:</u>	
Fourth Avenue North side	From the western boundary of No.75 to Cameron Rd, excluding 17 marked angle parking spaces.
Montgomery Road East Side	The entire eastern side, to the end of the cul-de-sac.
Montgomery Road West side	Commencing at a point 26 metres north from common boundary of No.25 and No.29, extending to the end of the cul-de-sac.
The Strand East side	From the dropped kerb at the bottom of the Matapihi rail bridge pedestrian ramp, northwards for 6m.
Wilrose place South side	The entire south side, except for two marked parallel parking spaces at the eastern end.

APPENDIX B: Proposed Amendment No.37 to the Traffic and Parking Bylaw 2012**Attachment 7.9: Parking Time Restrictions**

Pursuant to Clause 12.1 and Clause 12.2(c) of the Traffic and Parking Bylaw 2012 no vehicle (except for passenger service vehicles in vehicle stands) may park on the following roads for longer than the applicable time limit listed below:

ADDITIONS

Parking Time Restrictions: 15 minute parking	
Fourth Avenue North side	Three angle spaces at the western end of the frontage of No.61 Fourth Ave.
Parking Time Restrictions: 120 minute parking	
Fourth Avenue North side	Eight angle spaces on the frontage of No.61 Fourth Avenue.
Fourth Avenue North side	Six angle spaces on the frontage of No.75 Fourth Avenue.

11.7 Long-term Plan 2021 - Actions Report

File Number: A13363175

Author:

s 7(2)(f)(ii)

Authoriser: Christine Jones, General Manager: Strategy & Growth

PURPOSE OF THE REPORT

1. The purpose of this report is to report back and inform Council and the public of the status of progressing the actions list that arose from the deliberations of the Long-term Plan 2021-2031 (LTP).

RECOMMENDATIONS

That the Council:

- (a) Receives the Long-term Plan 2021 – Actions Report.
- (b) Notes the progress to date as reported in **Attachment 1**.

BACKGROUND

2. In order for Council to improve transparency and also be able to track the actions of decisions made during the course of the LTP, this second actions report is presented to Strategy, Finance and Risk Committee providing an update as of 30 April 2022.
3. Of the 101 actions that arose from the LTP deliberations, 44 (44%) have been complete, 52 (51%) have commenced and are on track, 5 (5%) are off track and 0 (0%) not yet started.
4. **Attachment 1** provides a report on each of the actions that arose from the LTP deliberation and how they are tracking as at 30 April 2022.
5. The report also states which group manager and activity are responsible for the action and provides the status and a comment.
6. This report is an ongoing six-monthly report back to the Strategy, Finance and Risk Committee to track the progress of the actions that arose from the LTP and or annual plan deliberations.

STRATEGIC / STATUTORY CONTEXT

7. Monitoring performance of the LTP is a key function of the committee.

SIGNIFICANCE

8. The Local Government Act 2002 requires an assessment of the significance of matters, issues, proposals and decisions in this report against Council's Significance and Engagement Policy. Council acknowledges that in some instances a matter, issue, proposal or decision may have a high degree of importance to individuals, groups, or agencies affected by the report.
9. In making this assessment, consideration has been given to the likely impact, and likely consequences for:
 - (a) the current and future social, economic, environmental, or cultural well-being of the district or region
 - (b) any persons who are likely to be particularly affected by, or interested in, the matter.
 - (c) the capacity of the local authority to perform its role, and the financial and other costs of doing so.

10. In accordance with the considerations above, criteria and thresholds in the policy, it is considered that the matter is of medium significance.

ENGAGEMENT

11. Taking into consideration the above assessment, that the matter is of medium significance, officers are of the opinion that no further engagement is required prior to Council making a decision.

NEXT STEPS

12. The actions of the past 12 months work will be formally reported in the Annual Report 2021/22. Deliberations for the Long-term Plan Amendment and Annual Plan 2022/23 will take place from 24 May - 26 May 2022. Any actions still outstanding from this report will be merged with the new resolutions and be tracked and reported to Strategy Finance and Risk Committee in November/December 2022.

ATTACHMENTS

1. **LTP Actions Tracker - April 2022 - A13357122** [↓](#)

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
11.1 Options for the level of investment and implications on rates and debt				
	a) Receives the Deliberations Report – Options for the Level of Investment and Implications for Rates and Debt			
	b) Agrees to the proposed level of capital investment for the LTP proposed in Option 1 and detailed in Attachment A, with the associated level of rates and debt in Attachment C.	Corporate Services (Finance)	Complete	
	c) Notes that the proposed level of rates and debt in later years of the LTP may be reduced as a result of reforms or alternative funding arrangements and that any such impact would be incorporated in subsequent Annual and Long-Term Plans.			
	d) Agrees to the proposed capital delivery adjustments in Option 1 that have been increased and adjusted to reflect revised assumptions or uncertainty of timing of funding agreements with partners including Waka Kotahi NZTA (Waka Kotahi) and challenges around project readiness regarding resilience projects identified within the bulk fund.	Corporate Services (Finance)	Complete	
	e) Agrees that the level of maintenance and renewals to be delivered in the first three years of the LTP will be less than budgeted in the draft LTP based on the lower Waka Kotahi funding.	Corporate Services (Finance)	Complete	
	f) Agrees to the list of projects in Attachment B that may be brought forward into 2022 from 2023 and later years to manage deliverability of the overall capital programme and support delivery of key outcomes.	Corporate Services (Finance)	Complete	
	g) Notes the reduction from the draft in rates-funded operational costs of \$1.7m from lower opening debt position in July 2021 that resulted from slower capital delivery in 2021, and lower salary market movement than assumed in the draft.			

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	h) Notes other deliberations reports recommend additional operational budgets to be added to 2022 and later years, which offsets the reduction in rates requirement noted in (g).			
	i) Notes that deliberation decisions have also increased the economic development rate in 2022 and for the subsequent three years by \$350,000 per annum, and costs in the water activity to be covered by water rates and user charges of \$500,000 increasing in later years, which will be reflected in user charges in later years.			
	j) Agrees that the proposed budget includes areas of operating costs to be loan funded including: i. Keenan Road and Tauriko Business Estate structure planning and ii. Transport System Plan (TSP) programme management and stakeholder engagement and iii. A portion of the community grants fund that may relate to capital items purchased through the grant	Corporate Services (Finance)	Complete	
	k) Agree to debt retirement associated with these items over a period of five years to be rate funded consistent with rate funding for the appropriate activity	Corporate Services (Finance)	Complete	
	l) Approves a delegation to the Chief Executive to make minor financial and non financial amendments to the Long Term Plan to be presented to Audit New Zealand; any significant changes will be reported to Council			
	m) Approves a delegation to the Chief Executive to utilise both operational and capital expenditure budgets provided for in the draft Long Term Plan, adjusted for decisions through deliberations, for the period 1 July to 26 July 2021 until the final Long Term Plan is adopted. Any adjustments to the final plan reflected through the audit process will be reported back to Council and/or adjusted through the remainder of the 2021/22 financial year, or			

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	subsequent years, if required. A borrowing resolution has previously been obtained for \$30m for the month of July 2021			
11.2 Rating structure proposals				
	(a) Receives the Deliberations Report – Rating Structure Proposals for the 2021–31 Long-term Plan			
	(b) Agrees to targeted rates to ring-fence specific investment areas of council vs general rates – option 1	Corporate Services (Finance)	Complete	
	(c) Agrees to commercial differential to be applied during the period of the LTP – option 1	Corporate Services (Finance)	Complete	
	(d) Agrees to a further \$150,000 budget to undertake further work on possible rating categories that reflect different affordability and benefit profiles within the community, including, but not limited to, the Central Business District, Port and related industries, a wider industry grouping, Airbnb, wastewater charging and location-based groups. This would also include future changes to differential levels across these categories and is likely to lead to proposals for higher commercial rates in future years.	Corporate Services (Finance)	On track	Through the annual plan process additional rates have been allocated to commercial sector based on analysis of the transportation network and who benefits from this network. Further work is recognised in the Annual Plan to continue which is looking at further rating categories including Port and related industries and wider categorisations. This is an ongoing programme of works which will be presented through future Annual and Long-term Plan processes.
	(e) Agrees to undertake further work on possible amendment to rates postponement involving both a review of Tauranga's rates postponement policy including financial implications, and support for the development of a	Corporate Services and Strategy & Growth	On track	Draft Rates Remission and Postponement Policies approved at Strategy, Finance and Risk Committee

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	national rates postponement scheme or other third party schemes before February 2022.	(Finance, Policy)		meeting of 28 March 2022 for consultation.
	(f) Agrees to contribute \$50,000 from existing finance budget to the design of the national rates postponement scheme referred to in resolution (e).	Corporate Services (Finance)	Complete	
11.3 Pitau Road village and Hinau Street village				
	(a) Resolves that Pitau Road village and Hinau Street village are separated from the elder housing portfolio and sold for private redevelopment	Strategy & Growth (Strategic Investment)	On track	Council resolutions made on disposal. Real estate agent appointed to market Hinau Street village. Disposal options for Pitau being explored and will be reported back to Council.
	(b) Resolves that the net proceeds from the sale of Pitau Road village and Hinau Street village are retained, together with the net proceeds from the sale of the elder housing portfolio, in an elder housing and social/public housing reserve, until such time as Council confirms its application	Corporate Services (Finance)	On track	Discussions held with Commissioners on options for application of funds. Further work underway with formal report to be presented to Council for decision making.
11.4 Community funding policy and community grants fund				
	(a) Approves the inclusion of a contestable community grants fund in the Long-term Plan 2021-2031.	Corporate Services (Finance)	Complete	
	(b) Confirms the amount of the contestable community grant funding that will be included in each year of the Long-term Plan 2021-2031 as \$1.81m of which \$500k is loan funded (with rates funded amount increasing and loan-funded amount decreasing by \$100k per annum from year 2 onwards) (option 1.2.2)	Corporate Services and Community Services	Complete	

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
		(Finance)		
	(e) Revokes the Community Investment Policy	Strategy & Growth (Policy)	Complete	
11.5 Location of civic administration building				
	(a) Receives the Deliberations Report – Location of Civic Administration Premises			
	(b) Approves the selection of 90 Devonport Road as the preferred location for Council's administration premises for the medium term, with updated capital budget of \$16.7m over years 2022-2024 of the Long Term Plan	Corporate Services (Finance)	Complete	
	(c) Delegates to the Chief Executive the authority to negotiate: - an agreement to lease, and - development agreement regarding the fit-out of the office space for Council's purposes, with the developer, Willis Bond	Strategy & Growth (Strategic Investment)	Complete	Agreement to Lease 90 Devonport Road signed late 2021.
		Central City Development	On track	Currently selecting architect and consultant teams to assist with interior fitout design. Intention to use open tender for fitout contractor.
11.6 Papamoa East Interchange – options for acceleration				
	(a) Notes that the 2018 Housing Infrastructure Fund arrangement between Tauranga City Council, Waka Kotahi (NZTA) and Ministry of Business, Innovation and Employment has not been finalised and expires June 2021 (funding was agreed to enable infrastructure to support Te Tumu Urban Growth Area, including delivery of the Pāpāmoa East Interchange)			
	(b) Provides in the LTP for the delivery of the PEI by 2024 (accelerated timing) and continues to actively explore alternative funding and financing options	Strategy & Growth	On track	Waka Kotahi Board paper to be considered in May on the funding. IAF

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	with central government partners (noting that Staff will report back to Council with funding and financing options for decision before proceeding past the preloading and design stage) as outlined in Option 4 (c) Approves \$4 million to be brought forward in the LTP to cover Pāpāmoa East Interchange preloading and design costs in the 2021/22 financial year to allow for delivery in 2024 if appropriate funding and financing is determined.	(C&IP)		funding decision received in April and application was unsuccessful. HIF paper being developed and will be finalised post Waka Kotahi decision. Stage 1 for fill material for on/off ramps on south side of PEI and construction of 3 stormwater pipes currently out to tender. Work expected to commence May 2022. Stage 2 for next section of TO Drive and intersection with Sands Ave currently in detailed design phase. Works expected to commence Sept 22 subject to funding.
11.7 Development contributions policy				
	(a) Approves that the 2021/22 citywide development contribution increases be implemented as per Options 3 and 4 being: i. From 1 August 2021 based on an increase of \$7,500, for a 3+ bedroom dwelling (and adjusted accordingly for smaller dwellings and non-residential development); and ii. From 1 February 2022 based on a further increase of the lower of \$10,500 or approved development contributions for 2021/22, for a	Strategy & Growth (C&IP)	i) Complete Complete	ii) Increased DC charge implemented

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	3+ bedroom dwelling (and adjusted accordingly for smaller dwellings and non-residential development); and iii. Delegate authority to the Chief Executive or his sub-delegate to consider and where appropriate approve on a case-by-case basis further exemptions or reductions in situations where there are warranted by exceptional circumstances (as determined at the discretion of CE or his sub-delegate).		Complete	iii) Exemption framework development and assessed. Approved or declined by CE as per delegation.
	(b) Approves the reduction in the funding allocation of Waiāri Water Supply Scheme including associated trunk watermain projects from 100% development contribution funded to 90% development contribution funded.	Strategy & Growth and Corporate Services (C&IP, Finance)	Complete	Incorporated into final DC policy for 21/22
	(c) Notes that where applicable the draft Development Contributions Policy will be amended to reflect other resolutions made through the Long Term Plan and that changes to Capital Expenditure budgets for growth projects will have an impact on the development contribution levies.	Strategy & Growth (C&IP)	Complete	
	(d) Signals to the development, building and general community that there may be further increases to city-wide or local development contributions from 1 July 2022 including (but not limited to) the growth share of new community facilities, transport projects and Te Papa investment planned for within the 2021 – 2031 Long Term Plan.	Strategy & Growth (C&IP)	Complete	Range of communication methods utilised (as reported to Council in DC Policy report)
11.8 Economic development and growth management issues and options papers				
Funding for film sector	(a) Provides Priority One with \$100,000 per annum to provide industry co-ordination and distribution to the film and media sector against an agreed set of criteria (Option 3)	Community Services (Arts & Culture)	Complete	Film sector funding agreed with Priority One and communicated to relevant parties: • \$70k for Film Bay of Plenty

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				• \$20k towards Business Case development for Tauranga Studios (Tauriko) • \$10k to the Incubator towards grassroots film practitioners and community cinema.
City centre development initiatives	(b) Creates a \$500,000 City Centre Development Incentive Fund with a range of criteria that can target the costs of development, especially promoting affordable residential development, covering the likes of development contributions, consenting fees, parking fees during development and public amenity in the vicinity of developments (Option 6)	Strategy & Growth (Strategy)	Complete	Criteria adopted by Council 4 October with a slightly different focus to the original LTP resolution.
City centre parking trial	(c) Retains the two-hour free parking until February 2022 when the parking strategy is implemented (Option 2)	Infrastructure (Transport)	Off track	The parking management plan has experienced Covid related delays and is due May 2022. We're preparing communication to the city about this being extended.
Gloucester Road link	(d) Approves the request to bring forward funding for the Gloucester Road link, subject to land transfer and with revised conditions for funding contributions (Option 2)	Infrastructure and Strategy & Growth (Transport, Strategic Investment)	On track	We have received and are reviewing contract proposal from the developer.
Lakes Community Association	<u>Community centre timing</u> (e) Does not bring forward development of a community centre in the Western Corridor, at this time (Option 1)			
	<u>Funding request</u>	Community Services (Spaces & Places)	On track	Pump track, basketball court and amenities in passive and stormwater reserves being delivered this winter. Shared pathway between Pyes Pa

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	(f) Does not add \$2.5 million funding to deliver dispersed smaller recreational facilities in The Lakes but instead, utilises existing budgets, where possible, to support the delivery of recreational facilities (Option 1)			East and The Lakes under construction.
	<u>Working group</u> (g) Continues to work with The Lakes Community Association on projects, which may include the establishment of a Council-Residents working group (Option 1)	People & Engagement (Community Relations)	On track	Engagement plan actioned with stakeholders in The Lakes. Survey completed and informing short term programme delivery of improvements in The Lakes. The Lakes Community Association no longer exists, because of this LTPA/Annual plan engagement was organised at The Crossing shopping centre.
Wairakei Community Centre Trust	(h) Undertakes a planned review of community centre provision, services and models, and engages with the Wairakei Community Centre Trust through that process (Option 1)	Community Services (Spaces & Places)	On track	Community Centres Plan proposed for adoption at 20 th June Strategy Committee. Trust engaged through process.
Pukehinahina / Gate Pa Community Centre	(i) Undertakes a planned review of community centre provision, services and models, and engages with the Accessible Properties' Limited through that process (Option 2)	Community Services and Strategy & Growth (Spaces & Places, Strategy)	On track	Community Centres Plan proposed for adoption at 20 th June Strategy Committee. Feasibility Study with APL undertaken – proposal to invest in new Gate Pa Community Centre through AP 2023.
	(j) Supports the development of a pop-up park/play space (P3) at 899 Cameron Road, by providing a \$20,000 one-off funding grant (Option 3)	Community Services (Spaces & Places)	On track	Accessible Properties Ltd received \$20,000 in the LTP for activation of this space – a 'pop up' community play space. They are working with Sport BOP, Gate Pa School and the Gate Pa Stakeholders Group on this project. It is planned this will be community

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				space for the next 2-4 years, prior to then being developed for housing.
Tauriko Playcentre	(k) Undertakes a two-stage investigation and reporting process Stage one: a) Confirms the current Tauriko Playcentre land lease expires in 2024 and that the Playcentre is permitted by that lease remain on site until end of the lease term.			
	b) Commits to working with the Tauriko Playcentre & Tauriko Playcentre Association to investigate options for the continuation of the Playcentre in its current location, relocation of the Playcentre to another Council-owned property, or land provided by another entity or new site (either inside Tauriko West or in proximity), commencing following the adoption of the Long Term Plan.	Community Services and Strategy & Growth (Spaces & Places, C&IP)	On track	Staff working with playcentre to investigate options for their ongoing operation. Includes meeting with Tauriko Playcentre and the Playcentre Association to understand requirements and development of a long list of options, and engaging with Ministry of Education, Tauriko Primary School, Waka Kotahi and landowners within Tauriko West growth area to understand short- and long-term opportunities for the Playcentre. Current tasks include confirming the opportunities for the Playcentre to operate in the short/medium term on their current site during the roadworks to enable Tauriko West development and talking to landowners to identify opportunities for land acquisition relocation within Tauriko West for permanent relocation of the Playcentre. A meeting is currently being scheduled with the Playcentre to provide an update on the project.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	e) Notes that the Tauranga Reserve Management Plan requirement for a business case to demonstrate need for and ongoing viability of a facility has been addressed through the LTP submission process (and accepted by the Council as being met).			
	d) Ensures that the issue of land provision and funding of Playcentres is specifically addressed within the review of the "Community, Private and Commercial Use.	Strategy & Growth (Policy)	Complete	Considered and resolution passed at the SFR meeting of 13 December 2021
	Stage 2: Report back to Council and seek direction on findings of investigations in regard to a), b) & c) a) The outcomes roading improvements/State Highway 29 alignments and options being progressed by Council and Waka Kotahi NZTA. b) The pros/cons of those options, including consideration of whether Council funds (in part/whole) any of the options, and whether other funding opportunities are available (if required). c) This occur within the 2021/22 financial year, ready for decision by Council on the outcomes through the 2022/23 Annual Plan development.	Strategy & Growth and Community Services (C&IP, Spaces & Places)	On track	Refer (b) above.
Grants for DCs on papakainga and community housing	(l) Agrees to double the two grant funds to \$500,000 per annum each for three years (total of \$3 million in years 1-3) (Option 2)	Strategy & Growth (Strategy)	Complete	
Crown-owned land in Greerton	(m) Engages with the Tauranga community, existing users, mana whenua, government partners and key stakeholders to undertake an options study to explore the most appropriate and efficient use of the Recreation Reserve – Tauranga Racecourse land in the short, medium and long term (Option 1)	Strategy & Growth, Community Services and	On track	Engagement and options study completed. Reported to Council 11 April 2022. Resolutions passed for report back with recommendations and further engagement. Further report

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	(n) Includes within the 2021/22 financial year \$100,000 to fund engagement with mana whenua, community and key stakeholders and undertaking of an options study for Greerton racecourse, noting that there is a possibility of co-funding with central government	People & Engagement (C&IP, Spaces & Places, Community Relations)		planned to be presented to 13 June Council meeting.
			Complete	Budget included. Co-funding agreement entered into with Kainga Ora.
Te Reti B&C Residue Trust	(o) Agrees to fund \$84,790 in year 1 of the LTP to construct the widening of the entrance to papakainga housing between Cambridge Road and Waihi Road (Option 1)	Infrastructure (Transport)	On track	Funding is available for this activity when required by the Trust.
11.9 Community Partnerships issues and options papers				
Sydenham Botanical Park	(a) Approves the request from Sydenham Botanical Park for investment in Park development, and Council to complete spatial planning to help guide the future development of the Park once the Trust is formally wound up (Option 2)	Community Services (Spaces & Places)	On track	Development of pergola and walkway complete. Otumoetai Spatial Planning on track.
Age Concern – assisted community shopping services	(b) Refers the request from Age Concern Tauranga for an assisted community shopping service to the new Community Grant Fund (Option 1)	Community Services (Community Partnerships)	Complete	Age Concern Tauranga did not apply to the Community Grant Fund in November 2021 or April 2022. Other options to partner with this organisation are being explored.
Age Concern – Tauranga Wellness Centre	(c) Undertakes a planned review of community centre provision, services and models, and engages with Age Concern Tauranga and others through that process regarding the development of a Wellness Centre	Community Services (Spaces & Places)	On track	Community Centres Plan proposed for adoption at 20 th June Strategy, Finance & Risk Committee. Trust engaged through process. Feasibility of 'specialist' centres being explored.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
Citizens Advice Bureau	(d) Supports the request for partnership funding from the Citizens Advice Bureau Tauranga for ongoing operational funding to the new Community Grant Fund (Option 3)	Community Services (Community Partnerships)	Complete	Staff have drawn up a partnership agreement with Citizens Advice Bureau as part of the first round of the Community Grant Fund. Support also being provided with capability building.
	(e) Acknowledges the need to work with the Citizens Advice Bureau Tauranga to find a suitable location for their operation, once the civic precinct development commences	Strategy & Growth and Community Services (Strategic Investment, Community Partnerships)	On track	We are working with Citizens Advice Bureau Tauranga to identify other suitable sites for operation, including satellite stations in other community facilities. A small funding package to support the transition to a new site has been approved for this financial year.
Water Safety Bay of Plenty	(f) Supports the request for partnership funding from Water Safety Bay of Plenty for \$25,000 to the new Community Grant Fund (Option 3)	Community Services (Community Partnerships)	Complete	Unfortunately, Water Safety BOP were unsuccessful in their funding application due to their model not being particularly relevant to the specific needs of our region. However, Water Safety NZ's Global Swim project did receive funding as their programmes are more targeted towards the at-risk Maori and migrant communities.
Arataki Community Liaison Group	(g) Continues to support the Arataki Community Liaison Group and the associated short- and medium-term work noted in the attachment that is underway	Infrastructure, People & Engagement and Strategy & Growth (Transport, Community)	On track	Community Relations staff are re-connecting with the ACLG, proposing an extension to the pilot and revising priorities/ways of working with each other.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
		Relations, Strategy)		
Kāinga Tupu – resilience	<u>Tauranga City Food Security Hub</u> (h) Revisits the decision to provide an in-principle commitment to financially support the Tauranga Food Security Hub project, once the current feasibility study is completed (Option 2)	Community Services (Community Partnerships)	On track	The feasibility study has been completed and the next step is to progress a full business case, which has been drafted. The community providers have asked us to put this project on hold for the short-term, based on their readiness to proceed.
	<u>Tauranga Community Wellbeing Hub</u> (i) Revisits the decision to provide an in-principle financial commitment to the Kāinga Ora Community Wellbeing Hub project, once the commercial and financial feasibility tests are completed (Option 2)	Community Services (Community Partnerships)	Off track	A feasibility study was completed with Kāinga Ora and BoPDHB investigating progressing this on DHB land. However, with entity changes happening with the DHB and possibility of new hospital being built in Tauranga, this project is on hold. Kāinga Tupu is currently working across Council and with community providers to explore other options.
Kāinga Tupu – community spaces and places	<u>People sleeping in private motor vehicles</u> (j) Refers the request to support mobile wellbeing checks for people residing in private motor vehicles, in partnership with central government agencies, to the Community Grant Fund	Community Services (Community Partnerships)	On track	Securing funds from external agencies to proceed with this project has been unsuccessful. However, a new opportunity has arisen with BOPDHB to re-purpose two similar FTE roles created during COVID, which is being explored by the Kāinga Tupu Advisor.
	<u>Increased access to basic amenities</u> (k) Requests staff review existing public amenity to look for opportunities to support broader community access, and update Council's website to provide better information about public access to 24/7 showers, toilets and drinking water (Option 1)	Community Services (Spaces & Places)	On track	Kāinga Tupu are working with Bylaws and Spaces and Places to create five hot shower facilities across the city. These will be incorporated into either building upgrades or new build plans for toilet facilities. The locations we are

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				currently considering are Papamoa, Memorial Park and Welcome Bay.
	<u>Paid personnel at destination parks</u> (l) Requests staff source existing funding to undertake a feasibility study of activation personnel/organisations at key destinations across Tauranga City, to support active play and mitigate safety concerns (Option 2)	Community Services (Community Partnerships/S paces & Places)	On track	The Community Centres Strategic Plan has recommended a greater focus on programming of services to meet community needs, which will support greater activation.
Kāinga Tupu – enabling delivery	(m) Confirms a full time equivalent role (included in the draft LTP) for the ongoing coordination of Kāinga Tupu (Option 1)	Community Services (Community Partnerships)	Complete	Kāinga Tupu role has been recruited.
He Kaupapa Kotahitanga Trust	(n) Supports the request for partnership funding from He Kaupapa Kotahitanga Trust for funding support to the new Community Grant Fund (Option 1)	Community Services (Community Partnerships)	Complete	He Kaupapa Kotahitanga Trust applied to the Community Grant Fund in April 2022 and were successful with a grant of \$50,000 to support the Hine Ngākau women's shelter.
11.10 Spaces and Places: sport issues and options papers				
Bay of Plenty Sport Climbing Association	(a) Works with the club to investigate options to provide a location for a climbing facility to be constructed for bouldering training and competitions, in parallel to completing a review of the Sport and Active Living Strategy (Option 1)	Community Services (Spaces & Places)	On track	Major components of Sport & Active Living planning underway or complete. Climbing options to be considered alongside site planning at key Active Reserves.
Memorial Park Aquatics and Recreation Hub	(b) Retains the current proposed capital expenditure programme and assess opportunities to bring forward the indoor courts project, as the development of the aquatics project progresses (Option 2)	Community Services (Spaces & Places)	On track	Governance set up, procurement options being worked up.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				Project may be moving to City Development Team
Roller sports facilities	(c) Adds \$25,000 into year 1 of the LTP to undertake an assessment of the specific needs of outdoor roller sports, which will inform future strategic investment to be delivered through a combination of existing spaces and places projects in the draft LTP, and/or potential new projects in the 2024-34 LTP	Community Services (Spaces & Places)	On track	Assessment complete. Quick win projects underway.
	(d) Adds \$50,000 per annum into the first three years of the LTP to support the community to undertake short-term upgrades to existing skatepark facilities, subject to the demonstration of need for the upgrades	Community Services (Spaces & Places)	On track	Upgrades complete for this FY using this fund at existing skate parks. Remainder of budget will be utilised by end of FY.
	(e) Add \$75,000 into year 1 of the LTP to develop the design for a destination skatepark facility for the city, with a further \$670k provision in year 2 for construction (assumed 50% externally funded)	Community Services (Spaces & Places)	On track	Consultant design team engaged. Site selected and community design group established. Note budget proposed to be increased to \$2.07M with 50% external funding share in AP as agreed at Council.
	(f) Through implementation of the Community Facility Investment Plan (CFIP) for indoor sports centres, engage with roller sports representatives/ stakeholders to ensure their aspirations are reflected in the CFIP and future LTPs (all Option 1)	Community Services (Spaces & Places)	On track	Community design group established
Arataki Park sports, cultural and wellbeing facility	(g) Requests staff commence a Sport and Active Living Strategy review and Community Facilities Funding Policy review, with urgency, and delay project commitment via a letter of support pending the review outcomes (Option 2)	Community Services and Strategy & Growth (Spaces & Places,	On track	Funding Policy review undertaken and Sport & Active Living planning well underway. Discussions ongoing with Tatai Ora Trust and other Arataki stakeholders to assess need and approach to sports and community facility provision in the area.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
		Strategy, Policy)		
	(h) Requests staff work alongside the Arataki Community Liaison Group, Tatai Ora Charitable Trust, Tauranga Whalers Sports Club and Bay Venues Limited to investigate options to enhance/develop the current community centre to meet the aspirations of all current and potential future user groups (Option 3)	Community Services (Spaces & Places)	On track	Community Centres Strategic Plan complete, pending Committee endorsement. Exploration of options in the Arataki area underway.
Tauranga City Basketball	(i) Continues to engage with Tauranga City Basketball and other key stakeholders as Council develops plans for the indoor courts network across the city (Option 2)	Community Services (Spaces & Places)	On track	Tauranga City Basketball re-engaged. Options for indoor courts network capacity undergoing assessment, including option for provision as part of Tatua Reserve – Badminton facility.
	(j) Agrees to co-fund a feasibility assessment of indoor courts at the Toi Ohomai Windermere campus to a value of up to \$35,000	Community Services (Spaces & Places)	On track	Initial discussions with Toi Ohomai; opportunities currently constrained by them undergoing a restructure. Not considered a preferred site for new courts in that area, but remains a long-term option.
Welcome Bay reserves investment, including Waipuna Park	(k) Requests staff undertake an active reserve study and review of Sport and Active Living Strategy to inform future investments opportunities: i. within the active reserve network, including Waipuna Park, and ii. for skateparks, pump tracks, mountain bike facilities and outdoor basketball facilities across the City, including Welcome Bay;	Community Services (Spaces & Places.)	On track	Underway supported by other workstreams including neighbourhood based planning at Welcome Bay and Lakes, Otumoetai and the skate park upgrades project. Waipuna Park investments underway.
	(l) Requests staff work with the Welcome Bay community and key stakeholders to give effect to the objectives and management statements in the Tauranga Reserve Management Plan, including Forrester Drive;	Community Services and People & Engagement	On track	Engagement complete, quick wins under construction and more comprehensive upgrades programmed as agreed with the Community.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
		(Spaces & Places, Community Relations)		
	(m) Adds \$309,000 in 2023 FY towards the development of reserves in Welcome Bay, in accordance with the development proposals identified (as per (l) above); and	Corporate Services (Finance)	Complete	Projects to utilise budgets in design phase, for implementation in 2022/23
	(n) Makes the Forrester Drive encroachment budget of \$443,000 in FY22 available to support outcomes of the engagement (as per (l) above) with the Welcome Bay community	Corporate Services (Finance)	Complete	Projects to utilise budgets in design phase, for implementation in 2022/23
	(e) Requests staff identify further development proposals (as per (k) above) for consideration for funding through the 2024-2034 LTP (Option 1).	Community Services (Spaces & Places)	Complete	As described in k above
Gordon Spratt Reserve	<u>Buildings</u> (p) Commences the Sport and Active Living Strategy review, Gordon Spratt and Alice Johnson Reserve future state project, and Community Facilities Funding Policy review. Slightly delay commitment to both the cricket pavilion and shared club facility projects, pending the outcome of the reviews (Option 1); and	Community Services and Strategy & Growth (Spaces & Places, Strategy, Policy)	On track	Active Reserves demand assessment complete. Gordon Spratt 'Future State' stakeholder engagement process complete. Updated business cases and implementation plans underway for facilities, alongside masterplan. Investments in sportsfield improvements proposed through AP 2023.
	<u>Lights and shelter</u> Adds \$375,000 capex funding into year 1 of the LTP to reflect the full replacement cost of the lights at the Gordon Spratt tennis and netball courts, recognising a 75% club contribution, and delays investment in the shelter structure by one year (Option 1); and	Community Services (Spaces & Places)	On track	Club unable to raise enough funds. Funding has been carried forward into next financial year to pay when the club has raised enough funds.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	<u>Pump track public facilities</u> (q) Retains funding of \$235,000 in year 1 to install pump track public facilities, as per the draft LTP (Option 1); and	Community Services (Spaces & Places)	On track	Active Reserves demand assessment complete. Gordon Spratt 'Future State' stakeholder engagement process complete. Updated business cases and implementation plans underway for facilities, alongside masterplan. Investments as agreed with stakeholders.
	<u>Supply and demand analysis</u> (r) Brings forward to year 1 of the LTP, an operational budget of \$45,000 for a citywide supply and demand review, including investigating the potential for an artificial turf (Option 1).	Community Services and Strategy & Growth (Spaces & Places, Strategy)	Complete	Review complete. Investments proposed through AP 2023 to improve capacity.
Blake Park	(s) Requests staff commence the future state co-design project for Blake Park, the Sport and Active Living Strategy review and Community Facilities Funding Policy review	Community Services (Spaces & Places)	On track	'Future State' engagement process complete. Masterplan process initiated to take forward identified options.
	(t) Confirms approval for BOP Badminton to use the full site at Tatua Reserve for the development of a multi-use sports facility (including but not limited to use for badminton and table tennis), subject to Council agreement on the multi-use nature of the facility, and brings forward funding of \$321,552 from FY 23 to FY 22, to contribute towards Tatua Reserve development costs	Community Services (Spaces & Places)	On track	Working with BOP Badminton through business case process to identify most sustainable partnership and business model.
	(u) Investigates the viability of Mount Maunganui Playcentre using Golf Road Reserve for the location of their activities, and brings forward funding of \$144,310 from FY 23 to FY 22, to contribute to the potential relocation costs	Community Services (Spaces & Places)	On track	Confirmation of relocation complete; Playcentre build expected to begin in October 2022.

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment																														
	(v) Confirms an annual Council contribution for Tauranga Hockey Association turf renewals, as included in the draft LTP	Community Services (Spaces & Places)	Complete	Worked with club. Both parties contributing agreed amount equally ongoing annually																														
	(w) Confirms a capital grant to the Bay Oval Trust (with the debt to be retired over a period of up to 11 years) as a third contribution to the Stage 2 Pavilion, event-day toilets, generator shelter and broadcast tower projects, as detailed below: <table> <tr> <th>Proposed project</th><th>Total cost</th><th>Bay Oval Contribution</th><th>Requested Funds</th><th>Contrib by T</th></tr> <tr> <td>Stage 2 Pavilion</td><td>\$4,289,000</td><td>\$1,750,000</td><td>\$2,539,000</td><td>\$1,</td></tr> <tr> <td>Event-day toilets</td><td>\$424,815</td><td>\$150,000</td><td>\$274,815</td><td>\$</td></tr> <tr> <td>Generator shelter</td><td>\$108,951</td><td>\$50,000</td><td>\$58,951</td><td></td></tr> <tr> <td>Broadcast towers</td><td>\$350,000</td><td></td><td>\$350,000</td><td>\$</td></tr> <tr> <td>Total</td><td></td><td></td><td></td><td>\$1,</td></tr> </table>	Proposed project	Total cost	Bay Oval Contribution	Requested Funds	Contrib by T	Stage 2 Pavilion	\$4,289,000	\$1,750,000	\$2,539,000	\$1,	Event-day toilets	\$424,815	\$150,000	\$274,815	\$	Generator shelter	\$108,951	\$50,000	\$58,951		Broadcast towers	\$350,000		\$350,000	\$	Total				\$1,	Community Services (Spaces & Places)	On track	Contribution calendar established, early instalments paid, works ongoing, being delivered by Bay Oval Trust.
Proposed project	Total cost	Bay Oval Contribution	Requested Funds	Contrib by T																														
Stage 2 Pavilion	\$4,289,000	\$1,750,000	\$2,539,000	\$1,																														
Event-day toilets	\$424,815	\$150,000	\$274,815	\$																														
Generator shelter	\$108,951	\$50,000	\$58,951																															
Broadcast towers	\$350,000		\$350,000	\$																														
Total				\$1,																														
11.11 Spaces and Places: other issues and options papers																																		
Predator Free Bay of Plenty	(a) Provides operational funding to Predator Free Bay of Plenty for a three-year period, to be reviewed at the next LTP (Option 1)	Community Services (Spaces & Places)	Complete	Grant has been paid.																														
Public amenity in reserves and/or open	(b) Retain the drinking fountain budget in the LTP and increase it by \$290,000 in year 1 only to include an allocated amount for the installation of additional public amenity/facilities (Option 2)	Community Services (Spaces & Places)	Off Track	Illa Park and Waterford Downs toilets delivery delayed, expected to be in Tauranga in August 2022 for installation.																														

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52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
space network				
Neighbourhood reserve provision in The Lakes	(c) Engages with Taumata School to investigate innovative opportunities for Council and the school to work together on the delivery of community infrastructure in the surrounding area, including the purchase of Neighbourhood Reserve #6.	Community Services (Spaces & Places)	On track	Tauriko School master plan improvements underway funded by Ministry of Education. Engagement complete with community and improvement projects underway including pump track, basketball court, passive reserve amenities and shared pathway between Pyes Pa East and The Lakes.
Shade provision in open space	(d) Retains the existing project in the LTP to enable shade audits and the installation of artificial shade coverage, but also adds an operational budget of \$60,000 for planting more natural shade via larger trees (Option 1)	Community Services (Spaces & Places)	On track	This work is well underway with significant planting citywide for the purpose of shade. Trees have been purchased with extensive planting occurring over the next month for these works.
Te Ranga Reserve	(e) Increases and brings forward budget to support the enhancement of Te Ranga Reserve (Option 1)	Community Services (Spaces & Places)	On track	Masterplan complete and enhancement works underway on site in partnership with Pukehinahina Trust.
Waiariki Park Region	(f) Refers the request from Envirohub BOP for support for Waiariki Park Region to the new Community Grant Fund (Option 1)	Community Services (Community Partnerships)	Complete	Envirohub BOP successfully awarded \$50k in the first round of the Community Grant Fund.
Welcome Bay estuary / Forrester	(g) Place the project on hold to re-engage with the Welcome Bay community, including Forrester Drive residents, to identify future development	Community Services	Complete	As described above

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On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
Drive walkway	opportunities for community amenity in Welcome Bay; using funds allocated per recommendations 11.10 (l) to (n)	(Spaces & Places)		
Natural burial cemetery	(h) Does not agree to co-fund a feasibility assessment for a natural burial cemetery in Tauranga (Option 1)			
Te Atea neighbourhood reserve in the Manawa subdivision	(i) Agrees to work with the developer to agree a plan for development of Te Atea, however, do not directly fund the development (Option 1)	Community Services (Spaces & Places)	Complete	Developer informed
11.12 Other topics issues and options papers				
NZ War Memorial Museum Trust	(a) Declines the request for funds from the New Zealand War Memorial Museum Trust for the development of a museum in Le Quesnoy, France (Option 2)			
Western Bay Museum	(b) Declines the proposal from the Western Bay Museum to develop an exhibition of taonga from the Heritage Collection in Katikati, however, provide a contribution of \$100,000 in year 1 of the LTP to the Heritage Collection to enable temporary exhibition of parts of the collection in Tauranga (Option 3)	Community Services (Arts & Culture)	On track	\$100k budget enabled a range of engagement and outreach activity to increase community connection to the Heritage Collection. This work included temporary exhibits in the CBD, Heritage Collection display at He Puna Manawa, and the growth of the "Hands on Tauranga" education programme.
Taonga Tu / Heritage Bay of Plenty	(c) Establishes a heritage fund of \$150k for the first year of the LTP, to be managed by Arts and Culture, for the purpose of working with 3rd party organisations to scope and support business case development, for the establishment of a heritage and taonga collection, and display facility (Option 3)	Community Services (Arts & Culture)	Off track	Taonga Tu have been provided with funding of \$87,719 towards the development of a feasibility study for a Heritage education centre. With the development of the Civic Precinct Masterplan, Taonga Tu have been informed that any work

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52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				undertaken on the feasibility study is to be transferable to the Civic precinct site. Staff have informed Taonga Tu that no further funding will be approved towards further feasibility work until such time as Taonga Tu have provided Council with a copy of all work completed to date and full details of any proposed additional work. Council are due to meet with the board of Taonga Tu on May 26th, to agree a way forward for the completion of the feasibility study.
The Incubator	(d) Confirms support for the Incubator at the level currently included in year 1 of the draft LTP (\$250k) then, subject to achieving a set of community and arts and culture-focused deliverables/KPIs, increases funding by \$110K per annum for years 2 and 3 of the LTP (Option 4)	Community Services (Arts & Culture)	On track	Support of the Incubator has enabled new initiatives including a retail gallery supporting local artists, a Ceramics and pottery hub, and the development of the Community Cinema at the Historic Village. Incubator are on track to meet KPI's agreed under year one of partnership funding agreement.
Activate Vacant Spaces programme	(e) Declines the request for funding from Mainstreet Tauranga for the continuation of the Activate Vacant Spaces programme (Option 4)			
Mount Maunganui Business Association	(f) Does not provide for any additional capital budget in the LTP specifically for the Mount Maunganui downtown area, at this time (Option 1)			

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
Papamoa Residents & Ratepayers Association	(g) Declines the funding request but seeks to establish a more robust structure for greater communication and engagement with the submitter and other community groups (Option 3)	People & Engagement (Community Relations)	On track	Community Relations staff connecting on specific issues of interest to PRRA. Most recently on organising LTPA engagement session and Wairakei planting.
Wednesday Challenge	(h) Approves funding of \$146,250 for the Wednesday Challenge subject to the duplication with existing Travel Safe programmes being removed from the proposal, and that data from the Wednesday Challenge app is made available to Council (Option 1)	Infrastructure (Transport)	Off track	We have agreed on a term funding while The Wednesday Challenge continues to try to meet the conditions.
	(i) Notes that funding is contingent on partnership contributions from Waka Kotahi and BOPRC	Infrastructure (Transport)	Complete	All three partners have confirmed funding. An agreement has been set out to pay in instalments after milestone reporting requirements have been met.
Road reseals level of service	(j) Confirms the 'fit for purpose' level of surface for road resealing (Option 1)	Infrastructure (Transport)	Complete	There is an additional piece on this being done as part of the rates review
Tsunami sirens	(k) Defers the siren project for one year to allow the Commissioners and council staff to engage with the community on all issues and resolutions around tsunami sirens and evacuation, and to continue with education and the public awareness programme (Option 1)	Regulatory & Compliance (Emergency Mgmt)		
Envirohub funding request	(l) Supports the request for partnership funding from Envirohub BOP for ongoing operational funding to the new Community Grant Fund (Option 3)	Community Services (Community Partnerships)	Complete	Envirohub BOP successfully awarded \$50k in the first round of the Community Grant Fund.
Marine strategy	(m) Continues with the development of the Marine Strategy project as agreed by Council at its 6 October 2020 meeting (Option 1)	Corporate Services (Property)	On track	The development of this strategy continues and is integrating with other strategies related to the landward components of property associated

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
				with marine assets. Projects that are consistent with the strategic direction are being included within the Annual Plan to ensure progress continues in the absence of the completion of this strategy
Gondola feasibility study	(n) Includes \$100,000 in the LTP (split \$50,000 in 21/22 and \$50,000 in 22/23) to enable innovative opportunities for transport movement solutions to be explored including risk assessment and, where appropriate, working with other transport partners	Infrastructure and Strategy & Growth (C&IP and Transport)	On track	This funding is being used for the congestion pricing study being undertaken in partnership with Waka Kotahi.
Cultural centre at Gate Pa Reserve	(o) Allocates new operating expenditure of \$125,000, subject to a briefing and further report to Council, and to a satisfactory funding agreement (Option 1)	Community Services and Strategy & Growth (Spaces & Places / Strategy)	On track	Discussions held with mana whenua on opportunity. Report will be presented to upcoming Council meeting for decision on utilisation of the Gate Pa Reserve for a cultural centre.
Re-maker	(p) Refers the Remaker Space funding request to the Community Grant Fund.	Community Services (Community Partnerships)	Complete	Remaker Space successfully awarded \$50k in the first round of the Community Grant Fund.
11.13 User fees and charges, revenue & financing policy, KPIs				
	(a) In relation to the following matters released for consultation concurrently with the Long term Plan, resolves the following preferred options: i. Schedule of Fees and Charges 2021/22: Option 1 – Amend the Sustainability and Waste user fees and charges for additional bins	Strategy & Growth (Corporate Planning)	Complete	Completed prior to adoption of LTP and fees and charges adopted alongside the LTP on 26 July 2021.

LTP Actions Tracker – April 2022

52	5	44	0
On track	Off track	Complete	Not Started

Agenda topic	Resolutions (struck through = no action required)	Group (Activity)	Status	Comment
	charges as proposed in the body of the report at point 19 and approve the draft User Fees and Charges schedule for 2021/22. ii. Revenue and Financing Policy: Option 1 – Amend the draft Revenue and Finance Policy with one minor wording change as proposed in the body of the report at point 25. iii. Groups of Activities: Option 1: Amend the Groups of Activities to reflect the changes proposed to the descriptions and targets for the key performance indicators for the Stormwater, Wastewater, Water Supply and Environmental Planning activities at point 30 and 32 of this report. (b) Directs staff to present the final Groups of Activities, Policies and User Fees and Charges 2021/22 documents (as amended by resolution a) for adoption to Council at its meeting on 26 July 2021.			

12 DISCUSSION OF LATE ITEMS

13 PUBLIC EXCLUDED SESSION**RESOLUTION TO EXCLUDE THE PUBLIC****RECOMMENDATIONS**

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution
13.1 - Public Excluded Minutes of the Council meeting held on 2 May 2022	s7(2)(h) - The withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities s7(2)(i) - The withholding of the information is necessary to enable Council to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
13.2 - Exemption to Open Competition - Demolition of Vessels, Chatham Explorer and Loyal	s7(2)(h) - The withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
13.3 - Exemption from Open Competition for the Relocation of the Central City Bus Interchange	s7(2)(h) - The withholding of the information is necessary to enable Council to carry out, without prejudice or disadvantage, commercial activities	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7
13.4 - Interim Litigation Report	s7(2)(a) - The withholding of the information is necessary to protect the privacy of natural persons, including that of deceased natural persons s7(2)(g) - The withholding of the information is necessary to maintain legal professional privilege	s48(1)(a) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7

14 CLOSING KARAKIA